Warnings for French to South African probe Glaxo of reform poll promotion

World News

Black and white leaders have warned white South Africans that turmoil and destruction lie ahead if they fail to endorse President F.W. de Kierk's reforms in today's referendum of the country's 3.3m whites.

iraqi 'supergun' affair British intelligence has been accused by members of a House of Commons committee investigating the Iraqi "super-gun" affair of misleading par-liament. Page 6

US unions stay neutral Most US unions have decided to remain uncommitted in today's Democratic primaries in Michigan and Illinois, despite intense lobbying from Jerry Brown, former governor of California, for their endorsement. Page 3

More Blue Arrow trials Britain's Serious Fraud Office is intending to mount two further trials against the four remaining defendants in the Blue Arrow scandal Page 6

Finns in EC protest Hundreds of Finns protested against the European Commu-nity outside parliament in Helsinki as deputies debated a controversial government pro-posal to seek EC membership. Long road to Brussels, Page 2

Helicopter salvaged Rescuers recovered the bodies of five oil workers and the: of twe out workers and the wreckage of a helicopter which plunged into the North See killing 11 people. Six men sur-vived the accident off the Scottish coast. Page 6

Turkish toll reaches 376 Rescue teams said there was little hope of finding more survivors from the powerful earthquake which hit the Turkish city of Fazincan on Friday...... Officials said 376 bodies had been recovered so far.

East Timoress on trial Two Bast Timorese university students have gone on trial test in Jakarta against an Indonesian army massacre in Dili in which up to 180 people were killed, Fernando de Araujo and Joao Freitas de Camara

face the death penalty. Iran protests seizure Iran has attacked as "obscene and illegal" an Istanbul court's decision to confiscate a ship which was stopped by Turkish forces in the Bosporus last October while carrying a cargo of arms to an Iranian port.

Relief for cosmonaut A spacecraft is due to dock with the Mir space station on Thursday and will bring cos-monaut Sergei Krikalyov back to Earth. Krikalyov has spent 10 months in space, during which time the Soviet Union

collapsed. Indian receives Oscar An honorary Oscar for lifetime achievement has been pres-ented in a Calcutta hospital to ailing Indian film director Satyajit Ray.

Missionary murdered Robbers in Côte d'Ivoire shot dead an 81-year-old French priest, Father Joseph Pfister who was visiting the West Afri-can country where he served for 50 years.

World Cup cricket Tomorrow's games, which con-clude the World Cup's first round, will decide who joins New Zealand, England and South Africa in the semi-finals. Pakistan, who play New Zea-land, and the West Indies and Australia, who play each other, all have a chance of advancing.

FT No. 31,711

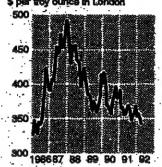
whites on eve migraine drug

France is investigating Glaxo over the promotion of one of its latest drugs. The inquiry will investigate medical, legal and ethical aspects of the UK pharmaceuticals group's promotion of imigrain, its new migraine treatment.

French officials suspect Glaxo of arranging heavy press coverage to whith no demand.

coverage to whip up demand for the drug among patients before the government has car-ried out full checks. Page 20 GOLD hit its lowest price in Lendon since July 1986, dropping to \$341 a troy ounce at one stage and finishing \$3.80

Gold price



below Friday's close at \$342.20. Some analysts said there was now nothing to stop spot gold: falling below \$300. Page 30

GUINNESS Peat Aviation, big Irish-based streraft leasing group, announced plans to go public in June and moves to show that its management is "locked in" to the company. The flotation could value the group at over \$8hn . Page 21;

FORKER STAKE: Italy's Fingroup, if emerged yesterday.

centival as a long search for a successor to retiring chair-man and chief executive Lee lacocca ended when the US president of General Motors Europe, for the posts.

HYPO-BANK - Germany's Bayerische Hypotheken-und Wechsel Bank — is launching a one-for-six rights issue soon, aiming to raise DM910m (\$545m) for expansion, Page 22

WPP of the UK, world's bigges marketing services group, blamed falling advertising expenditure for its 38 per cent drop in annual taxable profits to £56.Im (\$98.7m). Revenues were down 8.8 per cent. Page 21; Lex, Page 20; Background,

Page 19 PLAYMATES International Turtles sales dwindled.

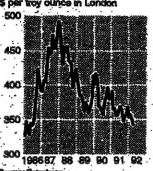
turn in eight years. Blaming deep US recession and problems in Europe, Lafarge reported a 44 per cent drop in group net profits to FFr1_23bn (\$220m) in 1991.

CHRISTIES International, UK eer, slashed its final dividend from 6p to 1p after from £43.1m to £6.4m. The hares fell 12p to 115p in London. Page 27; Lex. page 20 INVESTCORP, international bank which feeds Arab money

K, US stores chain. Page 24

Business Summary

\$ per troy ounce in London



Observer, Page 18

meccanica has built a 8.02 per cent stake in the Dutch aircraft Page 21

carmaker named Robert Eaton

of Hong Kong, maker of Teen-age Mutant Ninja Turtles, is still the world's most profitable toymaker despite announcing a 27.5 per cent earnings drop to HK\$881.6m (US\$114.5m) as

LAPARGE Coppée of France, world's biggest building mate-rials group, saw its first down-

Page 22

into western industry, is lead-ing a group of investors in a \$450m bid to acquire Circle

IMI, big UK-based engineering group, saw 1991 pre-tax profits fall by over a third to £73.3m (\$129m) as depression hit its titanium business. Page 27

Yeltsin heads defence ministry while 1.5m strong force is created Russia to form its own army

By John Lloyd in Moscow MR Boris Yeltsin, the Russian president, yesterday signed a decree clearing the way for the restoration of a purely Russian

army, 75 years after its defeat in the First World War precipi-tated the Bolshevik revolution. The decree, signed immediately after Mr Yeltsin's return from holiday, creates a Russian defence ministry of which he will take temporary charge while the military forces are created and the lines of com-mand cleared. This is a break with both Soviet and Russian Tsarist tradition under which

the post was held by a military

General Dmitri Volkogonov. a military adviser to Mr Yelt-sin, told a meeting of Russian deputies last night that the armed forces would take two years to create and might num-ber between 1.25m and 1.5m men. That compares withthe 3.7m-strong former Soviet army, now under operational federal control of the Common-wealth of Independent States. The timing of the move may be meant as a show of strength in the face of demonstrations planned in central Moscow today by communist diehards and resurgent nationalists, which the organisers claim will

It may also be an attempt to set the agenda before Friday's crucial meeting in Kiev of Cis leaders, which will consider the division of the old Soviet army's assets and future military structures. Russia is anxious to extri-

be heavily supported.

ECIS hard currency gap expected to exceed \$15bn

Diehards challenge Moscow M Ukraine's U-turn on debt

Page 2 MA shot in the parade ground Page 19

the bulk of the former Soviet army - from the growing number of trouble spots around the former Union, most notably Nagorno-Karabakh. Yesterday's decision reflects the reality that Russia can no longer afford, and does not wish, to intervene in conflicts outside its influence.

The Russian leadership is, however, reluctant to cast aside the CIS military command altogether, in part because it will continue to control the strategic nuclear forces for at least the next two years. Mr Sergei Shakhrai, the Russian deputy prime minister, said the Russian army would be created within the bounds of the CIS armed forces. Almost all the former Soviet republics are now committed to forming their own armed forces - although only Azer-baijan, Belarus and Ukraine

have said they will do this outside the CIS framework. Russia's decision to create its own military is likely to force the other republics rap-idly to build up their own defence forces — with the CIS being confined, at best, to a loose co-ordinating role.

Mr Yeltsin's decision to take

over the defence ministry was



Demonstrators outside the Moldovian embassy in Moscow yesterday protest against the government's treatment of rebels who are seeking independence for the republic

part to avoid a "conflict between the democrats and the military" over whether the defence minister should be a general or a civilian, said Mr Shakhrai – giving a glimpse into the still-existing power of the generals. He said such a struggie "could lead to grave

Mr Andrei Kokoshin, deputy director of the USA Canada Studies Institute and the most prominent civilian candidate for the post, said he believed his candidacy was still in play once Mr Yeltsin stepped down from the ministry after the initial period of creating the mili-tary forces had passed.

exchequer. Mr Michael Heseltine, the environment secretary, warned that much

Mr Nursultan Nazarbayev, the president of Kazakhstan, chose yesterday to announce the formation of a national guard dedicated to guarding the constitution, the republic's vital interests and citizen's freedoms. No mention was made of the size of the guard.

Shares in Tokyo fall to lowest level for five years

By Stefan Wagstyl and Emiko Terazono in Tokyo

SHARES on the Tokyo stock exchange closed at their lowest level for five years yesterday as the Nikkei index of leading stocks dropped through the 20,000 barrier. Although dealers blamed the fall mainly on technical selling, one analyst described sentiment in the market as "completely shot". The Nikkei index lost 618.90

points to close at 19.837.16. While the fall below 20,000 had been widely expected given the market's weakness in recent weeks, it had an unsettling effect on investors. Many are bracing for further declines, fearing that the poor financial health of some securities com-panies and some banks will

undermine the market. Equities have now lost all the spectacular gains made in the late 1980s, when a supply of cheap credit prompted a wide-ranging financial boom. Stocks have slumped in response to higher interest rates, declining economic growth and political

turmoil in Japan and overseas. The Nikkei last closed below 20,000 in February 1987 and the broader Topix index, which shed 19.14 points to close at 1,444.86, is at its lowest since November 1986.

The Tokyo market now stands 49 per cent off its 1989 peak, in contrast to New York and London, where shares have been trading relatively

close to all-time highs.
Yesterday's losses were triggered by a modest spate of selling by Japanese corporate and institutional investors preparing their books for the end of the financial year on March 31. It was the last day for some groups of investors to complete transactions in time for the

year-end. Mr Shiomichi Kawamoto of the investment management affiliate of Sumitomo Life, a life assurance company, said yesterday: "The Nikkei may rebound above 20,000 but the overall downward trend is unchanged. Who will buy stocks from securities companies which are about to col-

A significant minority believes share prices are bottoming out, although some analysts were vesterday pre-dicting further falls in coming

Continued on Page 20 Fund managers phlegmatic, Page 4; Gathering storm, Page 19; Lex, Page 20; World stocks,

Back Page Section II

abour pledges to ease UK tax burden

By Philip Stephens and Ivo Dawnay in London

BRITAIN'S opposition Labour party yesterday promised that 80 per cent of the country's voters would gain from the party's taxation plans if it wins the April 9 general election.

As the battle over tax and spending moved to the centre of the UK election campaign, Mr John Smith, Labour's chief finace spokesman, said he would raise income tax threshincrease state pensions and child benefit.

Mr Smith also pledged abolish National Insurance payments on the first £54 (\$95) per week of income earned. In Britain, National Insurance is levied on earnings at source to help pay for social security

But in a so-called "shadow budget" designed to seize the

NESTLE, the Swiss food group, yesterday won what may prove a crucial round in its light for

control of the Pertier mineral

water group.

A Paris court invalidated the

purchase of a 13.8 per cent stake in Perrier by Saint Louis,

the French sugar company, an

ally of Italy's Agnelli family, Nestle's opponents in the Swiss group's FFr13.42bn (£1.38bn)

This is the second major court case that Nestlé has won

in the course of the takeover

battle. Ten days ago another French court froze the voting

rights on part of the Perrier shares owned by Exor, the property group that controls Perrier. Exor is the subject of an agreed FFr5.5bn bid by the Agnellis.

These cases will be critical

These cases will be critical

in determining Nestlé's

Perrier. Previously, the Agnelli camp could have blocked the

Swiss group's bid, given that it

controlled nearly 49 per cent of

hid for Perrier.

■ Labour's recovery plan in full **Economiets** give their ratings Page 8

Page 9

The ineffectiveness of targeting voters Page 10 ■ Editorial Comment Page 18

tives during the first week of the election campaign, Mr Smith signalled that lower bills for the vast majority of voters would be paid for by a sharp increase for those on high

■ Lex Page 20

He said that he would introduce a new top 50p top rate of income tax on earnings above £40,000 and abolish the present earnings ceiling on National

Nestlé wins crucial court

ruling in fight for Perrier

stake has now been reduced to \$1 per cent, giving Nestlé more

"Nestle now has a very good chance of winning control of

Perrier," said Mr John Gra-

ham, an analyst with UBS Phillips & Drew in London.

whether Perrier had sold the block of new shares to Saint Louis as part of a "concert party" to block Nestle's forth-coming bid. The court has now annulled the sale so the Saint

Louis shares have, in effect,

However, Nestlé, which

joined forces with Indosuez, the French bank, in its bid for

Perrier, will almost certainly

have to raise its offer since

Exor recently mounted a

counter-bid for the rest of the mineral water company's

shares at FFr1,475, matching

Nestle's price. Perrier's shares rose by

FFr14 to FFr1,650 in Paris yes-

terday on expectation of a counter-bid. The consensus

Yesterday's case hinged on

room for manoeuvre.

changes mean that everyone earning more than £21,060 will extra pound of income and those with gross incomes of above £40,000 will face an increase of 19 per cent.

The package brought immediate charges of a Labour "retreat" over the principle of tax cuts from Mr Norman Lamont, the chancellor of the

tle would not have to hid much more than the current market

price to win control unless the

Agnellis, who stand to make a considerable profit on their

Perrier shares, decide to con-tinue the fight by making yet another counter-bid.

Conversely, the Agnellis,

who have been pitted in the

battle against their old ally,

BSN, the French food group which has aligned itself with Nestle by mounting a FFr6bn counter-bid for Exor, could

ecide to negotiate a settle

with James Capel in Paris, said the court victories would give Nestle a "considerable psycho-

logical advantage" in negotia-

Nestlé and BSN have already

indicated that they would be

amenable to negotiation. They

could cede Perrier and Exor's

wine and property interests to

the mineral water brands.

higher taxes for those on mid-dle incomes would threaten a collapse in the housing market in southern England. But Labour said it was a "carefully-calulated gamble" to outbid the Conservatives in the battle for the votes of those on average incomes. Even in some grounds of London and the South East, only about 15 per

ity of those would be Conservative supporters. Mr Smith, who unveiled plans for a package of mea-sures to provide incentives for industrial investment, increase training provision and provide more funds for health and edu-

cent would lose and the major-

cation acknowledged that the

health service, £500m for education and £1.1bn for his "economic recovery programme".

As senior Labour figures claimed that the party had "outflanked" the Conservatives, Mr Smith said: "We have the top got preferential treat-ment. In this budget we are starting to take back something for the average taxpaver and the average family Mr Smith revealed that he

measures would involve a sig-

nificant redistribution of income. He calculated that

over two years, his budget would release ilbn for the

would raise some of the money to finance the package by postponing for a further ye abolition of stamp duty on share transactions and by

A NEW EUROPE

Mercury are today Jaunching New Europe Fund - a new way in which individual investors can take advantage of the radical changes taking place in Europe.

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among analysts was that Nes-MARKETS

STERLING \$1,7220 (1,7075) \$1,7155 (1,7125)

> SFr2.5925 (2.58) Y229.75 (228.75) E index 89.9 (89,7) \$343.9 (347.3) \$343.2 (347.0)

Chief price changes yesterday: Page 21

DOLLAR New York close DM1.6615 (1.6697) ·FFr5.642 (5.6675) Y133.86 /133.665 DM1.6655 (1.6865) FFr5.6575 (same)

Y133.95 (133.55) \$ index 65,5 (65.4) Tokyo close: Y134.3 US closing rates Fed Funds:438 (358%) 3-mo Treasury Bills: 4,14% (4.138%) Long Bond: 99.5 (99.7)

DJ Ind. Av. close6 (+0.45) S&P Comp 406.39 (+0.55) Takya: Nikkei 19,837.16 (~618.90) LONDON MONEY 3-month interbank: 10남% (10%%) Life long gilt future: Jun 9433 (Jun 941₂) yield: 8.07% (8.063%)

FT-SE 100: Yield 5.00

2.470.7 (-5.3)

FT-A All-Share:

the voting shares. However, its CONTENTS

apply for EC membership tomorrow UK bankings What the bank manager really wants to know from the businessman 12 Texas Instruments: The US company has signed important Japanese licensing deals ... 4 Editorial Comments Battle of the budgets: Lib-Lab, or nothing at all

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European Community: Finland is expected to Why the Midwestern primaries matter so much to Clinton



Democratic presidential frontrunner Bill Clinton needs a solid endorsement in today's Illinois and Michigan primaries to prove that he is genu nely electable against George Bush

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DM2.8575 (2.855) FFr9.705 (9.6875)

New York Comex Apr N SEA OIL (Argus Brent 15-day Apr \$17.85 (17.875)

1,189.05 (-0.3%) 1,145.61 (-8.79) New York:

Lex, Page 20

USSR diehards challenge Moscow

By John Lloyd in Moscow

ABOUT 5,000 troops are being drafted in to guard the Kremlin today as the authorities take extraordinary precautions to preserve the peace at demonstrations planned by communist and nationalist forces in the centre of Moscow.

Organisers of an extraordinary session of the Congress of Peoples' Deputies of the USSR (photograph right) - dissolved last year shortly before the Soviet Union Itself was consigned to history's dustbin -are, meanwhile, taking even more extraordinary precau-tions to disguise the venue.

The participants will gather early today outside the Moskva Hotel and drive in coaches to a clandestine desti-nation. One possible venue is the offices of Pravda, the for-mer main newspaper of the Soviet Communist Party which suspended publication on Saturday due to debts.

The aim of the congress is to muster support for the recreation of the Soviet Union - a state which the organisers say still exists because of the continuing interdependence of its

former republics.

The Russian and Moscow authorities are treating the demonstration and the congress as dangerous manifestations amounting to possible attempts at an overthrow of

the government.

Mr Gavrill Popov, the
Moscow mayor, has allowed
the demonstration to take place on the central Manezh Square provided it does not block the traffic

But Mr Serghei Shakhrai, the deputy prime minister of Russia, said the demonstration and the session were "a very serious matter", and warned of possible violence.

So far, however, the organisers of the demonstrations appear to lack mass followings, while the organising committee of the congress are distinguished more by their paranoia than by their power. They are charging the Russian authorities with being both repressive and fearful of

Colonel Nikolai Petrushenko, who was once, with Colenki, who was once, with Cor-onel Victor Alksnis, one of the feared "black colonels" of the Soyuz group of USSR deputies, complained yesterday that he had been reported to the police when he checked into the

Mrs Saji Umalatova, one of the main organisers, said heavy government pressure had frightened off many who might otherwise have attended.

Mr Yuri Golik, a Russian deputy, gave the most optimis-tic assessment of today's atten-dance when he said that 1,470 deputies - out of a former count of 2,250 - had said they would attend, but "we cannot tell how many will actually arrive in Moscow".



Soviet revivalists: Deputies of the former Soviet Congress of People's Deputies (from left to right) Saji Umalatova, Alexander Kraiko, and Colonel Nikolai Petrushenko explain their plans to defy the Russian government and call a session of the Congress

Ukraine explains U-turn on debt

By Chrystia Freeland in Kiev

UKRAINE yesterday justified its decision to back down and agree to share collective responsibility for the former Soviet Union's debt with the other republics.
Mr Vitold Fokin, the prime
minister, said Ukraine had

obtained important concessions on Vnesheconombank, the bank through which the foreign debt is serviced and which will now be controlled primarily by Russia and Ukraine together.

Mr Fokin was defending a change of stance by Ukraine, which was predouble demand.

which was previously demand-ing that it should be allowed to pay its share of the debt to

By David Buchan in Brussels

THE ex-Soviet republics face

an increasing hard currency financial gap which could rise to between \$15bn and \$25bn next year, and will probably need western aid to supplement International Monetary Fund credits, an EC Commissional Monetary

But Mr Henning Chris-

tophersen, the EC economic

affairs commissioner, con-firmed yesterday's decision by

EC finance ministers to let the IMF take the lead, admit Rus-

sia and the three bigger mem-bers of the Commonwealth of Independent States (CIS) next

month, and set the conditions

for stabilising their econom

soften their legal terms for the Community's Ecul.25bn (£880m) pending food credit to

EC ministers also refused to

sioner said yesterday.

The leaders of Moldova's breakaway Dnestr republic cracked down on opposition yesterday, threatening to expel dissi-dents, Reuter reports from Moscow. A state of emergency means anyone helping the Moldovan authorities will be expelled from the Duestr region, Itar-Tass news agency said. Moldova refuses to recognise the self-styled republic, which borders Ukraine on the east bank of the Duestr river.

The ethnic Russian minority in the east of Moldova declared the breakaway Dnestr republic in September 1990 over fears that Moldovan efforts to unite with neighbouring Romania would make them second-class citizens.

Mr Fokin admitted that Ukraine had not yet actually signed the critical Group of Seven memorandum – which binds all the republics to "joint and several" responsibility for western creditors independently of the other republics.
Underlining the haphazard the debt - because officials had misplaced the text. Signature by Ukraine was a condi-

Brussels firm on aid terms

the CIS. They agreed that CIS borrowers must agree to sub-

mit to court action in the event

of default on repayment. If Russia – which has

already received an EC-backed

Ecu500m bank credit to buy food and medical supplies -

continued to insist on its

"sovereign immunity" from

court action, the Community

republics like Ukraine, Belarus, Kazakhstan, Uzbeki-stan, and Kyrghystan, which had agreed to waive this

right. Mr Jean-Claude Trichet, the

French Treasury director who has led Western negotiations

on CIS official debt, told EC

Vnesheconombank, and Mr Fokin insisted that Ukraine did

intend to sign.

He said the bank would in future be governed by an interstate council which will have three co-chairs, one from Ukraine, one from Russia and a third representing the other

shouldering responsibility for past Soviet debt (as of October 28, 1991).

settlement of the responsibility for this debt, which the Commission says totalled \$66bn by end-1991, is another EC precondition for new lend-

ing to the CIS.

TWIL DELOTE 17.31

the CIS.

Settlement of the responsibil-

EC ministers decided to

await a green light from the

any extra macro-economic aid for the CIS, despite warnings

from some in the Commission,

notably Mr Frans Andriessen, the external affairs commis-

sioner, that IMF assistance

might be too little and too late to prevent further economic

political instability within

Kiev to host Karabakh

peace talks

10 republics on a rotating

basis. The voting structure of Vnesheconombank is also to be

slanted in Ukraine's favour, Mr

Fokin said. Votes are to be dis-tributed according to each republic's share of the debt,

but decisions can only be taken if they are backed by 80 per cent of the votes. Mr Fokin said this structure

could give Ukraine, which has agreed to pay 16.37 per cant of the debt, veto power if it had the support of any one of the medium-sized republics. The

bank's operations are to be fully transparent and subject to the supervision of an inde-pendent auditor. Mr Fokin also

reiterated plans to introduce a

separate currency in two to

THE LEADERS of Armenia and Azerbaijan will meet in Kiev this week in a fresh attempt to resolve their con-flict over the enclave of Nagorno-Karabakh, Armenian President Levon Ter-Petrosian said yesterday, Reuter reports from Yerevan, Armenia

he and Azerbaijan's acting president, Mr Yagub Mamedov, had agreed to attend the talks on Thursday.
It will be their first meeting since Mr Mamedov took over 10 days ago from the ousted Azeri head of state, Mr Ayaz

The talks are on the eve of a

Opposition to EC spending rise of Ecu20bi

Germany and Italy express concern about Delors budge

By Andrew Hill in Brussels

FINANCE ministers from Italy and Germany yesterday voiced their deep concerns about Mr Jacques Delors' five-year EC

budget plan. Mr Theo Waigel, the German finance minister, told the Euro-pean Commission president and his EC colleagues that the budget package which would run from 1993 to 1997 was "not acceptable in its present form". Mr Guido Carli, Italy's finance minister, echoed a confidential Italian treasury document which suggests that an enlarged EC budget is "incom-patible" with parallel demands on Italy to shrink its public

Germany's principal objections to the package focus on the call by southern member states' for EC money to fund closer "cohesion" with their wealthier northern counter-

Germany - itself under pres-sure because of the cost of uni-fication of east and west argues there is a risk that cohesion money will be considered the only instrument for encouraging convergence of EC economies.

Mr Waigel said the 1993 start-date for the plan gave member states plenty of time for a closer analysis of the bud-

EC finance ministers last night supported legislation at preventing banks overstretching themselves with loans to single clients, writes Andrew Hill. French and ish objections to the detail of the measure still have ironed out. But all 12 ministers agreed that the ceilir bank loans to individual clients should be brought do the equivalent of 25 per cent of a bank's capital.

Britain imposed a 25 per cent ceiling after Johnson hey Bankers, a small bullion bank, came near to collar 1984, having made large loans to a small number of du companies. The measure agreed yesterday should prev repeat of that episode in other EC countries.

get Supporters of the so-called Delors package want any debate over its content to be resolved by the Lisbon summit of EC leaders at the end of

June.
Mr Pierre Berégovoy, the
French finance minister, is
holding fire on the Delots proposals while they are examined
by the French treasury.
The finance ministers discussing the package for the first time - did not examine the budget plans in detail, but a number of member states voiced objections to the propos-als, which envisage an annual increase in EC spending of nearly Ecu20bn (£14.2bn) by

The sceptics even included federalist Belgium. Mr Philippe Maystadt, the finance minister, said that although Belgium

made at the Maastricht mit last December, the ected figures in the b looked enormous and we completely justified.

Wanting to control ex ture does not mean one i essarily in the British c he said - a reference Britain's vocal oppositi on the other hand. Mr Treacy minister of state: Irish department of fir said Ireland welcomed Commission proposals good starting point. Ir believes substant increased funding for developed EC membe essential to give force i Maastricht treaty's co ments on economic and

France to reform Belgium pensions system

By Alice Rawsthorn in Paris

THE FRENCH government will table legislation before the end of June to reform the pension system, with the introduction of new tax-efficient personal equity plans a central feature. Mr Pierre Bérégovoy, the French finance minister, said French finance minister, said in an interview with the newspaper, La Tribune de l'Expansion, yesterday that he saw the proposed eight-year personal equity plans as the basis for a private pension system to run alongside the existing state

pension scheme.
Pension reform is a pressing issue in France. Almost all pensions are provided by the state with the exception of the small number of fonds salariaux schemes for senior The government runs the

system through the Caisse de

Retraite, a body that pays for pensions with money received However, this system, devised after the end of the second world war, is coming under strain as the elderly population increases and there are proportionally fewer people in employment to pay for their pensions. The logical solution would be to expand the use of

French consumer prices rose a provisional 0.3 per cent lest month, holding year-on-year inflation roughly steady at 3 per cent, according to Insee, the state statistics body, writes William Daw-kins in Paris. The increase widens the san hetween widens the gap between French and higher western German inflation rates because of a 0.6 point rise in Germany last month. Infla-tion in France now runs at 1.3 percentage points below

trade unions, who believe pen-sions should continue to be solely provided by the state. There is also the political prob-lem of asking the electorate to pay extra money for their own private pensions at the same to the state scheme.

Despite these obstacles Mr

western Germany - as against 1.1 points at the end

of January.

Bérégovoy earlier this year signailed that the government was determined to take action. Mr Beregovoy originally considered a German style

special climate — we want the EC to understand why Finland has subsidised agriculture, why we need to keep a big country populated, because it is vital for us and for the EC to

keep the north populated."
Mr Erkki Tuomioja, a Social
Democratic MP, says he

expects Finland "will get a fair

deal on agriculture subsidies will have to be adjusted and

use VAT in deficit battle

BELGIUM'S new centr coalition government y day unveiled value adde rates, higher excise dutie budget savings to tackl country's large budget d Reuter reports from Brus The government, swo just over a week ago more than 100 days of po

stalemate, has made red the deficit, one of the h in the European Comm its top priority.

A statement issued at special cabinet meeting special cabinet meeting
the standard value-adde
(VAT)_rate would be r
half a percentage point t
per cent and excise duti
fuel increased from April
This would raise govern
revenue by BFr6.6bm (2)

the statement said. An BFr6bn will be saved by tion costs by 5 per cent, ing new spending on de and limiting civil se recruitment. The total is far from the BFr94bn in tional revenue and saving government has to fir bring the 1992 deficit int with the target of BFr405 The government said i and 25 per cent for luxury and 25 per cent for elec goods - which will be ch at the new 19.5 per cent.

Hopes dim fo survivors of Turkish quak

RESCUE teams said yest that there was little ho finding more survivors in powerful earthquake white eastern Turkey, Reuter re from Erzinean, Turkey. Officials said 376 bodie been recovered since the measuring 6.8 on the Ri scale battered the eastern of Erzincan last Friday, said 688 people had injured. We cannot est how many people are missing. We will have the figure only when the deb cleared," Erzincan's prov-governor, Mr Recep Yazin said, Mr Rami Eren, the ish-born director of a ! disaster relief team. He freezing temperatures in reduced the possibility of

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ple surviving for up to

days.

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NEWS IN BRIEF

Bosnia's rival leaders search for settlement

The rival leaders of Bosnia-Hercegovina yesterday resumed talks, sponsored by the European Community, on the future of the central Yugoslav republic against a background of continuing ethnic tensions, writes Laura Silber in Belgrade.

The leaders of Bosnia's Slavic Moslems, Serbs and Croats, the three main national groups, held the fifth round of closed-door talks in Sarajevo, the capital. But European diplomats yesterday feared the leaders are no closer to agreement over Bosnia's future. Radio Belgrade reported that Mostar, in western Bosnia, remained barricaded for the second day running after residents demanded that local authorities close down a bar used by Yugo-slav army reservists. Moslems and Croats have called for the Serb-dominated army to withdraw from Bosnia.

EC, US air subsidy talks resume

The European Community and the US were locked in crucial talks yesterday to solve a five-year dispute over aircraft subsidies, officials said, Reuters reports from Brussels. The two days of talks could determine whether Washington lodges a long-threatened complaint with the General Agreement on Tariffs and Trade (Gatt) over EC government support to Airbus Industrie. Washington has accused the consortium of using subsidies to undercut US manufacturers Boeing and McDonnell Douglas.

German N-power status denial Germany vesterday strongly contested the view expressed in a Pentagon study that it would seek to become a nuclear power,

Reuter reports from Bonn.
"This scenario that Germany could one day in the future have its own nuclear weapons is not, absolutely not justified," government spokesman, Mr Dieter Vogel, said.

Responding to US media reports that the study envisaged Germany and Japan joining the nuclear club, Mr Vogel said the Pentagon paper represented neither the official views of the US

Defence Department nor the White House.

Hungarian inflation slows

Inflation in Hungary slowed sharply for the second month running, with February consumer prices 25.8 per cent higher than a year before, according to official figures released yesterday, writes Nicholas Denton in Budapest. The most recent falls came as the effects of subsidy cuts and price liberalisation at the start of 1991 worked their way through the system.

Irish bank dispute to continue

The limited industrial action against the four leading banks in Ireland is likely to continue after Allied Irish Bank failed to persuade the High Court to issue an injunction against the Irish Bank Officials' Association, Vincent Boland writes from Dublin. AIB had asked the court to overturn a directive from the union hanning its members from processing fees, commissions and charges in a dispute over pay and productivity. AIB described the union move as illegal and suspended more than 600 employees.

pensions. The logical solution would be to expand the use of private pensions. The government, however, has been reluctant to act partly because of opposition from the ministers that Ukraine, Uzbek-histan, Azerbaijan and Georgia However Mr Christophersen summit of the Commonwealth now appeared to have agreed to join other CIS states in said extra aid would be needed by 1993. of Independent States (CIS) in the Ukrainian capital. Finns start the long road to Brussels

Sara Webb on how the country sees its future as part of the European Community

hate to be seen copying their neighbours and traditional rivals in Scandinavia, tomorrow they are expected to follow Sweden's example and make a formal application to Brussels for European Community member-

ship.
The majority of Finnish politicians and industrialists see EC membership as vital to Finland's economic interests at a time when the country is suffering from a severe recession and a decline in trade with the former Soviet Union, once one of its most important trading partners. If parliament votes tomor-

row in favour of applying for membership, the government aims to start membership talks as soon as possible and will join its fellow Efta-members, Sweden and Austria, in parallel negotiations. Its aim is to be a full member of the EC in 1995, but will hold a referendum before a final decision to EC membership is firmly

supported both by the opposi-tion Social Democrats and by the Conservative Party, which rules in a coalition with the Centre Party. But the issue has proved a difficult one for Prime Minister Esko Aho's Centre Party. His party represents the country's farmers, many of whom are concerned that EC membership will spell an end to their generous subsidies. Mr Ilkka-Christian Björklund, a member of the Social Democrats' EC working group, says: "The Centre Party has faced a dilemma. It is the most anti-EC of the three parties, but it has been forced to lead the EC application because it knows that if it opposed EC membership the existing Conservative-Centre government would split and it would be



Prime Minister Aho: seeks full EC membership by 1995

Finland's previous Conserva-tive-Social Democrat governments)".

However, Mr Björklund pre-

dicts that there will be no prob-lem in winning parliamentary approval for membership. "Even if it's in our interests to fight against this government, we think that this is a matter of national and historic interest and we have no intention of jeopardising it." Three weeks ago, the Centre-Conservative government agreed to apply for EC membership provided it received parliamentary approval, saying "Finland can best pursue its national interests as a member of the Euro-

pean Community." The Confederation of Finnish Industries (CFI) pointed to the important economic and trade benefits of EC membership in a recent statement, saying that it would "lower domestic costs and prices to a competitive European level" succeeded by the Red-Blue and "stimulate exports and month money market rates

domestic investment as well as allow the possibility to influ-ence the future development of the Community." It adds that Finland would become "more appealing" to Russia as a trading partner, and would be able to join in the closer co-opera-tion between the EC and the central and eastern European countries.

However, it is on the matter

of economic and monetary union (Emu) that the CFI sees the clearest advantages: the fact that Emu remains outside the scope of the European Economic Area "necessitates Finnish membership in the EC," the Confederation says. The advantages would include lower interest rates, stable exchange rates, and lower state budget deficit and debt levels. Such a scenario seems all the more attractive in the light of Finland's current economic woes: GNP fell by 6 per cent in 1991. unemployment hovers around 10 per cent, and three-

farmers who fear the loss of big subsidies to the farming sector if Finland joins the Community. Bonfire beacons are an ancient way of warning that an enemy was approaching, said a spokeswoman for the Central Union of Finnish Agricultural producers. soured to nearly 15 per cent last autumn, although they have fallen back to around 12

per cent since the devaluation of the markka in November 1991. On a more positive note, annual inflation is gradually follows. falling, reaching 2.6 per cent in February, down from 2.9 per cent in January and 5.0 per cent in February 1991. hile industrialists and politicians are excited about the eco-

nomic advantages of joining the EC, Finland's small but outspoken farming community is less enthusiastic. Agriculture accounts for a

mere 3.9 per cent of Finland's GDP and 7 per cent of the workforce, but the sector receives generous subsidies.
Mr Jarmo Vaittinen, of the
Central Union of Agricultural
Producers and Forest Owners, is resigned to the fact that Finland will apply for EC member-

Some 2,000 Finns joined a protest rally outside the parliament building yesterday as depaties inside the chamber began debating the government proposal to seek membership of the European Community, police said, Reuter reports from Helsinki.

The rally, which was organised by the Alternative to the EC movement, follows the lighting of bonfire beacons along main roads at the phased out gradually and there will be a period of adjustment." Plans to make Finnish agriculcons along main roads at the weekend by hundreds of ture more competitive include a more favourable tax burden and low-interest loans to encourage farmers to increase the size of their farms. "Agriculture is very, very small in terms of GNP, but small in terms of GNF, our very important in terms of pop-ulation, says Mr Keijo Korho-nen, former Finnish UN ambassador and now editor-inchief of Kainum Sanomat, a

> lead to higher unemployment and "pauperisation." He also believes membership would compromise Finland's neutrality, adding that Finland cannot afford to take risks on its security given its historical its security given its historical relations with Russia and the fact its powerful neighbour is in a potentially unstable

Centre Party newspaper in Northern Karelia. Mr Korho-

nen opposes EC membership, warning that if Finland makes sacrifices on agriculture, it will

"When it comes to supranational decisions (in the EC) our own weight would be very very small indeed. Quite simply the cost of membership outweighs

cost of membership outweighs
the benefits," he says.

Whatever his views though,
a national poll taken by Galling
in mid-February showed that
55 per cent of those questioned,
thought EC membership would provide more advantages for Finland, 21 per cent thought it ship, but adds: "we must get would bring disadvantages and EC members to understand our 23 per cent couldn't tell.

HE Rust Belt, as the west is the litmus test of politicition, ethnic and racial strife, overstretched hospitals and unkindly called, still matters in American politics arkansas, former Massachu.

The reality may be better for one very simple reason. Setts sensior Paul Tsongas and Enough people live here to former California governor consure that nobody is going to Jerry Brown hall from the become president of the US south, the north-east and the without winning at least a share of these states in the November general election. No strategy based exclu-sively on the south or the far

west, or even the two com-bined, can have other than a

cratic party's nomination, especantalus alling manufacturing cially for those from other industries, run-down inner

west respectively and all hav-ing won at home, need to show they can score away. Here the andience does not view them as favourite sons. It wants to know more about them.

It is also often said that the aint hope of success. Midwest is the microcosm of For those seeking the Demo- America's current problems. It

parts of the country, the Mid- cities plagued by drug addic-

ness of the Tsongas message. At least he says the country must pay a price for its

The reality may be better than the awful picture some-times portrayed, but nobody is claiming that an economic and social Garden of Eden has been rediscovered on the shores of the Great Lakes.

So it is to Illinois and Michigan, which vote today, and to Ohio, Indiana and Wisconsin, with later primaries, that the three Democrat contenders come with hope — and trepida-tion. They can be made here as legitimate candidates, or they can be broken. To a much lesser extent the same applies to the two Republicana. In reality, Illinois and espe-cially Michigan must consti-tute Mr Patrick Buchanan's last real stand to pregin as he

last real stand to regain, as he puts it, "the conservative heart and soul of the Republican Party" from the apostasy of President George Bush. He could go on after losing badly here, even to California in June, but increasingly people will stop listening. In Chicago the anecdotal evidence is

they already have.

The same risk attaches to Mr Tsongas on the Democratic side. There is a lot of admiration for the honesty and direct-

But his relative lack of money and organisation seem to be underlining the more widespread perception among Democrats that a Greek from Massachusetts, who has already been hammered by Mr Climton in the southern primaries, simply cannot win in November. If political organisation means anything, which it still does, though less than it

Tsongas cannot be sanguine about the outcome today.

This does not apply to Mr Brown for two reasons: he is better known and he can run on shoestring finances. Moreover, if there is inchoate rage out there about the exetem out there about the system, which there is, then Mr Brown, inveighing against the estab-lishment in all its forms, is actually the man who can tap it best. He has, after all, liter-ally nothing to lose and, to the disaffected, he makes some kind of sense.

He can also wound and goad, as Mr Buchanan has President Bush. In the television debate on Sunday night here, he launched an extraordinary, vicious attack on Mr Clinton, waving a Washington Post in the air and claiming that the governor of Arksusas and his wife, a prominent lawyer in the state, had no sense of pro-

Population: 9.3m 78.3% white 83.4% white 14.8% black 13.9% black 2.5% Astan 1.1% Asian (7.9)% Hispanic* (2.2)% Hispanic 1988: 6.8% 1988: 7.6% Feb 1992: 8.5% used to, in these two states, Mr 1988: 31,472 1991: 42,710 1991: 25,423 Democrat: 49% Democrat: 46% Convention delegates: Democrat: 164

Michigan and Illinois primaries

Mr Clinton was patently outraged, especially by the onslaught on his wife, and explained that, since he became governor, she had not shared in any of the partnership proceeds that her law firm, the oldest west of the Mississippi, had earned from its dealings with the state.

His defence was measured and perhaps the watching public, exhausted from a day of

lic, exhausted from a day of wall-to-wall college basketball play-offs, will have concluded

only that his smoothly articulated policies make sense but also that he is not a fatally Mr Brown overstepped the flawed personal vessel.

mark.

But the Brown point was to suggest yet again that for this, and other, reasons, it is Mr Clinton who is genuinely unelectable against Mr Bush.

And this is why Illinois and Michigan matter most of all to Mr Clinton, over and above the number of delegates he may win and the proof that can prosper in primaries outside It is improbable in the extreme that Mr Brown will be and unlikely that Mr Tsongas will, regardless of how both do today. But anything less than a solid endorsement of the governor of Arkansas will encourage prosper in primaries outside the south. He has to inspire the growth of the ABC (any-body but Clinton) movement inside the Democratic party. confidence in his party not

Unions hold off endorsing candidate

By Geoffrey Dyer in Washington

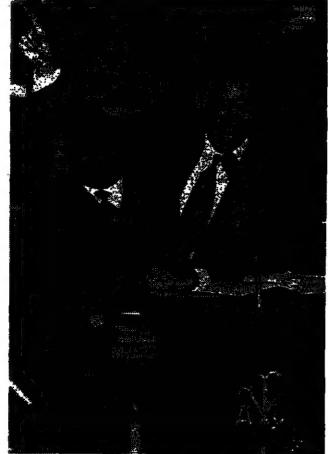
MOST US unions have decided to stay uncommitted in today's Midwest Democratic primaries in Michigan and Illinois, despite intense lobbying from Mr Jerry Brown, former gover-nor of California, for their

Twelve labour organisations which had previously sup-ported Mr Tom Harkin, the left-wing Iowa senator who pulled out of the race last Monday, met in Washington last week to consider whom to

president of the International Union of Electronic Workers that there was "no chance of us endorsing anyone" before

some labour leaders are sympathetic towards Mr Brown, the only candidate to oppose the North American Free Trade Agreement (Nafta), which some unions feel could endanger US jobs by encouraging companies to shift their factories to Mexico.

Clinton of Arkansas has also won some union backing.



A new industrial resilience belies Rust Belt blues

st month Ge Motors told 4,000 workers in Ypsilanti, Michigan that their plant, rather than one in Texas, would be closed. To Texas, would be closed. To many it feels as if the worst days of the Rust Belt are back. It is not surprising, then, that the candidates in the presidential primaries this year have been tempted to play to the region's economic distress. However, the story of the Midwest's economy is not in fact as bad as it is in the coun-

The story of the Midwest's economy is not as bad as that of the country as a whole, writes Barbara Durr

SUBAR

The region has suffered less in this recession than it did in the early 1980s, said Mr David Allardice, assistant director of research at the Federal Reserve Bank of Chicago.

While the slowdown has recently begun to deepen in the Midwest, many regional analysts still say the region will pull through 1982 in better shape than the rest of the country.

in the past, the Midwest, as the industrial heartland, has tended to lag behind the nation in its economic downturn and then rebound more slowly. Analysts believe the Midwest may have fundamentally sebanged

changed.
"The region has been restructuring and is in a better competitive position," said Mr Robert Schnorbus, manufacturing analyst at the Chicago Fed. This has included retooling through more capital expendi-ture, reduced workforces and higher productivity. Helped by a slimming of inventories over the past several months, the Midwest may well be able to bounce back more quickly

than ever, he said. While the General Motors' cuts, the demise of Midway Airlines and a long strike at Caterpillar have taken their toll on employment in Illinois and Michigan, the total num-ber of jobs has edged up - 0.5 per cent between December and January - in the five-state area of Michigan, Indiana,

Illinois, Iowa and Wisconsin.
One of the key boosts for the trimmer heartland since the start of the recession in July 1990 has been exports, in par-ticular of capital goods. The region accounts for a large share of US capital goods pro-duction exports of which have

N CHICAGO recently, 9,000 been growing at about 10 per people queued in a blizzard cent a year over the last two for hours to apply for 500 years, compared with total US

cent.
The export picture for this year has, however, been clouded by the economic slowdowns in Germany and Japan.
But, says Ms Diane Swonk,
regional economist for First
Chicago: "Trade won't fall apart like some people think." Ms Swonk believes that as long as the dollar stays relatively competitive, Mexico and other newly industrialising countries will pick up some of the slack in exports. Capital goods demand from Canada, which

demand from Canada, which alone accounts for between 40 and 50 per cent of the region's trade, would also pick up later this year, she said.

The real estate sector in the Midwest has not been the plague that it has in other regions, largely because commercial property was not excessively over-built - though the vacancy rate is rising in Chicago - and home values did not rise sharply as they did elsewhere.

One of the more marked differences between the region and the nation is in single-family homes. Between 1988 and 1991, single-family (detached) housing starts, an indicator of middle-class prosperity, remained almost unchanged in the Midwest while they dropped 22 per cent in the

dropped 22 per cent in the country as a whole. First Chicago expects them to rise 24 per cent in the Midwest this

Agriculture has recuperated from its trough in the mid-1980s and has been on a steady if unspectacular course. The US exports 20 per cent of its maize and half its wheat, the bulk of which come from the

Net cash farm income dropped 6 per cant last year and is expected to fall slightly again this year. But, overall, the farm sector has not had as serious a downturn as the rest of the economy.

Exports are expected to enjoy a slight increase this year, largely from more ship-ments of and higher prices for

Meanwhile the Midwest's old complaint that it has not won enough defence contracts has turned out to be a blessing. The wrenching shrinkage of the US defence industry will

barely be felt in the region.
With respect to the Midwest's longer-term prospects, adjustment in the motor industry, some 60 per cent of which is concentrated in the region, and an increasing orientation to exports will be key, according to Mr Robert Dieli, regional economist for Northern Trust



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shift

World fund managers phlegmatic over fall

TECHNICAL analysts in London suggested that the Nikkei could fall another 5.000 points, after shares on the Tokyo stock exchange closed at their lowest level for five years yesterday and the Nikkei index of leading stocks dropped through the 20,000 barrier. The Nikkel index lost 618.90 points to close at 19.837.16.

Fund managers around the world were however more phlegmatic. In London, Mr Patrick Thompson, a director of Fleming Investment Management, said that Fleming had hoped that the index could hold 20,000. "But on the day," he said, "domestic sentiment was com-

Mr Thompson thinks that, under 20,000 on the Nikkei, and certainly at 19,000 or below, Japanese equities will

By William Cochrane in London, Ian Rodger in Zurich and Karen Zagor in New York

start looking cheap by their own his-toric standards, and by reference to the domestic bond market. However, he also thought that domes-

tic buyers would need encouragement, in the shape of further interest rate cuts and a greater degree of fiscal stim-ulus than the economy has seen so far. Mr Peter Widmer, director of Bank Julius Baer in Zurich responsible for international institutional asset management, did think the market could go lower: "The drop below 20,000 will obvi-ously have a short-term impact," he said. There could be a seil-off - per-haps 10 per cent - leading to buying

opportunities."

Mr Widmer said Baer had about a third of the equity portion of its portfo-lies in the Tokyo market at its peak, but that now it had virtually nothing, expect for some lingering positions in Swiss franc convertibles.

"A lot of stocks have dropped by 60 to 70 per cent so we are actively looking for jewels. Corporate results will be lousy, not only those announced in the next month or so, but also in Septem-

Fidelity Investments, the largest mutual fund company in the US, said that it, too, did not have much to worry about.
Mr John Hickling, who manages
Fidelity's international growth and

income fund, said: "Twe been very dra-matically underweight in Japan for

"A lower stock market would make Japan more interesting to us, but right now it's a bit like catching a falling knife - sometimes it's safer to let it stick in the ground than to catch it in

Looking ahead, Mr Hickling expects a little weakness in the Japanese market through March until funds start trading for settlement in April, when there should be some sort of a bounce.



Israel ready to host arms probe

WORLD PHARMACEUTICAL CONFERENCE

More concentration

FURTHER companies with sales of less than film a year only lacked critical mass if they had ambitions to invest substantial

amounts in research and

development. Mr Taylor said there was

plenty of room for small and medium-sized companies willing to market products

whose sales were too low for the larger groups. The smaller companies could invest in higher-margin products such

as vaccines where the barriers

to entry remained high.

Alternative products available to such groups included drugs with complicated delivery systems which were difficult to copy and pharmaceuticals whose formulations.

formulations could be enhanced with minimum

additional investment, he said.
Mr William Pariet, president

of The Upjohn Company, the US healthcare company, said

winning groups would have to form effective strategic

alliances for access to essential

technologies or to broaden their geographic cover.

According to Dr Hakan Mogren, president and chief

executive at Astra, the

Swedish company, pharmaceuticals groups would

also have to concentrate their

research efforts in a limited number of fields if they wanted

Swedish

in drugs industry

seen as inevitable

concentration
of the world's
pharmaceutical
industry is
inevitable,

according to Professor Horst Meyer, head of pharmaceuticals at Bayer, the

German chemicals group.
The need for substantial

investment in research and

development required to discover "block-buster" drugs

with sales of more than \$500m

a year was beyond the means of all but the largest

companies, he explained yesterday at the Financial

Times World Pharmaceuticals Conference in London.

spending 35 per cent of all money dedicated to

pharmaceutical research and

development and the proportion was likely to

increase, he said.
In addition, smaller

companies were handicapped by their inability to market drugs in the the three largest

markets - the US, Europe and

Japan. The top pharmaceutical

groups were able to recover

their ever-larger investments

by selling the drugs in all three

However, Mr Bernard

Taylor, executive chairman of Medeva, the small UK

pharmaceuticals group, said to be successful

areas, added Professor Meyer.

The top ten companies were

other US requests to disprove allegations it may have illegally shared US arms technology with China, Mr Moshe Arens, the israeli defence minister, said yesterday, Reuter

reports from Washington.
Mr Arens, speaking to reporters at the Pentagon after meeting Mr Dick Cheney, the US defence secretary, said the allegations, which Israel has strongly denied, were a "serious matter

"We'll be looking at ways of making sure that the US can verify" that Israel, contrary to US intelligence, never shared US-made Patriot missile technology with China, Mr Arens said. "Because that is the

By Paul Abrahams

Iran assails Turkey over arms grab

ISRAPL is willing to host a US | By Michael Field in Tehran and agencies

Turkey after a state security court in Istanbul confiscated a ship carrying a cargo of arms on its way to an Iranian port. The 2,700 tonne Cypriot-registered Cape Maleas was stopped in the Bosphorus last October soon after it had left a Bulgarian port carrying anti-aircraft guns, rocket launchers

and ammunition. The Turkish court said the vessel was "shipping arms and ammunition in an organised manner" and was thus in contravention of an international treaty which requires all arms shipments through the Black Sea and Aegean to be notified to the Turkish authorities. Iran gave no such notification, claiming that the the Bosphorus counted as international waters. Iran had hoped that after the

ship was seized its release would be assured both by dip-lomatic efforts and through the good relations enjoyed by President Ali Hashemi Rafsanjani and Mr Turgut Ozal, his Turkish counterpart, who is associated with an Islamic constitu-

ency in Turkish politics. However, the state security court yesterday handed the freighter over to the Turkish armed forces. Although the 24man crew was freed late last year, the court sentenced its captain to five years in prison. Iranian officials do not accept that a Turkish court

UK shipyard

to build two

Correspondent

can be politically independent and say they believe Mr Sulei-man Demirel, the prime minis-ter, and ultimately the US, are behind the decision.

In an editorial at the weekend, the Tehran Times, known to reflect the views of Mr Rafsanjani, said the decision seemed to "favour the Ameri-can strategy of starting a cold war tension between Iran and Turkey".

The report went on to condemn what it described as the "widespread corruption and practice of bribery in the Turk-ish bureaucracy", accusing the highest levels of the Turkish government of corruption.

Even allowing for the fact that the Iranian government's

rhetoric is more colourful than its actions, these attacks in the Iranian press show that the government is deeply upset. Ayatollah Musavi Tabrizi, the franian prosecutor general, on Sunday cancelled a meeting with the Turkish ambassador and called the confiscation

"obscene and illegal". Turkish officials, meanwhile, have claimed that Iran is backing an organisation called Turkish Hizbollah which they claim is active in south-eastern

Turkey and aims to overthrow the Ankara government. The Iranian foreign ministry has replied that the forging of such charges are "the common practice of Turkey's propa-ganda machinery".

US chip company Indians signs Japanese licensing deals

By Steven Butler in Tokyo

TEXAS Instruments (TI), the US semiconductor company. has signed cross-licensing agreements with two Japanese companies that recognise TT's claim to have invented the integrated circuit, a fundamen-tal device in all modern elec-

The agreements, with Sharp and Ricoh, represent an important step for TI towards protecting hundreds of millions of dollars in patent rights in Japan. They are particularly-significant because they are the first such agreements since a decision last summer by Fujitsu, the Japanese computer company, to dispute TTs claim in the Japanese courts. It had been feared that other

companies would hesitate to recognise the Texas Instru-ments patent until its dispute with Fujitsu had been resolved. Texas Instruments said yes-terday, however, that it was continuing to negotiate licensing agreements with at least ten other electronics compa-nies, including Mitsubishi Electric, and that the negotiations appear to have been unaffected

by the Fulitsu dispute. Seven Japanese companies have now accepted the Texas Instruments patent claim, including Toshiba. Oki Electric, Matsushita, and NEC.
Texas Instruments first

Texas Instruments first applied for a Japanese patent for the integrated circuit in 1960, but struggled until 1989 before the "Kilby" patent — named after a co-inventor of the integrated circuit, Mr. Jack Kilby — was accepted by the Japan Patent Office.

Texas Instruments claims the patent covers fundamental technology that applies to all integrated circuits, while Fulitsu claims its own semi-

Fujitsu claims its own semi-conductor devices do not use Texas instruments technology. Fujitsu last July sought a court determination that the Texas Instruments patent does not apply to Fujitsu products. Seven court hearings have been held to date, and final resolution is expected to take at least another year. Texas instruments hopes that recog-nition of its patent by other Japanese companies will sup-port its case.

Opposition member to quit party over scandal

By Robert Thomson in Tokyo

A SENIOR member of Japan's leading opposition party, the Social Democrats, has offered to leave the party after admitting he received funds from Tokyo Sagara Kunhin the Tokyo Sagawa Kyubin, the transport company involved in a widening political scandal. Mr Ryoichi Yasutsune

insisted, however, that he would stay in parliament as a pro-opposition independent, despite the pleas of his party leaders that he should also resign as a member of the

upper bouse.
The controversy over Mr
Yasutsune's Sagawa Kyubin
links has undermined the opposition's attempts to high-light government corruption as an issue in a forthcoming upper house election, and has eased pressure on Mr Klichi Miyazawa, the prime minister, whose administration has also

been shaken by scandal. Mr Yasuisune admitted that he received a Y5m (\$38,400) loan from a Tokyo Sagawa affiliate in 1989, but claims to have since repaid the money and denies allegations that his often sharp questioning of the company's affairs was blunted after he received the funds.

"Although I am innocent, I will leave the party for causing trouble," Mr Yasutsune said, after a meeting with party elders. He said that to leave partiament "would mean that I admit that I had done something wrong". Mr Yasutsune admitted that

thing wrong."

Last week, a left-wing member of the Social Democratic Party resigned after admitting that he had received political donations from a golf course developer under investigation for alleged links to drug imports.

Tokyo acts to halt rise in illegal Iranian immigrants

JAPAN has moved to stem the same time, Japanese immi-illegal immigration by agreeing gration officials were refusing with Iran to suspend a bilateral visa-exemption treaty that has of Iranians who arrived in the been operating since 1974. Under the treaty, Iranian tourists were permitted to visit

Japan without a visa. However, an increasing number of Iranians have been entering Japan as tourists and staying in the country illegally to work. Demand for foreign labour in Japan is high in the service and construction industries. The foreign ministry said that Iranians entering Japan had nearly trebled from 1989 to 1991, with 44,376 Iranians entering the country in the

first 11 months of the year. At

country. This came to 6,631 in the first 11 months of 1991, compared to 1,571 in all of 1990. In December, Iran refused

entry to Japanese in Tehran in retaliation for Japan's deportation of illegal Iranian workers.
The visa-exemption treaty is
a relic of Japan's attempts to
promote close relations with the oil exporting nations of the Middle East. The Foreign Min-istry said yesterday, however, that the agreement to suspend the treaty would not affect other aspects of the bilateral relationship.

prepare for oil sale talks IRAQ and the United Nations are expected to resume talks

policy for over a decade.

later this week on the possible sale of \$1.6bn worth of Iraqi oil but no definite date has yet been set, a UN spokesman said yesterday, Reuter reports from New York.

The spokesman also announced that the UN team would be led by Mr Giando menico Picco, the assistant sec-

Win replace Mr kon Annan of Ghana, the assistant secretary-general who headed UN negotiators at previous talks with Iraq in Vienna in January but has since been assigned other duties.

The UN announced last Friday that the oil talks would resume this week, but gave no precise date.

The announcement followed a meeting between Mr Boutros retary-general, and Mr Tariq Aziz, Iraq's deputy prime min-ister, who had been taking part in a Security Council debate last week on Iraq's alleged fail-ure to comply with council res-positions requiring the council res-

said earlier yesterday the Vienna talks might begin next week rather than this week, since Mr Aziz had not yet returned home and reported to

dad to buy hearly \$1bn worth of humanitarian supplies, to begin feeding a UN Gulf war reparations fund, and to pay for the destruction under UN supervision of Iraq's weapons potential. Baghdad has so far rejected the plan on grounds it would be of limited benefit while violating the country's while violating the country's sovereignty.
Some council members have

expressed readiness to renew the oil sales scheme in some form, after it expires on March 18, but may first wish to await the outcome of the next round of talks in Vienna.

Foreign investment in Taiwan falls 61% By Luisetta Mudie in Taipei

Oman warships By David White, Defence

BRITAIN'S Vasper Thornycroft shipyard has been told to go ahead with construction of two missile-carrying corvettes for Oman, in the first significant foreign order for British warships for more than

three years.

The deal, confirmed at the weekend after months of negotiation, is worth more than £150m including support.

Details of the planned armament for the ships, due to be build over the next four years,

are being kept secret.

The 83-metre corvettes represent the UK's biggest naval export order since Vosper Thornycroft received the go-ahead from Saudi Arabia in 1988 to build the first three in a planned series of minehunt-

Mr Chris Girling, the group's finance director, said the Oman order would not affect plans already under way for 350 redundancies at the yard. But he said it would assist Vosper Thornycroft's competitiveness in other export markets by enabling it to resume steel shipbuilding work in addition to vessels made of glass-reinforced plas-

In 1989, the Southamptonbased shipbuilder was set to build three corvettes of the same type for Brunel. But the Brunel government subse-quently decided to re-open the contract to international competition and has yet to invite tresh bids.

FOREIGN investment in Taiwan's industries fell 61 per cent to US\$132m in the first two months of the year from the same period last year, while Taiwanese investment abroad dropped by 66 per cent

Japan was once more the biggest investor, according to figures published yesterday by the Ministry of Economic Affairs.

More than \$56m of funds for investment into Taiwanese industry were approved in January and February. The second largest

Rising operating costs on the island have taken their toll on inward investment, and the world recession has affected Rising operating costs on the island have taken their toll on inward investment, and the world recession has affected both inward and outward investment, and the world recession has affected both inward and outward investment, which we have a province alone in southern China in southern China in southern China in southern China in which we have a province alone in southern China in southern China in which we have a province alone in southern China in souther

according to economists,
Foreign investment interest centred on trade and the electronics industry. However, foreign investment in electronics fell nearly 80 per cent from last February, and

investment in the plastics sector increased more than 10-fold.

Analysts say, however, that these statistics are based on applications approved, not on funds actually entering the countries. try, and that duplicate applications by for-eign companies in several countries in the region can lead to over-estimation of foreign investment.

per cent on the same period last year, to \$44m, 19 per cent of all outward invest-ment approved from January to February. Officials say the outward investment fig. ures measure only investments made through official channels. Many companies making smaller investments oversess often do so without registering with the

Taiwanese investment in China is increasing, bringing with it the fear of over-dependence on mainland markets. Taiwanese companies invested \$1.50m in Fukien province alone in 1991, and \$15.6m in southern China in January and February, \$11m of which was investals, electronics and plastics.

Singapore opposes Asean move over Burma By Kieran Cooke in Singapore

SINGAPORE'S prime minister,

Mr Goh Chok Tong, has ruled out any unified initiative by the Association of South East Asian Nations on Burma for that country's widespread repression of its Moslem

In an interview with the Financial Times, Mr Goh said developments in Burma could have a destabilising effect on the region but it was not Asean's style to seek a common position on a particular political problem. Several countries in Asean,

which groups Singapore, Thailand, Malaysia, the Philippines, Indonesia and Brunei, have expressed concern about Burma's handling of its Moslem minority and the fate of thousands of Burmese Moslems who have recently crossed the border into Bangladesh.

Thailand has put air force units on alert and reinforced troops on the border with Burma following incursions into That territory by Bur-mese soldiers pursuing Karen guerrillas, Victor Mal-let reports from Bangkok. Border skirmishes have been particularly intense in the last few days as the Burmese military tries to overrun Karen strongholds before the rainy season. Thai officers

Mr Goh said each of these protests had been delivered individually. There was no common approach within Asean to Burma. Asked about the consider-

able arms build-up in southeast Asia recently, he said this was not a response to US withdrawal from the area. "Counto withdraw from the area, and the military-installed government in Bangkok, which enjoys good relations with Burma, has shown no public sign of concern. Further north, the Burmese army's capture of Sleeping Dog Hill at the weekend could lead to the capture of the nearby Karen headquar-ters at Manerplaw.

have rejected demands from

their Burmese counterparts

tries in this region always have believed in what is called national resilience," said Mr

than any other country in the region. "I always imagine Singapore as a very small state that any adventurer can grab with one hand. If you want to prevent that happening you've got to take defence seriously," he On domestic politics, Mr Goh said he would continue to try

to offer Singaporeans more choices and a less regulated society. "We are trying to widen the fairways," he said.

He was opposed to Singapore importing any more forester. importing any more foreign workers to try to alleviate Singapore's serious labour national resilience," said Mr Goh. "They must have the capacity to defend them-selves."

Singapore has one of the best equipped military machines in south-east Asia and spends more on defence per capita

stance on N-weapons By David Housego in New Delhi THE Indian government yesterday confirmed an important shift in foreign policy when it told parliament that India would soon begin bilateral talks with the US on puclear non-proliferation in nuclear non-proliferation in

South Asia.

The first round of talks are due to be held in New Delhi in May when a US delegation will explore the possibility of confidence building measures between India and Pakistanian and Pakistanian and Asia and Market Maria. aimed at making South Asia -where both countries have a where both countries have a nuclear capability—a nuclear safe area. Possible measures could include mutual inspection of nuclear facilities and troop redeployments aimed at reducing border tensions.

A further sign of the new warmth of ties between India and the US was the confirmation by Mr Eduardo Faleiro, minister of state for external

minister of state for external affairs, that the US and India would for the first time con-duct joint naval exercises. The exercises reflect the collapse of

exercises reflect the collapse of India's Treaty of Friendship with the Soviet Union and the US's increasing coolness towards Pakistan – formerly its closest ally in the region.

The shift in policy, which emerged publicly during the talks that Mr J N Dixit, India's foreign secretary, held in Washington last week, provoked a parliamentary uproar here with the opposition charging that the government had caved in to US pressure.

The US has been pursuing non-proliferation in South Asia more vigorously since the dis-

more vigorously since the dis-closure of Iraq's nuclear capa-bility and the threat that the Islamic republics within the former Soviet Union might also gain possession of nuclear

Mr Faleiro repeated to par-liament that India would not sign the nuclear non-prolifera-tion treaty which india regards as discriminating in regards of existing nuclear powers, including China. He also put into cold storage the US proposal, backed by Pakistan, for a five nation conference on regional new regions. regional non-proliferation. Participants would have been included Russia and China whom India regards now as having no role in this region. India's counter-proposal for bilateral talks with the US on non-proliferation makes a big advance from the rigidity that has governed Indian nuclear

Iraq and UN

retary-general who led efforts to secure the release of hos-tages held in Lebanon.

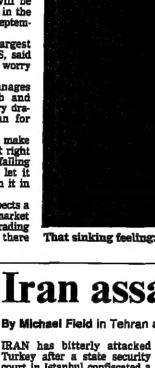
Mr Picco, an Italian national,
will replace Mr Kofi Annan of

Boutros Ghali, the UN secofitions requiring the scrap-ping of its weapons of mass destruction. · iraqi sources in Baghdad

returned home and reported to his government.

Iraq is bound by UN economic sanctions imposed after its invasion of Kuwait in August 1990.

The Security Council last September authorised the sale of \$1.60n of oll over a sixmouth period to enable Baghdad to buy nearly \$10n worth of humanitarian supplies, to



· Portuguese slowdown worse than expected

By Patrick Blum in Lisbon

PORTUGUESE economic achieved in 1990; and while it growth was smaller than remains above an estimated 13. expected last year, with invest per cent average growth for ment and industrial activity the European Community last showing clear signs of slowing year, the extent of the slowshowing clear signs of slowing down, according to Portugal's National Statistics Institute

The INE figures were pub-lished at the weekend in Semanario Economico, the leading economic and business weekly newspaper, which will publish a full report on the

economy later this month.

The figures suggest that gross domestic product grew by only 2 per cent in 1991, com-pared with previous official estimates of 2.7 per cent. The new figure is markedly lower than the 42 per cent growth

year, the extent of the alow-down is more pronounced than had been thought.

There was a smaller than expected rise, of about 2 per cent in real terms, in invest-ment, down from a rise of 73 per cent in 1990, while the use of industrial capacity is calcu-lated to have declined by between 2 and 3 percentage

According to INE, exports

Portugal's difficulties in maintaining a high growth rate when its most important trading partners are in recession. They will worry the authori-ties, whose aim is to maintain growth well above the Community average while sharply cut-ting inflation - which was 11.4 per cent last year - in an effort to bridge the gap between Portugal and its

richer EC partners. Central bank officials said at the weekend they were main-taining their estimate of 2.7 per cent growth for last year, grew by only 1 per cent, while imports rese by 64 per cent suggested growth could turn with a strong increase in cont out to have been even lower than the 2 per cent envisaged by INE.

Norway weighs cost of arms

By Karen Fossil in Oslo

NORWAY'S Defence NORWAY'S Defence Commission yesterday unveiled a far-reaching study based on two-years work, advocating zero growth in mili-tary expenditure over the next 15 years.

The commission's recommendation for military spending is 18 per cent lower than that made last Friday by Admiral Torols Rein, the Chief of Defence, It was based on an absolute military requires absolute minimum requirement enabling Norway to defend itself against an defend itself against an in the period 1983-2006 while invasion for between two and Admiral Rein recommends four weeks while awaiting expenditure of NKr421bn dur-

o for

affied reinfarcements.

The difference in expenditure between the two recommendations is about NKr50hn (\$7.8bn) from 1993, excluding Nato infrastructure costs. But the commission's recommendation is based on its study of the non is cased on its study of the percention of future military threat to Norway and what is necessary for the country to maintain a credible defence

structure.
The commission's study cells for investment of NK1356.25km

Nationalists gain in Catalan elections

ing 1995-2012. Mr Kaare Willoch, the former conservative prime minis-ter who headed the Commission, said 14 out of 15 members

agreed investment in military hardware should comprise 30 per cent of investment during the next decade. The commission therefore sees a marked shift in military investment from personnel and adminis-tration to hardware for the airforce and navy.

The two studies will be used as working documents by the Ministry of Defence to plan long-term defence investment. .

More staff vital, say German customs

By Christopher Parkes in

GERMAN customs officers yesterday demanded more staff to round up "cattle by the herd and cigarettes by the tonne" smuggled yearly across the frontiers with Poland and Czechoslovakia.

The European Community would become "a playground for international bandits" if border security to the east and the south were not tightened. Mr Richard Müller, chairman of the BDZ customs officials

association, said yesterday.

The Polish border was a par-ticular problem in the east, but there was also a "security defi-cit" in the south, where Spain and Portugal were unable to police their external borders effectively.

He was astonished that in laying plans for internal police co-operation through Europol, member states had excluded customs authorities.

Mr Müller said his members were currently seizing about 20m cigarettes a month, and estimated that the volume of smuggling was closer to 100m. Experience had shown that gangs involved in tobacco smuggling typically graduated to running hard drugs once their networks were estab-

Seizures of heroin, shipped into Germany from the Middle East via the Balkans rose 90 per cent last year and the num-ber of drug-related deaths in

lished.

France divided on Arab links

RANCE has appeared much more sympathetic to the engineers of the coup which two months ago interrupted Algeria's first multi-party elections since the recent visit to Paris of Mr Lakhdar Brahimi, the Algerian

foreign minister.
It has underlined this support by increasing a revolving line of credit, granted in 1990, from FFr3bn (£300m) to FFr4bn. However, such ges-tures cannot conceal the very contradictory reactions of the Prench political establishment to events in Algeria.

This confusion stands in contrast to the reactions of some leading French industrialists and of the former prime minis-

Mr Barre believes that France should consider a bold gesture, such as deferring pay-ments on Algeria's FF735bn French state guaranteed debt for two years. This would give the country breathing space at a time when a 74 per cent debt service ratio is throttling its

economy.

According to Mr Barre: "We [France] could play an active role, together with the Japanese, who are Algeria's second largest creditor, and the IMF to help the Algerians implement the economic reforms aimed at liberalising the economy and creating jobs which they have already set in motion."

However, France's leaders are facing the most serious domestic crisis in a decade and President François Mitterrand appears disinterested in for-

eign affairs beyond Europe.
The authorities are further hamstrung by the growing popularity, in the run up to next Sunday's regional elections, of the extreme right-wing National Front led by Mr Jean Marie Le Pen, who was an active fighter for the "Algérie Française" 30 years ago and makes no secret of his anti-Arab feelings.
The illusion that France still

NATIONALISTS made significant gains in Sunday's elections to Catalonia's autonomous parliament, which returned Mr Jordi Pujol to power for a fourth successive mandate with an increased majority, writes Tom Burns from Madrid.

Mr Pujol's centre-right Convergencis! Unio (CHI) coalition gained 71 seats in the 135-member Catalan parliament, two more than in the 1388 elections.

Meanwhile, Esquerra Republicana de Catalonia, in the 1388 elections.

Meanwhile, Esquerra Republicana de Catalonia, in the in catalonia, in the in the last for the first time was openly calling on voters to back independence for Catalonia, doubled its share of the vote to 8 per cent and raised its membership in the Madrid-based conservative party, Partido Popular, won seven seats, one more had an "independent" Arab policy was shattered by the war which followed Iraq's invasion of Kuwait 18 months ago. Recent events in Algeria have underlined how important it is for France to reformulate what can only be described as the "ball and chain" relationship it maintains with its former Afri-

can colonies. Nowhere is that need more urgent than with regard to

Francis Ghiles on the reformulation of a 'ball and chain' relationship

relationship, born of a 132-year toppled the French Fourth Republic in 1958, makes it diffi-cult for the French to treat Algerian issues on their mer-

It was Mr Mitterrand, then Minister of the Interior, who ordered that the Algerian "rebellion" of November 1954, be ruthlessly suppressed. Many of his ministers were among the 25m French officers and conscripts sent out to fight a war to "maintain order".

French officials and businessmen are, however, split into two camps. Some evoke the rank France holds in the world in words which sound strongly resent what they feel is the intrusion of Italy, Spain, Japan and the US into their

Others are convinced that now is the time, with Algeria in desperate need of support, that France should be lending

a helping hand.
Leading French companies
such as Total and Peugeot are
convinced that the stability of
Algeria, one of the few middleranking third world countries where French attitudes might influence other leading western players, is vital to French strategic interests.

For the other camp, the French ambassador to Algiers, Mr Jean Audibert, four months ago publicly dismissed Italy's decision to refinance its stateguaranteed debt with Algeria as akin to a "dispersion many of trinkets". Italy's action as publish as akin to a "uptomary of trin-kets". Italy's action enabled Algeria's policy of refinancing its \$23.9bm foreign debt rather than rescheduling it to get off the ground. Mr Audibert's views reflect that of an older generation in France, some of them former colonial adminis-trators, who appear to regret the days when France ruled the roost.

A younger generation of offi-cials and France's larger and more successful companies have no such worries. They recognise that France must work with Italy and Spain to promote Mediterranean interests in the EC as Germany will



Moving centre-stage: Raymond Barre believes France should play an active role in helping Algeria reform

fight for the east European countries. They feel that North Africa is as important to southern Europe as Mexico is to the US. They know that Algeria has not been an easy customer, but are convinced that if France succeeds in formulating a more focused regional approach, it will avoid the kind of sudden crisis it is all too prone to in its relations, notably with Morocco and

The so-called Five plus Five meetings, which bring together south European and north African countries, were launched a few years ago, at France's initiative, but it is only recently that other European participants have begun to see a French desire to break

mindful of Algeria's vast reserves of natural gas, and the meet with even partial success, the Algerian market in cars, is well worth fighting for. Nor are they unaware of the pres-ence in France of at least 1.5m north African immigrants and of the strong pressure to emi-grate from a country where inemployment among the 16-24 age group is running at 48

per cent. They accept that deferring some of Algeria's debt pay-ments will not be cheap but suspect it might be a lot less expensive than the fall-out which economic breakdown in North Africa's largest country

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UK NEWS

More trials planned on **Blue Arrow**

By John Mason

BRITAIN'S Serious Fraud Office (SFO) is intending to mount two further trials against the four remaining defendants in the Blue Arrow

scandal, it emerged yesterday. In spite of the mixed result of the first trial, the SFO will proceed against four individuals still charged with conspiracy to defraud the markets over the result of the 1987 Blue Arrow rights issue.

In the first trial, lasting more than a year, three former executives with County Nat-West, the merchant banking subsidiary of National Westminster Bank, and a former director of UBS Phillips & Drew Securities were convicted of conspiracy to defraud. The case arose from the handling by County Nat-West and UBS P&D of the £837m rights issue to fund the takeover of Manpower, the US

employment group.

At a court hearing to be held on April 6, the SFO will ask the judge, Mr Justice McKinnon, to split subsequent pro-ceedings and hold two trials.

If the judge agrees, the first trial will be against Mr Paul Smallwood and Mr Timothy Brown. Both were equity sales directors for UBS Phillips & Drew Securities and were present at the meeting on Septem-ber 28, 1987 when the advisers to the issue agreed to buy secret holdings in Blue Arrow. The second trial would be

against Mr Charles Villiers. the former chairman of County NatWest, and Ms Elizabeth Brimelow, the merchant bank's former compliance

Although both are still charged with conspiracy to defraud, some close to the trial believe the charges could be altered following the outcome of the first trial.

Labour MPs claim government and intelligence service knew of Iraqi arms contracts

Parliament 'misled' over supergun

BRITISH intelligence was yesterday accused of mislead-ing Parliament over the Iraqi mg Parliament over the radi "supergun" by members of a House of Commons committee investigating the affair. Mr Gordon Brown, Labour's trade and industry spokesman,

accused the government of an "attempted whitewash" before the general election and pledged to launch an indepen-dent inquiry into the affair if

"It is now clear that the British government knew of plans for a supergun long before the for a supergun long before the official admission in April 1990," he said. "I want to know from the prime minister who knew what and when, and which ministers were involved."

Although the select committee on trade and industry com-

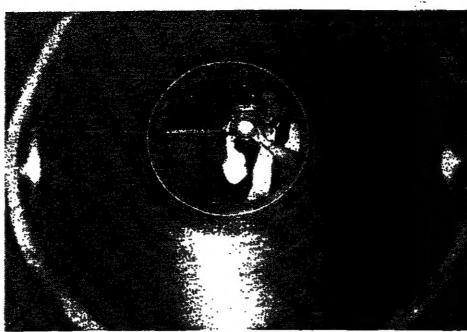
tee on trade and industry com-mittee stopped short of censuring the security services, the report following their two-year investigation into the saga blamed inadequate procedures and misjudgements by govern-ment officials, rather than min-isters or the intelligence services, for failing to prevent the manufacture and export of components by British companies for the supergun. The affair surrounds Saddam

Hussein's "Project Babylon" aimed to produce several giant guns capable of threatening the whole of the Persian Gulf and Israel - with nuclear or chemical warheads. Three UK companies were involved directly or indirectly, in supplying components.

The affair first came to light

in April 1990 when customs officers, acting on an intelli-gence tip off, impounded a con-signment of steel tubes at Teesport, north east England. A further supergun component, a breech block, was impounded at Patras, Greece.

In yesterday's report the Ministry of Defence and the



A cameraman fouses on the UK-manufactured gun barrel seized in Greece

Department of Trade and Industry (DTI) are censured for taking decisions on the basis of telephone conversations with no written record, and without reference to management and

"Knowledge within the gov-ernment of the project was like a number of people all holding pieces of a jigsaw without real-ising that they were the pieces of the same jigsaw," the report

It also criticises the DTI for not requesting more docu-ments when Sheffleld Forgemasters and Walter Somers, the British companies which made barrel sections for the project, applied for export licences in summer 1968; for failure to link the two orders; and for failing to check its records which contained infor-

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mation about the Iraqi project match about the fraging project circulated to government departments in late 1969. In spite of allegations during the committee's hearings that

British intelligence was kept fully briefed about the project by the supergun's designer Dr Gerald Bull, an amendment specifically censuring the security services was not included in the report.

It does, however, conclude that "the long-range gun affair raises serious and important questions about the accountability of the intelligence services both to ministers and to parliament.

At a sometimes stormy new conference yesterday several MPs publicly differed with the report's conclusions.
Mr Doug Hoyle, the Labour
MP, said he found it "almost

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impossible to imagine" that British and other foreign intelligence services were not aware of the project from its

Mr Jim Cousins, another Labour MP, said he was in "absolutely no doubt that parliament was deceived about this matter.

"Either the intelligence ser-vices knew about this from the beginning or they are grossly incompetent and ought to be sacked."

Mr Cousins also said he found "contemptible" what he described as attempts to destroy the credibility of some key witnesses at the hearings, and had been concerned to note that several of the witnesses who gave evidence appeared to be frightened to do

BRITAIN IN



Press wins TV and radio listings case

The UK newspaper and magazine industry has emerged as the winners of the year-long legal contest with the BBC and the country's commercial stations over the cost of printing programme schedules for television and

The Copyright Tribunal set a scale of charges for printing the so-called listings which fell well short of those demanded y broadcasters. Under the settlement, BBC

Enterprises and Independent Television Publishers will now receive a maximum of 2800,000 a year each for allow-ing their listings to be printed in the national and regional press. The BBC estimate it would have received about 24m a year if the tribunal had ruled it favour if its proposed

Oil workers in safety call

Offshore oil workers have met representatives from Shell to discuss the helicopter crash on Saturday night which killed 11 people, amid calls for tougher safety regulations on North

Sea helicopters.
"Some very serious ques-tions have to be asked about search and rescue cover off-shore, said Mr Ronnie Mac-Donald, who chairs the Off-shore Industry Listson Committee, a union representing oil workers.

Search teams, meanwhile, recovered the bodies of the remaining five oil workers and the wreckage of the helicopter.

Swedish group offered grant

SCA, the Swedish paper making company, is to be offered a grant of £20m by the Department of Trade to encourage it to invest £260m in a newspaper recycling plant at Ayles-ford, south east England. Mr Peter Lilley, trade and industry secretary, told the

grant, made under the assisance for exceptional projects facility, was subject to approval by the European Commission.

Cement workers vote for strike

The four unions representing craft and process workers at Blue Circle cement have won a mandate for limited strike action from their members in response to the company's attempt to introduce a 12 month pay freeze for 1992. month pay freeze for 1992. Workers in the AEU engi-

workers in the ARU edgi-neering union, the EMB gen-eral union, the EETPU electri-cians union and the TGWU general union have voted by a large majority to support an initial seven day strike.

Health trust seeks pay deal

A Community health trust in western England expects to agree Britain's first locally negotiated deal on pay and conditions, signalling a move away from the national Whitley Council agreements for health workers

ealth workers. West Dorset Community Trust said it was negotiating a local "reward package" with trade unions representing its 1,200 hospital and community services staff. This would be applicable to all staff, with the exception of doctors.

Consumers criticise bank

Abbey National, the retail panking group, came under fire from consumer groups after deciding not to issue its own code of banking practice

for customers.

Yesterday was the last day for banks and building societies to declare whether or not they have accepted a draft code

they have accepted a draft code of banking practice agreed last year by banks, building societies; and consumers' groups.

Unlike the other big high street banks which have all produced their own special codes of service for their customers, Abbey National says that it will simply place copies of "Good Banking" in its branches for those customers. nches for those customers who ask for them.

Mr Guy Dehn, legal officer at the National Consumer Council said he was disappointed by Abbey National's decision.

Ferry service

may be rescued Unity Trust, the trade union backed trust, is to consider the final business plan of 162 logne ferry service.

The men were among the 570 people who lost their jobs last year when Sealink Stena Line closed its Folkstone to Boulogne route.

They are being advised by the Esops Centre, the informa-tion and lobbying group set up to promote employee share

wnership plans. Mr Malcolm Hurleston, chairman of Esops, said Unity Trust was being approached as a lender not an equity partner and might arrange lending subject to the basic viability of the project.

Home loan plan launched

Britannia, the ninth largest UK building society; has launched the first stage of a £30m mortgage rescue scheme in partnership with Circle Thirty Three Housing Group is East Anglia.

The scheme is part of a fibn package pledged by mortgage lenders after talks with the government just before Christ-mas about ways of reducing the number of homes repossessed this year.

Accountants to cut jobs

KPMG Peat Marwick, the UK's second largest accountancy firm by fee income, is cutting up to 250 jobs across the coun-try. A total of 200-250 quali-fied accounting staff from the firm's audit division are to be told to leave later this week, although the figures do not include any partners.

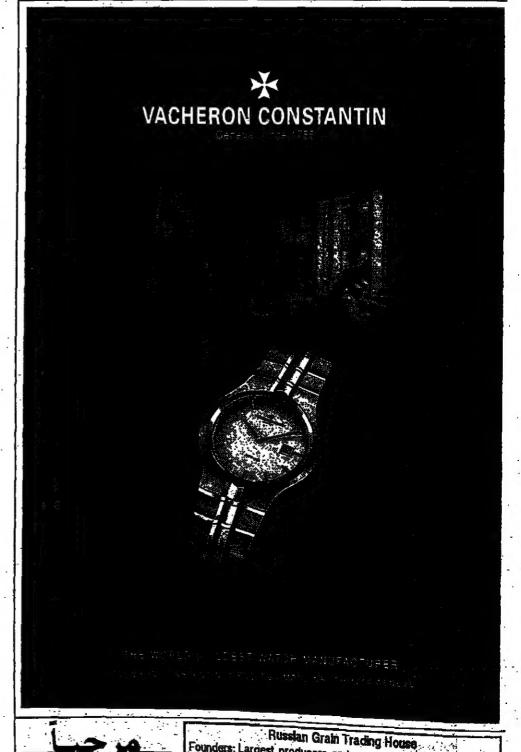
The losses will come from all regions, but the majority are concentrated in the south east and the Midlands. They come on top of similar job losses at this time last year.

BT sets up new helpline

BT, the telecommunications group, is to spend £550,000 project to set up a computer hel-pline in the Scottish Highlands for staff across the country. It is aimed partly at demonstrat-ing that the remote Highlands of Scotland are a viable location for telecommunicationbased operations.

Universities win approval

A new generation of universi-ties has been launched after 14 polytechnics were given approval to become universi-ties by the Privy Council office under the government's higher education reforms, which allows polytechnics to call House of Commons that the to relaunch a Folkstone—Bouthemselves universities.





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Jose Jala

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ELECTION 1992

Smith kills charge of concealed tax agenda

AN election-winning Budget it was probably not. There was too much detailed talk of complex, voter-unfriendly concepts such as thresholds and National Insurance for that. But nor can Labour's unprece-dented shadow budget extravaganza be written off as a merely defensive public relations gesture. As one of the party's senior number-crunchers

put it: "We have been playing a

lengthy game of poker - as far as I am concerned, we have won." That, too, is premature. Only on April 9 will the game be formally judged. In the meantime, just as a real budget demands a decent interval before the initial verdicts become clear, so must that unveiled yester-day by Mr John Smith.

But as the economists pour over the figures, some political conclusions can be drawn immediately. First and, arguably, foremost, the shadow chancellor's detailed presen-tation kills dead the charge that Labour has been concealing a confidential folder of tax horrors from the

Asked directly by the Financial Times yesterday whether he had fur-ther proposals under his desk, Mr Smith swallowed, then gave his pledge that there was no more to come, at least, in his first Budget. The Conservatives' claims that there is a buried "Tax Bombshell" an average of £1,000 per head was the politically powerful charge in January - has effectively been defused, however much it may still be repeated in the election cam-

Furthermore, Mr Smith's calculation that somewhere between 80 to 90 per cent of taxpayers will either

he beneficiaries or unaffected will be a statistic deployed time and again

by Labour canvassers.

If Mr Smith's figures are right, their revenue-raising impact will give a Labour government a total of E5.4bn to play with up until the end of its first full year in government— that is until April 1994.

This not only provides the funds for Labour's £1.1bn recovery pro-

gramme. It makes way for the par-ty's plans to allocate £1bn for the National Health Service and £600m for education, with plenty to spare for other schemes.

Months of Tory attacks along the lines of "there they go again, spend-ing money they haven't got" should, in theory at least, now fall.

Above all, Mr Smith's fullypatented remedy for Britain's ills at least appear to address the parts

Labour policies are intended to reach. Its strongly redistributive underlying theme will go down extremely well in all quarters of the

party from right to left.
Whether, however, the Budget also "sell" Labour to the country's crucial floating voters remains the huge and, until the opinion polisters do their work, wholly unanswered constitute. The political calculations behind

the Budget-making exercise were based on two essential objectives. Labour was well aware that the tax and spending issues would form the focus of the Tories' negative cam-

paigning.

The findings of private polling revealed the powerful impact of Tory Central Office's January tax offensive on what one Labour official described as Basildon man. "We dis-

DAVID KERN - NATWEST BANK

covered that a group of people earning between £12,000 and £16,000 a year who had nothing to fear at all from us, believed what the Tories were saying about 'Labour's Tax Bombshell'. We had to deal with

Mr Smith also dealt with fierce hostility — particularly from the recently redundant — to his plans to apply a 9 per cent National Insurance levy to unearned income over £3,000. On the advice of his postbag,

he dropped it. But none of this frees Labour from Tory charges that it is essentially hostile to the better off. Many notso-rich Basildon men will be affected. What is more, those that simply aspire to salaries over and above the relatively modest sum of £21,060 - the point at which the NIC sure bites - will also be wary.

The shadow chancellor was honest The shadow chanceton was not as enough to deal with that head on yesterday. "We have had 13 years in which people at the top got preferential treatment," he said. "In this budget, we are starting to take back something for the average taxpayer and the transact family."

and the average family."

The task now lies with Labour's campaign propagandists to present the shadow Budget as a new battle-ground on which voters must choose between the two parties. Yesterday's unprecedented exer-

cise - a historic first for any opposition party - gives voters more detailed data from which to make their decision than ever

Yet, despite all the razzamata there are still no guarantees that the electorate will thank Mr Smith for

would help low paid, study says By John Authers

Proposals

HOW would the alternative budget proposals affect FT readers? readers?
A study by the institute of
Fiscal Studies shows that 48
per cent of the population will
benefit under Labour's propos-

als, while 17 per cent would do better under the Tories. Labour's proposals would help the lowest paid, and would be virtually neutral for a broad swathe of middleincome earners, according to

the study.
For example those earning between \$400 and £499 are on average £2.13 per week better off, while those earning between £500 and £599 are £1.49

per week worse off.
This is thanks mainly to the abolition of the ceiling on National Insurance contribu-tions, which effectively means that nobody currently earning more than £22,000 per year pays more than £1,699 in NiCs. But only 1 per cent of those with an income of more than \$1,000 per week will be better off under Labour, according to the IFS, while 98 per cent will be worse off. Their average weekly loss is £105.70.

Figures produced by Price Waterhouse, the accountancy firm, show how the mechanics of this will work. They take as their example a family with only one breadwinner with a gross annual income of

£150,000. While under the Conservative budget this family would only pay \$48,454 in income tax at 40 per cent, under Labour they would pay 25,070 at 40 per cent, and 254,140 at 50 per cent. Abolition of the National Insurance contributions ceiling also adds to the tax burden. Under the Conservative budget the National Insurance bill would be 21,699. Under Labour

this increases to £13,247.
This means that take home pay would be reduced from 294,929 to £72,653. On the assumption that the family has two children, Labour's child allowance proposals would reduce this difference slightly from 294,929 to £72,653, a reduction of £428,38 per week, or 23.6 per cent. For a family earning £100,000 gross, net pay is reduced by 19.67 per cent. Families on this income but with the contract of the pay is reduced by 19.67 per cent.

with two earners are much less severely affected, because they only 25 per cent tax before the higher rates become payable. A family earning £50,000 gross annually would also pay more, although the effect is less marked. Rather than paying £8,454 at 40 per cent, they would pay 25,070 at 40 per cent and 24,140 at 50 per cent. NICs would rise to £4,247.

This makes for a reduction of exactly 10 per cent in take-home pay, from £34,022 to

ECONOMISTS GIVE THEIR RATINGS

BILL MARTIN - UBS PHILLIPS & DREW

By Peter Norman, Economics Correspondent

Smith will:

• scrap the lower 20 per cent tax band for the first £2,000 of

taxable income announced by

abolish the 2 per cent employee's contribution to

National Insurance on earn-

increase the personal allow-ance before which income tax

is paid by 10 per cent, or £330,

to £3,625, compared with the government decision to index

this by 4.5 per cent to £3,445.

These moves, Mr Smith said, would take 740,000 people out

of income tax and benefit

every employee earning up to

Smith said Labour would

increase child benefit for all

children to £9.95 a week, pro-

with two children. He also announced plans to raise pen-

and £8 for a married couple,

against government plans of extra help for poorer pension-

the benefits side, h

£22,000 a year.

Mr Lamont last week;

ings under £54 a week.

which seeks to use fiscal policy to boost the economy's iong-term growth rate. What role do higher child benefit o extra pensions play in that? The abolition of the national taxation measure but the ncome tax and national probably undermine the work forts of the higher paid and to that extent under

MR John Smith, Labour's

shadow chancellor, yesterday unveiled a draft Budget that, he said, would "provide a fair

deal for the average taxpayer" and help Britain achieve recov-

Compared with what had

been announced and leaked in advance, Mr Smith's proposals

contained few surprises. To a considerable extent, he has

taken over last week's Conser-

vative proposals to help busi-ness and added some of his

own, such as a one-year

increase in capital allowances to 40 from 25 per cent and

increased government spend-

ing on training and providing

But on personal taxación ao

benefits, Labour's Budget

plans map out a different phi-

osophy from that advanced by

week. The average tax payer stands to be better off under

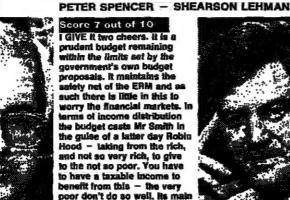
Labour, but not dramatically

so. At the higher income lev-els, particularly in those fami-

lies with only one, highly-paid

ery from recession.

iob experience.



prudent budget remaining within the limits set by the

ly net of the ERM and as such there is little in this to worry the financial markets. terms of income distribution the budget casts Mr Smith in the guise of a latter day Robin Hood — Laking from the rich, and not so very rich, to give to the not so poor. You have to have a taxable income to to have a cazable income to benefit from this — the very poor don't do so well. Its main tailing is that it does very little to help boost confidence and

If he becomes chancellor, Mr tax treatment on certain bene-

A fair deal for average taxpayer'

fits in kind, including a plan to

scrap the 2 per cent incentive

paid to people to opt out of the state earnings related pension

also keep the 0.5 per cent stamp duty on share transac-

tions for at least another year.

But it was in the treatment of

higher income earners that the Labour Party's plans differ

most from the government's.

As previously promised, Labour would scrap the upper

earnings limit on employee

national insurance contribu-

tions so that employees earn-

will pay 9 per cent on every pound earned above that level,

Also, a 50 per cent higher tax rate will apply to taxable

income of £36,375 and over, so

that a single person qualifying for personal allowance will pay

half his or her income in

income tax beyond £40,000,

Under Mr Lamont's budget,

against 40 per cent at present.

most tax payers would be

more than £21,060 a year

cheme (Serps). Labour would



core 5 out of 10 RASICALLY an unsurp confirms the perception of

John Smith as a cor and fundamentally ! and fundamentally prudent potential chancellor, This is derlined by the net tax Increase of £1,8bn. Howeve the statement leaves some big question marks. It is not at clear what assu all clear what assumption Labour is making about privatisation receipts, and although there was a commitment to slaying in the ERM, the statement City that Labour might

year, according to Inland Reve-

nue figures. Higher earners, at

present paying the 40 per cent top tax rate, would gain a flat £160 a year irrespective of how

much they earn. Mr Smith said a single per-

son on average earnings would

have over £100 a year more in

disposable income under

Labour's plans; an average two-earner family with two

children would gain £311.
Figures produced by the independent Institute for Fis-

cal Studies (IFS) yesterday suggested that if Labour comes

to power, every taxpayer earn-

ing £20.750 or less a year will be a winner with gains per

family ranging between £2.13

incomes beyond £22,000, people would start to lose. Some 99

per cent of families earning

£52,000 a year and over would

lose, by an average £5,500 a

would raise extra revenue of

£1.89bn in 1992-93 and £3.5bn in

1993-94, which it would use to

increase investment. This

would include a £1.1bn "recov-

ery programme" for the econ-

omy, incorporating the more

Labour said its tax plans

10 £4.90 a



generous treatment of capital

allowances as well as £600m

spending on skills and the

for the cost of the more gener-ous capital allowances, though

these could be expected to hit

government revenues from

1993-94. The IFS has estimated

that 40 per cent capital allow-

ances for one year could cost

the exchequer £20n. In his

Budget. Mr Lamont rejected such a move as too expensive. Labour's Budget has other

gaps too, with no estimate of

the impact on growth or infla-tion. Labour adopted the £28bn

public sector borrowing

requirement set by the govern-

indicate its future borrowing

needs, staying silent on privati-

sation. Last week's govern-

ment Budget envisages privati-sation proceeds of £8bn in 1992-93 and £5.5bn in 1993-94

To reassure financial mar-

kets and foreign investors, Mr. Smith pledged to take sterling into the narrow band of the

European exchange rate mech-

anism at its DM2.95 parity "in

and 1994-95.

due course".

nemployed. Its plans contain no estimate

budget with a macro framework, not Budget. The overall tone of Mr Smith's precentation should be receasing to the medicin. It is quite perty quantity is proposals in a reasonably systematic way. Also welcome is Mr Smith's reassigner of the commitment to the exchang rate mechanism, and the text that there are no plans to borrow m

only just There is as much

consumption going on but it is different people doing the consuming. It is a redistributions

KEVIN GARDINER - S.G. WARBURG SECURITIES

Manufacturers' reaction mixed

By Daniel Green and Peter March

THE LABOUR PARTY'S and BA, refused to comment shadow budget proposals brought a mixed response from British manufacturing companies yesterday.

SmithKline Beecham, the UK's second largest drug business, said: "There is nothing in the announcement that gives. any stimulation to industry whatsoever." But Mr Kanak Bhatt, finance director of British Vita, a plastics company, commented: "A lot of Labour's ideas on revitalising industry and public-sector investment seem highly credible. Britain needs to improve confidence in

Sir Colin Corness, chairman rials group, declared: "The only obvious benefit to the construction industry lies in the phased release of council-house receipts, a good thing for the construction industry and rented sector". Some 23.5bn health and education spending was welcome but was not a big boost: The Confederation of

The CBI reiterated that capital allowances for investment should be raised from 25 to 40

should be raised from 25 to 40 per cent, one of shadow chancellor John Smith's proposals. The Institute of Directors called it "a budget for recycling money". Ms Ann Robinson, head of the IOD Policy Unit said. "It nationalises private wealth for public spending. The IOD attacked raising capital allowances as "funda-mentally flawed". It would "only suck in imports of plant Mr John Binnie, deputy man-

loids, said he was sceptical of Redland, the building mate- about Labour's proposed £1.1bm industrial recovery programme. Britain has tried ideas like this before and they haven't worked." Proposals to tax the higher-paid would de-motivate senior management. Many industrialists were unimpressed by proposals to increase taxes for the higher paid, but were prepared to welcome higher capital allow-

earner, the election of a Labour ers on income support of 🕰 a about £2.64 a week better off. A government would result in a married man or single parent week for a single person and £3 earning £8,000-£25,000 a year significant reduction in dispos-He also announced tougher would stand to gain £138 a 'responsible' approach

WHAT is the intellectual pedigree for Mr John Smith's alternative budget? The shadow chancellor's modestly redistributive aspirations and his acceptance of fiscal fine-tuning would no doubt have been familiar to an earlier generation of Labour politicians. So, too, would the discipline of a semi-fixed exchange rate. But the "responsible" approach to public spending is unquestionably something new.

It would simply not have occurred to many Labour poli-ticians in the 1970s that an the basis of financing increased spending out of higher taxation, while main-taining a similar public sector borrowing requirement (PSBR) to the one promised by the Tories. How did this upheaval in Labour economic thinking

The watershed almost certainly came with the cabinet debate over the terms of Britain's letter of intent to the International Monetary Fund

The terms of the debate were set, first, by the then prime minister, James Callaghan, in a speech to the Labour party conference, which was partly drafted by his son-in-law Peter Jay. Against the background of a spiralling PSBR, plummeting sterling, high unemployment and inflation that had hit 27 per cent at its peak, Callaghan declared: "We used to think that you could spend your way out of a recession. ... I tell you in all candour that that option no longer exists, and that in so far as it ever did exist, it only worked...by injecting a bigger dose of inflation into the economy, followed by a higher level of unemployment . . . That is the history of the last twenty



to herald the end of the Keynesian orthodoxy. But orthodoxy was not to go with-Anthony Crosland, the great architect of the revisionist Labour dream of a social market economy, who emerged as the most articulate opponent of the "deflationist" tendency. He told Callaghan that it was all a banker's ramp. The economy, he claimed, was in better shape than the Treasury was pre-

pared to admit. As irony would have it, Crosland was more right about the the economy than the Treasury knew. Cash limits were mak-ing bigger inroads into the PSBR than officials recognised and the balance of payments deficit substantially reflected investment in North Sea oil fields that had yet to produce revenue. But as the former Trade Secretary Edmund Dell observes, in his memoir of the 1974-76 period, that was not the perception in the markets; and it was inconceivable that any version of Crosland's strategy would have won international

It took some time for the free spending habit to extinguish itself. Indeed, the implausibility of Labour's spending plans ears." was a contributory factor in its Callaghan's speech appeared departure from office in 1979.

domestic version of monetarism that came and went under the Tories in the first half of the 1980s. But by the late 1980s, after a decade of Thatcherism, the boundaries of the economic debate had undeniably changed. And so had the people with most influence on

Labour party policy.
The star of the Oxbridge intellectuals who dominated in the 1960s and 1970s has waned. Meantime the Scottish ascendancy, represented by John Smith, Gordon Brown and Gordon Brown and Robin Cook, exerts a more powerful influence on think-If Tony Crosland were

around today he might well have worried about the narrow ground over which John Smith is seeking to differentiate his party against the Tories. The case for and against devaluation in present circumstances might have been more noisily fought. But that does not mean that a fight will not come in the end under a Labour gov-ernment or Labour-led coali-The new responsibility

means that Labour's more enticing promises have been made dependent on economic growth. Yet last week's cheerful growth forecasts from the Treasury have met with widespread scepticism. The worry today is about a 1930s-style debt deflation, in which adherence to the ERM prevents sufficiently large interest rate cuts to limit the damage. How will the Labour faithful respond if the promised expenditure seems to be endlessly deferred? How long before they recall that it was a Labour chancellor, Philip Snowden, who gave financial rectitude a bad name

Party upheaval led to | Package outlines recovery policy

British Industry and several

large companies, including ICI

THE Labour porty said: "Our proposals are in two parts. First, a package of tax and benefit changes that are self-financing. Second, a set of measures for strengthening the economy Removal of the National

insurance contribution ceiling. Employees earning less than 2405 per week (£21,060 per year) pay National Insurance contributions (NICs) on all of their earnings, while above that level of earnings no NICs are paid at all. This is an unfair anomaly in our tax structure. The ceiling on con-tributions will be abolished. Abolishing the National Insurance entry fee. The 2 per cent contribution on earnings under entry fee into the National Insurance system - will be abolished

We propose no changes to the National Insurance system for the self-employed. Reform of income tax per-sonal allowances. The personal allowance will be increased by £330 per year, (10 per cent), or £180 per year above statutory indexation. As a result 740,000

taxpayers will be taken out of income tax altogether.

Married couples will have the option of splitting the married couples' allowance between them as they choose.

■ The basic rate of tax will remain unchanged

The 40 per cent rate will remain unchanged A new top rate income tax of 50 per cent will apply to indi-viduals with an income of at least £40,000 (taxable income of £36,375, plus the personal allowance of £3.625).

Treatment of benefits in kind. Following the principle introduced by the Conservatives in last year's Budget, employers' National Insurance contributions will be extended to all taxable benefits in kind. Two per cent bribe for opt-John Plender ing out of the state earnings-

DIRECT	EFFECTS OF BUDGET	MEASURES	
		FIRST YEAR	FULL YEA
Measures		Em 1992/93 Changes from an Indexed base	Em 1993/ Changes from 4 Indexed be:
Introduction of a new 50% band of of at least £40,000 (£36,375 taxable allowance £3,625).		+1,079	+2,140
increase of the personal allowance	by £330. An increase of 10%		-1,170
Abolition of the national insurance	ceiling	+ 1,800	+2,700
Abolition of the 2% national insuran	nce entrance fee	-720	-1,070
Employer national insurance contrib	outions on benefits in kind	+260	+300
Abolition of the 'bribe' to opt out of	SERPS		+820
Retaining 0.5% stamp duty on shar during 1983/84	re and security transactions .		+790
increase in child benefit for all child corresponding reduction in means t		-815	-750
Tex exemption for employers' assis	tance with childcare	5.	-5
increase in the state retirement per pensioner and £8 for a pensioner of linked benefits and without correspondents tested benefits	ouple. With increase in	1-1,050	*-2.565
Not implementing the 20% reduced	rate band	+ 1,770	+ 2.320
Total revenue effect		+1.890	+ 3,510

related pension scheme. Seros. The 2 per cent incentive which is currently paid to encourage people to opt out of Serps into money purchase, personal pension schemes will be withdrawn for the financial year

Stamp duty on share transactions. The abolition of stamp duty on share transactions will be postponed for a further

Relief for employer-provided childcare. The exemption of workplace nurseries from tax as a benefit in kind will be extended to all forms of employer assistance with child-

This package introduces a series of valuable reforms,

altogether. It also raises enough revenue to cover the following measures: Child benefit. Child benefit is currently paid at £9.65 per week for the first child and £7.80 per week for all subsequent children. This is less

than its April 1987 level in real

Child benefit will be restored to that level - £9.95 per week - for all children. This means higher child benefit for 12m; children and is worth £127.40 per year to a family with two children.

Basic state retirement pension. The basic retirement pension will be increased by £5 a week for a single person and £8 for a married couple. This will be deducted from income-re lated benefits received by pensioners. People on benefits-linked by statute to the level of the basic pension, such as wid-ows and those on invalidity benefit, will also receive the increase. Overall, these changes will benefit 12m peo-

Investment in recovery and the future. In a full year there will be £3.5bn available for investment in health, edu-cation and the other vital public services. There will be an immediate implementation of a £1.1bm recovery pro-

For the period which includes the remainder of this financial year, 1992-93, and the abolishes a tax and takes be paid on top of the annual first full year of the Labour 740,000 taxpayers out of tax increase for 1992, and will not government, 1993-94, there will tional resources available for the investment which Britain

The recovery programme will consist of: Manufacturing investment initiative. This consists of enhanced first-year capital allowances for additional investment in plant and machinery and in innovation and design to run for a specific

period. It will encourage an investment-led recovery.

Package to help business. Small firms and others have suffered severely from the Major recession. We will introduce measures to help tackle the problems of small firms and to boost investment

throughout industry.

A programme for skills. This consists of creating a new skills fund, Skills for the 1990s as well as restoring cuts in Employment Training and

Youth Training and Work for the unemployed We propose a radical new employment programme that for the first time shifts the focus from curing long-term unemployment to preventing it from happening at all. This job experience programme will promote work of benefit to the community as well as helping the unemployed Training will be available to those on the programme, and people on it will be paid a "rate for the job".

A boost for housing. Getting housebuilding going again will have a powerful employment effect in the construction industries as well as starting to meet desperate housing needs. We will begin the phased release of capital receipts held by local authorities from the sale of council houses to achieve this.

Transport. We will immediately allow British Rail to proceed with a pilot leasing scheme to renovate the rolling stock on the North Kent

Tory attack focuses on pensions

By Alison Smith

THE Conservatives yesterday: He called the increased launched a wholesale investment allowance "the first ouslaught on Labour's shadow invisible kick-start ever", as it Budget with an attack on the plans to end the concession for people opting out of the state proposels attributed no cost to earning related pension the phased release of local scheme (Serps). It was authority capital receipts, denounced as a retrospective these would add to government penalty on the 4%m people who had taken out personal

Mr Norman Lamont, the chancellor, leading a team of cabinet ministers attacking Labour's initiative, condemned the proposals as "a shadow Budget in more than name".

Quotes of

the day

I heard it called a mock

Budget and that's what it.

lan Lang, Scottish

Secretary, on John

is. He is mocking the.

The blending of the economy and the

environment in the

Liberal Democrats'

inadequate that it is more

like the linking of the little

fingers of two shy lovers.

Sara Parkin, Green Party

Any minority government

which tries to play games

with the constitution in

order to cling to power,

dodging the moral

Unless Scots achieve

independence at this

destroyed, the Highlands

will be turned into the

Margaret Ewing, SNP parliamentary leader

it's the only politician he

變

knows from the television - Mother of the four-year-old boy who pursued the prime

around a market

e e

while shopping in his intingdon constituency

world's nuclear faundry, and we will have no say

in the vital European decisions which will affect our future well into the

election, our steel

industry will be

promoting instability and

challenge of democracy,

will have to contend with

Liberal Democratic manifesto was not mentioned as a cost in 1993-94, and said that while the

borrowing
The specific charges came within a broad campaign assault on Labour's plans which would the Conserva-tives said, leave everyone worse off because interest rates would rise, the housing market would be devastated, and the

tax bills of "all those on whom we depend to help this country out of recession" would rise

sharply.

In their general attack on the impact of Labour's economic policies, the Tories highlighted the finding of the Financial Times/Mori poll of board-level executives in yesterday's FT, which said a quarter of respondents suggested that their companies might reduce their investment spend-ing if Labour were elected. "So much for the proposition that Labour would lead to

higher investment," said Mr

Chris Patten, the party chairman. Mr Tony Newton, the social security secretary, underlined the impact of the Serps change on young people, saying that more than half of personal pension contract holders were under 30 years old. "Within less than one month the basis of all 4½m personal pensions will be wrecked," he

Labour responded that it had consistently made clear its opposition to the concession. and had said it would be ended. Though it would be pre-venting people from receiving

the final year's benefit of the five-year arrangement running from 1988, it would not be taking away what people had

Mr Michael Howard, the employment secretary, targeted Labour's spending plans, saying they would not produce any public benefit. He said that the extra £1bn

for the health service, for example, would not go on patient care but on introducing the minimum wage, ending compulsory competitive ten-dering and bringing in a £100m no-fault compensation scheme.

Joe Rogaly

A clash of symbols



WE ARE only two days into the election campaign proper and the British public is in danger of falling asleep to

the clash of symbols. Exactly a week ago we had Mr John Major's budget, which confirmed that the government could not risk a huge pre-electoral bribe for fear of how the markets might react. What was on offer was therefore almost wholly symbolic. It was pocket money now, as an ear-nest of intent to cut taxes by serious amounts in the

Yesterday we had Mr John Smith's budget. It was more or less all his own work, which cannot be said of Mr Norman Lamont's proposals. That is why when talking of the politics of the matter it feels apposite to refer to broad Tory fiscal strategy as that of the prime minister and First Lord of the Treasury not the Chancellor.

Mr Smith, like Mr Major, was constrained by the mag-nitude of the public sector borrowing requirement. You have to be a Liberal Democrat, with no hope of achieving office, to dare to tell the voters that you would actu-ally increase a projected PSBR of £28bn by a further £2bn. This proposal, made by the Lib-Dems yesterday, is not damaging to Mr Paddy Ashdown's party because nobody believes that there is the slightest chance of it being put into practice.

Mr Smith enjoys no such

luxury. He has a reputation to maintain as the most conservative potential chancellor to appear on our television screens since the then Mr Roy Jenkins bowed out in 1970 - or do I mean Sir Stafford Cripps in 1950? Perhaps Mr Jenkins. Either way, Mr Smith is a star. If he led his party Mr Major and the Con-servatives would not stand a chance. When Mr Smith's face appears on the television screen you know that all is right with the world. He is sober, serious, sympathetic, straight and, to cap it all. Scottish. No mere English

So when he presented his alternative Budget yesterday Sober John was careful to preserve his reputation. It all had to look right. It did. It had to appear to be no more profligate than the Tory offering. I suspect that to untutored eyes it may have done so. It was also supposed to add up. It did not. Something specific on inflation assumptions and privatisation receipts would have helped. Absent such little details, achieving the appearance of probity must have been a strain. The net effect is that some of the electoral bribes being offered by the Labour shadow chancellor are almost as symbolic as those put forward by Mr Lamont.

Mr Smith's scratch outline must at least further neutralise the Tories' efforts

In the examples provided by the party the top beneficiary is an engineer on £19,527 a year, married to a bank teller on £10,270 with three children "and Grandma living in with a pension of £54 per week." Thanks to significant increases in child benefit and pensions the total household gain would be some £500 a year as compared with Mr Lamont's budget - but you try telling that to Grandma in the hope of getting a larger increase in her contribution to housekeeping.

I suspect that the engineer, who doubtless hopes to earn more than £21,000 next year, would be put off voting Labour by the abolition of the ceiling on national insurance contributions. The bank teller/mother of three is wellbribed, however. Unfortunately for Mr Smith

most of the other examples are down to the symbolic level, even if you use his trick of citing family rather than individual incomes. As to a solicitor on £24,000 married to a teacher on £16,071 with two children, Mr Major's budget is shown in Labour's budget is shown in Labour's examples to be the better

There would have been lower down the income scale if its original threat to extend the 9 per cent national insurance impost to "unearned" income had been maintained, but Mr Smith learned in time that this would be a vote-loser, not least among the party's many potential sup-

porters.
The shadow chancellor's spending plans may do more political good for the party than his juggling with taxes. Labour is now able to assert that it has properly costed a 21.1bn recovery programme, a "minimum" further increase of £1bn on the National Health Service, and £600m, for education. That should in theory wrap up the nurses, the teachers, and the building workers. It is also offering something to encourage capital investment which may raise the hopes of some

of the unemployed.

Add to these categories mothers gaining child benefit, pensioners gaining 25 a week if single and 28 if a cou-ple, irrespective of their current incomes, and other state beneficiaries, and the Labour spending programme can be said to be well market-researched by the Institute of Bribery, Inducements, Hand-outs, Backhanders, Vote Pur-chasing, Wallet Voting and Symbolic Democracy.

As to its effect, we shall see in next week-end's polls.La-bour's backroom officials were in a state of some excitement in advance of Mr Smith's presentation of his budget yesterday. This, they argued, would break the tie between the two leading parties. It would put the party ahead of the Conservatives in the opinion polls, and keep it there. They must be at least half right: if Mr Lamont's budget neutralised itself last week, Mr Smith's scratch outline must at least further neutralise the Tories' efforts this week.

There remains however, the other half. That is the long list of Labour spending promises which must, by defi-nition, now go unmet. Either these are to be made good later, breaking yesterday's shadow Budget, or they are like so much else in this election: merely symbolic.



Child benefit: Neil Kinnock looks for young backing during a visit to a nursery at Stroud Green in north London

Labour plans to end age discrimination at work

By David Goodhart, Labour Editor

THE Labour party's manifesto, to be unveiled later this week, will contain a commitment to outlaw age discrimination at work. This legislation would stand alongside the existing laws on race and sex discrimi-

The measure would make it illegal to specify age in job advertisements or to select people for redundancy on the basis of age (as opposed to length of service).
It would also make it illegal

for government programmes to discriminate against the over-50s as does the Employment Training scheme which gives priority to younger workers. Supporters of such legisla-

tion argue that one worker in three will be over 40 by the end of the decade, yet older work-ers are widely discriminated against and increasingly used as a reserve army of labour pulled into employment in boom and lettisoned in reces-

Well over a third of all

nnemployed over-50s have been out of work for more than one year - a far higher proportion than in other age groups. Labour policy makers argue that legislation could cut that

number significantly.
They also claim that nearly 40 per cent of all job advertisements discriminate on grounds of age. Most

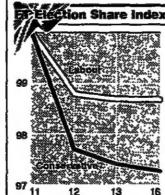
employer bodies scknowledge that there is some unjustified prejudice against employing older people, although some employers, including retailers B&Q and Tesco, have had special recognitionant divises for older recruitment drives for older

people.
The Confederation of British Industry said yesterday it favoured a voluntary code of conduct as opposed to legislation. The Institute of Personnel Management, which is more positive about legislation, has issued a code of conduct for employing older workers but few companies appear to have observed it.

The US has outlawed age dis-crimination since 1967 but the UK's Conservative government has repeatedly opposed legisla-tion. Last month the government announced plans to set up an advisory body to help eliminate age discrimina-

Support for the govern-ment's voluntarist view has come from the Commons employment committee which examined, and rejected, the case for legislation in 1989. A growing number of big employers, including Unilever, Allied Lyons and BTR, are allowing men to retire at the age of 60 together with women,

age of 60 together with women, according to MSF the general technical union.
Following the Barber judgment of the European Court requiring sex equality in pensions, a majority of employers said they would harmonise "upwards" to 65. MSF claims there is now a stone null there is now a strong pull towards harmonisation "downward" to 60.



THE 10 shares in the "Labour gainers" portion of the index continued to outperform the 10 'Conservative gainers" yesterday. The effect was muted however, and both sections did slightly better than the main indicator of big companies' per-formance, the FT-SE 100 index. Shares chosen are based on analysts' predictions of sectors that will gain or suffer from a change of government. The base of 100 reflects closing prices on the day the election was announced, March 11.

12 March 1992 Labour win/Conservative .98.71 -0.03 defeat stocks... Labour defeat stocks......97.25 -0.14 FTSE.......97,95 -0.21

Labour defeat section of the

Yesterday's phone call pointed out that BET also has a UK construction arm, which might benefit from a Labour government's infrastructure spending. Nice try: BET wins a small prize for attempting to position itself as the first each-way bet of the campaign.

Lord Hollick, the Labour life peer in charge of MAI, the business services refused to be drawn on the

increase in pre-tax profits to 230m yesterday. Tucked away in the MAI stable is the polling firm, NOP.
"Tm in the business of selling polls, so I can't give you a sneak preview of the outcome.

Still stands

no qualms about predicting a Conservative victory. The Institute of Directors is annual convention. The star speaker is prime minister, John Major.

City Watch: Barry Riley

The markets take cover

AT THE first sound of electoral gunshot the stock market has posed a far from valiant speciacle, with the FT-SE 100 Index losing 104 points since last Wednesday when the April 9 poll was announced. There was little sign of serious resistance yesterday, with railies petering out and the Footsie closing 5.7

points down at 2,470.7.

It is hard to blame the opinion polls, which are still telling much the same story as for many months. There are apparently two intermingled prob-lems. First, big investors are starting to have doubts about their long-held assumption that somehow the Conservatives would squeeze back into power with a small but workpower with a small but working majority. Second, the Budget last Tuesday turned out to be a sad disappointment: it failed to include convincing vote-catching proposals, and at the same time it promised a flood of gilt-edged issues.

According to Mr Richard Kersley at broker Barclays de Zoete Wedd, the stock market had got a little ahead of itself.

had got a little ahead of itself, closing on Budget night at the year's high. Dashed hopes for interest rate cuts helped to undermine this level. But he argues that at around 2,400 and a 5% per cent yield, the market

would start to look attractive, come what may in the polls.

If the Tories win, he thinks the market would soon threaten its all-time high of 2,679.6 last September and could reach 2,900 by the autumn, assuming a decent

economic recovery. There are plenty of other bullish brokers, such as James Capel, which thinks that the Footsie would shoot through its high on a Conservative win, and might get up to 3,000 by the end of this year.

Mr Nick Knight of Nomura suggests that "the political out-come is probably largely irrelevant". A Tory win might put 100-150 points on the index but that would be greeted by "a deluge of selling". A cautious message comes

from Mr Tony Dye, strategist at Phillips & Drew Fund Management. "Last week there was a realisation that a Tory win was not a 90 per cent cer-tainty," he says, adding: "There is quite a lot more vulnerability in the market." Some market watchers are worried that traders and investors in London may fail to keep track of events elsewhere in the world. Yesterday, for example, Tokyo showed ominous

the 20,000 level on the Nikkei Labour's threat looms larger

in London, Kleinwort Benson's chartist Mr Nick Glydon says that on average the market has risen 2.3 per cent the day after a Tory win but has fallen 2.6 per cent after Labour victories. After the two unexpected Labour wins in 1945 and February 1974 prices were nearly 10 per cent lower within a we It is bound to be hard for the City's well-paid professionals to ignore their own forebodings about a jump in personal taxes under Labour. The shadow Budget yesterday confirmed a rise in the marginal income tax rate to 59 per cent for those earning more than £40,000.

Labour's policies on sterling and government borrowing seem to be no different from those of the Conservatives. But this does not prevent the City from harbouring suspicions, and the investment institutions may demand a higher interest rate if they buy gilts from a Labour administration.

Higher gilt yields would undermine equity prices, given that yield ratios are a key factor in market valuation. The nervous defenders of the equity market may be driven into their own minefield.

The trouble with negatives

"I was hoping all these pie-charts might help us

pick up the cricket."

THE danger of using negative material featuring your political opponents is not just an old campaigner's tale.

For what seems like months, the Conservatives have been hammering away at a campaign based on the all-purpose slogan "You can't trust Labour". At the weekend 5,500 posters proclaiming the message went up throughout the country - one-third of all poster locations, according to

Some have already fallen victim to simple, but effective political vandalism - white paper pasted over the apostrophe and the "t" in

Mirror cracks There was a spot of trouble at the Daily Mirror last Friday. The newspaper launched its around the clock election hotline in order to keep in touch with its readers, but published the wrong telephone number. From about 7 am the

switchboard at Unilever headquarters in Blackfriars started bumming. Britain's multinational came to the rescue. Troops of Mirror reporters were installed in the Unilever building throughout the day. "We were glad to help," a Unilever spokesman said yesterday. "Their readers are our customers."

Real depth

Labour has a bountiful range of politically powerful economic statistics about the ength and depth of the recession with which it can embarrass the Torles. So why do they keep quoting one of the more dubious comparisons?

It is true that total UK gross domestic product fell by 2.5 per cent last year, and yes, that is the largest annual fall since the 1930s, outstrippingthe 1980 contraction by 0.5

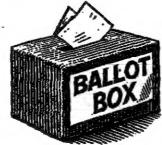
percentage points. Yet this is a needlessly misleading statistic. The current recession may be the longest recession since the war, but 1980-81 is still the deepest, whatever these annual gymnastics seem to suggest. GDP has fallen, in this recession, by 3.7 per cent over the six quarters since the

middle of 1990. But GDP fell by 4.9 per cent in the five quarters between the fourth quarter of 1979 and the first quarter of 1981. Counting from the third quarter of 1979, the first quarter of both negative

growth and Tory government, output fell by 5.5 per cent. This government may have presided over the two deepest recessions since 1945 but this is still the shallower of the two - at least so far. Another quarter or two of recession and 1990-92 could win both

One-liners

Barbara Follett, the woman responsible for getting the Labour party into smart double-breasted suits, has come up with the "Biteline" to help provide zip to Labour's campaign. She has written to writers and comedians of known left-wing leaning inviting them to send by fax any appropriate or witty one liners that can be used to pep up speeches. The first request is looking for witty comments about the budget or the economy, but writers will be sent regular updates of new engagements and themes as the campaign develops. How about Spike Milligan's old line:



Tlease excuse the mess, we've had the Conservatives in?

The FT Election Share Index

Both ways

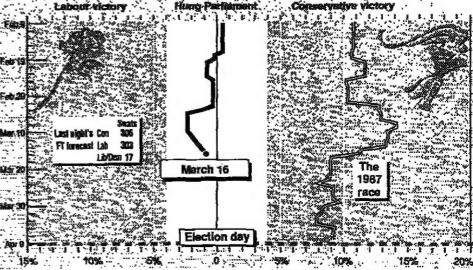
drew a mixed bag of phone calls on its first day yesterday: a broker and a radio station wanting to quote it, and a constituent commenting ever-so-politely on its place in the index. The company concerned is BET, which made a lot of play a year or so ago of its role as a one stop supplier of business services. This led brokers to argue that profits might suffer if BRT had to pay a Labour national minimum wage to its armies of cleaners and security guards, and qualified it for a place in the Conservative win/

Hollick's frolic outcome of the election as he announced a 2 per cent

At least one organisation has proudly advertising its 28 April

Who leads in the campaign

signs of weakness, breaching



Weighted average of six most recent opinion polis computed daily. Does not include telephone polis and those that omit sample size or field dates. The graph compares the parties' position and their leads at similar points in the last two campaigns. The zero the marks level-pegging, if the black line moves to left, Labour leads. The Tories lead if it opes to the fight. Both need to except the white margin to form a povernment the black

THE PARKY HIGH HARRY IN ICAS TO DAY WERE THE	i de les sects in it Auto m aux si Asie Dant 1180s	to condition and animal and four to four to fletal intesti
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Targeting voters wastes valuable ammunition

IN THIS election there are 500 seats where the outcome is not in doubt. In the 150 seats where there is a chance of change, 80 per cent of voters will vote as they did last time - even though a few of them may need a little encouragement to

go to the polling booth.

The election will be decided by at most 2m people (say 12,000 people in each of 150 constituencies). On a more ruthless estimate there will be 80,000 key voters (say 2,000 in each of 40 constituencies). Rational cam-paigners should focus all their

efforts on these target voters.
As the identification of marginal seats has become more precise, parties have indeed focused more of their efforts on them, targeting resources on the constituencies most likely to be won and lost. With computers it is easier to build up marked registers, showing occupations and past canvass

ject to the limits on election expenses, direct mail can be sent to particular groups and above all to opinion leaders - not only doctors and journalists but also publicans and hairdressers. Money can be raised, workers can be recruited,

membership can be maintained in ways impossible in the past.

Does it make a difference? Can voters be efficiently targeted either collectively or individually? Is it possible to identify and persuade the minority of voters who have a special propersity to float? special propensity to float?
Targeting has three problems:

 How to identify the individual targets. There seldom is enough evidence to isolate subgroups.

How to speak to the targets in How to speak to the targets in
the right persuasive language.
 How to address any appeal to
those who will be attracted by it
without letting it reach those who may be alienated. A pledge to end fox-hunting may drive away as

much support as it attracts.

Over 40 years of election watching I have listened to much talk about organising mutual aid (workers from safe seats helping out in marginals), about reaching out to opinion leaders, about listing old people's homes where postal votes may be garnered, and about employing other campaigning gim-micks. I have found little evidence that these efforts have much effect. Consider the postal vote. About 10 per cent of people are entitled to the postal vote. But the postal vote tends to average a mere 2 per cent. In no constituency in Britain is 5 per cent reached and there has been only a modest link between the size of the postal vote and the marginality of the seat. Party organisations

plainly fail to deliver on this most obvious of opportunities.

The point is that local campaigning is as nothing compared to national campaigning. Not 10 per cent of voters will encounter their local candidate, but more than 90 per cent will be exposed to the lead-ers of the three main parties on

It is on television and in the press that the parties make their case. Does that give them the opportunity to target voters? They can hardly focus solely on marginal seats since these are scattered. across the various television and newspaper markets. But can they target especially vulnerable voters, people whose social condition or occupation or policy views make them especially open to persuasion? A generation ago the chief public-ity officer of the Conservatives was convinced that the election would be decided by the wives of the skilled working class, C2 women.

But when the election was over it seemed that the appeals achieved nothing. The targets had, if any-thing, moved less towards the Tories then the rest of the nation.

There is a popular legend that the C2s won the 1979 election for the Conservatives. There was a large 8 per cent shift among C2s to the Conservatives when Mrs Thatcher was elected, but no bigger than the 8 per cent shift among the DEs. The cause lay far more in the working class's distillusion with Mr Callaghan's government and the winter of discontent than in any special tar-geting by Conservative propagan-dists. The swing in marginal seats was no greater than in the rest of

the country.

At the mass level, targeting is difficult because the parties are addressing a collective audience. Giveaways to a supposedly vulnera-ble sub-group will have no appeal to

the bulk of the audience and may excite cynicism. There is always the question: "Where's the money com-

The trouble with targeting is that we are multiple personalities. An old-age pensioner may be house owner, animal lover, anti-European owner, animal lover, and surveyed and retired farmer. A single parent may have diverse interests and prejudices far removed from any stereotype. Any attempt to appeal to such people under one heading may offend them as general citizens.

The assumption of a common

interest among a common category may be misconceived. Mori recently may be injectnicated. More recently found that 33 per cent of the unemployed would vote Conservative. This, allowing for their class composition, is very little below the national figure.

For an issue to have a significant impact on the election outcome if

• It must be salient to the electorate. If they don't know or care about it, it can't sway votes. • The public must be aware of a party difference on it, if it is to

affect their preference.

Opinion must be skewed on the subject. If the public is evenly divided then as many voters will be alienated as attracted.

Relatively few issues meet this triple test of a public that cares, that is informed of the party's stand, and that is unevenly split. For example, some people care passionately about fox-hunting and know that Labour will vote against and Conservatives for. However, in

and Conservatives for. However, it is an issue where there are as many votes to be gained as lost.

On other issues, such as crime or cruelty to children, the public does not differentiate between the parties. Targeting is logical, inevitable and largely ineffective.

A kiss and

cheers as

Thatcher

bows out

MRS Margaret Thatcher, the former prime minister, received a salvo of cheers from ministers and Tory backbench ers, and a kiss on the hand from Mr Bernard Weatherill, the Speaker, when she bowed

out of the Commons yesterday. She took her seat at 9.30am, when MPs assembled for the last time before the general

election, and kept in touch with developments over the next six hours as the timetable for the final ceremony was

MPs dispatched five hills in

as many minutes, in the pro-cess giving blanket approval to 126 clauses and 22 schedules of

the Friendly Societies Bill, and

disregarding - after momen-tarily overlooking - an

intringement of the Commons

privileges by the House of Lords Peers were in less haste to clean the legislative decks. To the nritation of MPs, debates on the Finance Bill, the Army Bill, the Friendly Societies Bill

and the Museums and Gal-leries Bill took far longer than

ing to be summoned to the Lords for the prorogation cere-mony - the preliminary pro-cess before the dissolution of

parliament - only to be told that the Upper House was not yet ready to receive them.

An exasperated Mr Tony

Banks, the Labour MP for

Newham north-west, bellowed: "Thank God we are going to abolish them."

When Admiral Sir Richard

Thomas, the gentleman usher of the Black Rod, finally

arrived to summon the Com-

mons to the Lords, Mr Ron

MPS twice assemble

repeatedly rearranged.

By Ivor Owen, Parliamentary Correspondent

THE CAMPAIGN MACHINE: CONSERVATIVES

Fears over tax to be played up

Philip Stephens on the Tories' use of a positive and a negative

A SK Mr Chris Patten how the Conservatives are running their general election campaign and the party chairman's first response wrong."

advance the main elements of the campaign. As one insider puts it: "There can be no recriminations if things go wrong." is a negative; not like 1987. Ask him on which issues the campaign will be fought and he offers a negative and a posi-

tive; Labour's tax plans and Mr John Major's leadership. The recession is to be Ignored. When it must be acknowledged, it is to be blamed on the world economy,

fear of a Labour government or, privately, the mistakes of Mr Major's predecessors. Facing the closest election since the early 1970s, Mr Pat-ten's priority is to avoid the confusion, the personal and political rivalries, and the sheer incompetence which allowed Labour to win the

campaign five years ago. Then it did not matter. In 1987, the slick efficiency of his campaign machine could not overcome voters' distrust of Mr. Neil Kinnock's policies. This time the party that wins the campaign will win the election. So the message from Conservative Central Office is that there will be no repeat of the rows between Downing Street and Smith Square which

dogged the party in 1987. The prime minister and party chairman, who have become good friends as well as close political allies over the

the campaign. As one insider puts it: "There can be no recriminations if things go

Of course, there will be more to the campaign than solidarity at the top — about £20m pounds more. The Conservatives, notoriously secretive about their finances, are not about their finances, are not prepared to put any figure on how much they will spend in the quest for a fourth term. But senior figures do not demur at speculation that the final bill will approach £20m. One member of the party's ministerial 'A' team suggested at the weekend that if it was still behind in the opinion polls in the final days before April 9, it might add another £4m or so to that figure in a burst of last-

to that figure in a burst of last-

Shaken and rather humiliated by Labour's superior style in 1987, the Tories intend to be more sophisticated, better organised, and more aggressive than their main rival.

This time there will be lots of Tory glitz. Mr John Schles-inger, the Hollywood film director, has been drafted in to make 'Major, the movie'. Central Office is spending £500,000 on a pantechnicon to haul round the country the set for half-a-dozen "Major in the round" question-and-

Mr Andrew Lloyd Webber has rearranged a piece by the



Hitting the road: Tory campaigns director Shaun Woodward yesterday with the 'battle bus' the prime minister will use on his trips to constituencies

Sarah Brightman and Paul Daniels are among those enlisted to give the party celebrity appeal.

Mechanics are in the hands

of Mr Shaun Woodward, the communications director chi leads a team of 25 working recruited by Mr Patten on the recommendation of Mr Jona-

composer Henry Purcell to produce a new theme for Tory election rallies. Shirley Bassey, sured Mr Woodward has asked fears that led the skilled working classes to desert Labour for Mrs Margaret Thatcher during Saatchi & Saatchi to repeat the magic which won the Conser-vatives the 1979 election but faded somewhat in 1983 and 1987 before the agency resigned the account. Mr Maurice Saat-

the 1980s. There is a less-than-subtle subtext: Labour cannot be trusted because Mr Kinnock cannot be trusted. Look how often he has changed his mind, the Tories will repeat until April 9. Can voters be sure he will not do so again?

It is only then that the positive message appears. The focus is Mr Major, Mr Major and Mr Major. The theme is that after 16 months in Downing Street in which he abolished the poll tax, led the country to victory in the Gulf war and ushered in a new, more

caring, brand of Conservatism, the prime minister deserves

way: the pitch is not for a fourth Tory term but for a first

Major term.
The manifesto published tomorrow built around the distinctly un-Thatcherite concept that wealth and welfare go hand in hand - is designed to give substance to the image. But it is the man rather than the policies that the campaign

The man that will launch more than 5,500 faces

By Gary Mead, Marketing Correspondent

AS Conservative director of communications, Mr Shaun Woodward is responsible for launching what may be the largest poster campaign in British advertising history. The former BBC producer and director now charged with control-ling all aspects of the Tories' press and publicity campaign, has covered nearly 5,500 hoardings with party posters. In the advertising business, a 2.000-site campaign is a huge one, and even a high-profile lager brand was content with 800 posters in a recent campaign.

Mr Woodward's brief is "to put together a full communications strategy for John Major's first gen-eral election campaign. That covers eral election campaign. That covers press, television, public relations, advertising, posters, working out new ways of doing party political and party election broadcasts, opinion polling, direct mail."

"By and large no-one remembers a single Labour party poster from previous elections," he said. "What that shows is not that the Labour party wasn't producing posters, it shows that you can spend money on adver-

that you can spend money on adver-

tising and not necessarily get

Along with that poster campaign will be a drive to keep Conservative politicians in front of the television cameras - a grid plan has been drawn up to ensure that a senior cabinet figure appears in each of the main television regions on each cam-

naigning day.

Newspaper advertising is likely to get short shrift. "I have a feeling that double-page spreads don't work in newspapers and Chris Patten shares that view. However, if Neil

Kinnock delivers a mistake then we might capitalise on that with a press

ad the next day."
But in commercial advertising all that can be demonstrated is a correlation between advertising and sales - increased sales seem to coincide with increased advertising, though no causal relationship can be demonstrated.

in planning his poster campaign, Mr Woodward is content with the correlation argument – he points to Labour's six-point lead in a Mori poll in January before the Conservative

Labour's Tax Bombshell' poster hit the streets. By the end of the month, Mori had the Conservatives three points shead of Labour. "The political argument was not

made by a poster or by advertising but by politicians who had an idea, which was that we must point out very clearly to the electorate what a Labour government would do to the average income tax that most people pay. Advertising was used to put that on the map. If your policies aren't right when you are on the map, you won't win."

Anything less than a public expression of supreme confidence would be shocking, and Mr Woodward does not disappoint: "Running a good campaign is not just about having money. It's about being disciplined, coherent and organised.

"In the last few months I think most neonle regard us as having run most people regard us as having run the better campaign and I think that's by and large a reflection of the relationship between the party chairman and the prime minister - you

couldn't get a sheet of tissue paper between them."

Brown, the Lorus, Mr Kon Brown, the Labour MP for Leith, made a vain attempt to impose a further delay on the proceedings.

Ministers paid their own spe-cial tribute to Mrs Thatcher by allowing her to take precedence over the other occupants of the government front bench and follow Mr John MacGregor, the leader of the House, as he led MPs in bidding farewell to the speaker, to the cheers of Tories. There were further cheers

for the Father of the House, Sir Bernard Braine, who is also standing down Mr Banks, a wildlife campaigner, presented the Speaker with a toy badger, which Mr Weatherill lifted towards the

galleries before leaving the chamber for the last time.

SOUTH AFRICA 1992

The FT proposes to publish this survey on May 25 1992.

This survey will be read in 160 countries worldwide, including South Africa where it will be widely distributed. In Europe 92% of the professional investment community regularly read the FT. If you want to reach this important audience, call

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Data source. Professional Investment Community 1991 (MPG Int'l)

FT SURVEYS

WEST **NORFOLK**

The FT proposes to publish this survey

April 24 1992.

A survey on this region, with the ancient capital and Port of King's Lynn at the heart, will be of special interest to around a million FT readers Worldwide. If you want to reach this important audience, call:

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> > FT SURVEYS

Plaid seeks SNP sees 40% of vote boost for small shops

PLAID CYMRU, the Welsh Nationalist party, began its election campaign with a call for extra help for small busi-nesses in Wales, Anthony Moreton writes.

Mr Icuan Wyn Jones, MP for the isle of Anglessy in the last

the Isle of Anglescy in the last parliament, said the most important economic benefit for the Weish economy would be the end of the uniform business rate.
"Many small businesses in

Wales have been destroyed by introduction of the uniform business rate in 1989. Its arrival saw a massive hike in bills, the final straw for many small shops in our towns."

Mr Wyn Jones called for the Welsh Development Agency and the Development Board for Rural Wales to be given more money to spend on small com-panies, as well as the setting up of "advice" shops to help smaller businesses with

finance and accounting.

as mandate to negotiate By Bethan Hutton

THE Scottish National Party needs the support of 40 per cent of the electorate to win a mandate to negotiate independence for Scotland, Mr Alex Salmond, the SNP leader,

said yesterday.

The party calculates that it could win the majority of Scotland's 72 seats with 40 per cent of the votes cast on

This would give the party a moral authority to act on its programme for independence within the framework of the European Community, Mr Sal-

mond said.

He added he was "very confident" that the ICM poll in the Scotsman last week which gave the SNP 28 per cent was right, and that a Mori poll in the Sunday Times, which showed the party on 24 per

Both polls had showed Labour in the lead with 42 per

He said that in the election He said that in the election of October 1974, the SNP had started with poll ratings of 22 per cent, but had won 30 per cent of the actual vote, which gave it 11 MPs.

The SNP holds five Scottish parliamentary seats. It had 14 per cent of the vote in the 1987 election.

Since then, it has gained Glasgow Govan from Labour in a by election and Dunfermline West through the defection of Mr Dick Douglas, the sitting MP, from Labour.
Mr Salmond, who was

launching the SNP's general election campaign in Edin-burgh, said the party was opti-mistic of achieving its 40 per cent in spite of the amount of ground it still had to gain.

The Scottish National Party enters this election full of confidence and the will to win. We are not running for a place, we are not campaigning for a hung parliament, we are campaigning for a mandate for Scottish independence," he said.

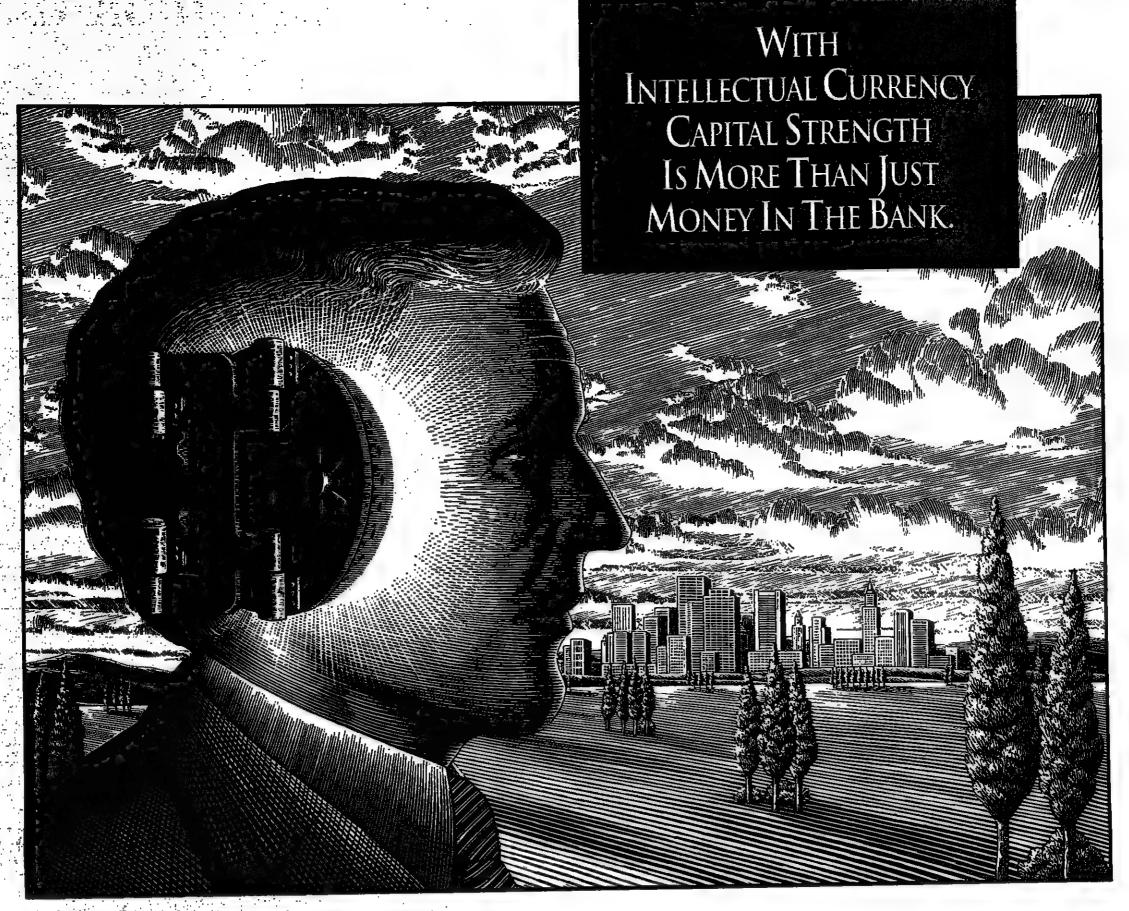
Mr Salmond said the future of Scotland was the biggest issue in this election campaign, and claimed that the SNP was setting the agenda for all the other parties.

• The status quo in Scotland was not "set in concrete", Mr Ian Lang, Scottish secretary, said yesterday.

Launching a spirited defence of the union in the face of strong support for Scottish home rule, he said the constitution had evolved over the past 12 years.

ers as

tcher



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INTELLECTUAL CURRENCY. CAPITAL STRENGTH:

70

t has been a fraught half hour for the four directors of Pristine Pools. They have been trying to per-suade the bank manager to agree to a £70,000 overdraft to help their pool cleaning busi-

ness get off the ground.

Among their difficulties are the limited funds - just £20,000 - they they can put up as share capital and uncertainty surrounding two large local authority contracts they hope to win.

It has not been an easy ses-ston. The bank manager has questioned the directors closely on their backgrounds and was reluctant to lend without security in the form of personal guarantees.

Fortunately for the four, the questioning formed part of a training course entitled Sur-vive your Bank Manager, run by the Hertfordshire Training

and Enterprise Council.

If it had been a real interview, it seems unlikely that they would have raised the money. In the debriefing ses-sion, the "bank manager" said she was annoyed by the argumentative approach of one member of the Pristine team, adding. "They presented their credentials well, but after that they fell apart a bit".

With the banks taking an increasingly tough line on lending to small firms in the present recession, knowing how to get on with your bank manager and how to put a convincing case for funds is cru-cial. It is clear that some of the 20 participants on the course have problems understanding their real-life bank manager.

"They put you on the spot," says Sarah Maidment, director Harvee Engineering of St Albans. "They ask you why you haven't brought in certain information when you didn't know they wanted it."

t is widely acknowledged that

managers need professional advice when planning a buy-out, but less often realised that the

vendor may also need specialist

help.
The directors of large, publicly

to putting unrealistic values on

One listed company gave a

buy-out team permission to raise finance, provided their offer was

Three months later, when the

buy-out team made an offer of just

The adviser's research showed

that 29m was not a realistic sum

to appoint a corporate finance

25.2m, the vendor belatedly decided

of private companies.

at least £9m.

quoted companies are no less prone

businesses for sale than the owners

Taking everything into account

Charles Batchelor investigates what your bank manager really wants to know

Borrowing



NatWest's latest TV campaign sells the message of caring banking but a visit to the bank needs careful prepa

"The rules have changed," comments Oliver Shannon of the High Barnet-hased Printing

tor's return from a particular

flow forecasts. These are not difficult to prepare but will be one of the key

for either a buy-out or even a trade buyer. If the company had taken

advice at the outset, it would have

rejected the request to prepare a buy-out. The business was

uitimately sold to a trade buyer

not used to the rules of the

of Livingston Fisher, a London-based acquisitions

This is just one of the pitfails

which can trap the unwary vendor,

management buy-out market, says

Barrie Pearson, managing director

Most buy-out teams are unable

to match the price which can be

for £6.3m

consultancy.

Companies which fail frequently do so after a very good year's trading, warns Peter Phillips, a former chief accountant with British Coal and presenter of the course. "Fast growing companies often run out of cash. They do not realise that cash and profits are not the same thing."

Businesses frequently run into problems because they do not collect on time the money which is owing to them turnover shoots up but the business is still short of cash to pay wages - but there are other transactions which will

monic or a similar system. Campari stands for.

33 12

33

HOW THE BANKS SAY THEY WILL TREAT THEIR CUSTOMERS

Buying an expensive item of equipment will have an imme-diate impact on the cash avail-able in the business but the p and I will only record the amount by which that equipment is depreciated in any

without showing up on its profit and loss (p and l)

Similarly, the p and I will not take into account spending on stock but only the amount used up, which may be

As part of the Pristine Pools exercise, course participants draw up a 12-month cash flow forecast so as to calculate the size of the loan they will need to ask for. This brings home the implications of a large cus-tomer making them wait two months for payment.

A cash flow forecast is a crucial part of any approach to a bank manager, but forms only one of the criteria by which you will be judged, Phillips

Bank managers will nor-The bank will probably not want to lend more than the mally base their discussion

sum you are putting into the business, but it is also not in its interest for you to start up

100

CHARACTER Bank managers are expected to take into account the stability of your personal life and the length of time you have been a

ABILITY Do you have a successful track record in business and is it rel-evant to the business you now want to set up? The banks are not renowned for taking a posi-tive view of previous failures.

The rate of interest will reflect the manager's view of the risk.

The bank will obviously want to know what the loan is for. The manager may have burned his fingers in a particular sec-

tor, such as property, or regional office may have set

are certain key financial ratios. Phillips suggests three key

The acid test. This measures your ability to pay your creditors. Divide debtors and cash by your current habilities. A result of 1 or more indicates the business has enough cash to pay its outstanding bills.

Interest cover. This indicates whether you can repay the interest on loans. Divide profits before tax and interest by the interest due. Bankers do not usually like this number to

fall below 2. Return on capital employed Divide profits before tax and interest by shareholders funds and loans and multiply the answer by 100 per cent. The figure arrived at should not, over the long term, fall below what could be earned if you

left the money on deposit or what you pay in interest.

When the course particlpants return for their second sion with Pristine Pools the simple cash flow forecast has expanded to become a more extensive business plan with details of pricing and promo-tion policies and forecasts for cash flow, profits and balance sheets.

security even if its other crite-ria have been met. This may be fixed against a specific asset or floating against all the assets of the business. They put a convincing case to the bank manager who offers to provide what has now become an £80,000 overdraft at You will probably have to explain these issues to the 5 per cent above base rate. bank manager but include them in more detail in a writ-However, this appears rather expensive to the directors of ten business plan.
This should include projections for sales - broken down Pristine Pools, who have a potential corporate backer in the wings, so they retire to think about the bank manage

well as cash flow and profit er's offer Life may have become tough for the small company seeking business but it has not got any are looking at financial criteria at the expense of the possibly easier for the bank manager

ther. *New Barnes Mill, Cottonmill Lane, Sopwell, St Albans, Herts AL1 2HA. Tel 0727 52318.



When generosity knows no bounds

As company profits come under pressure, shareholders have begun to question companies which negotiate unduly avourable service contracts with directors.

A director will want to negotiate the best possible package but he or she should be aware of the danger that a contract which is excessively generous may be set aside by a court, warns the Norton Rose M5 Group of legal practices.

Advice on issues affecting executive and non-executive directors is contained in a free 56-page guide.
- Contact Linda McGough. Tel 071 283 2434.

Finger on the puise

A two-day business health check scheme for compani in north-west London has been launched by the Hilling den and Harrow emerprise agencies. The scheme is intended for two-year old companies with sales of £75,000 to £1m. It involves two days spent analysing management structures, i mation systems, marketing preparing an action plan. Contact: Malcolm Parr, Tel 081 866 4400. Fee £100.

Degree of help at hand

Managers in smaller compa-nies often lack the time to find out about technical developments which might be of

value to them. Small and medium-sized companies in the north-west will be able to tap into the research and consultancy skills at eight local universities and colleges under an imilative which has been launched by Manchester Business School and Nimtech. a technology centre.
Contact Business Develop

ment Centre, Manchester Business School, Booth Street West, Manchester M15 6PB. CB Tel 061 275 6333.

Company. "You find yourself second-guessing them." The morning session starts

with a look at the question of gearing - the participants are surprised at how, apparently, small changes in interest rates can radically alter an invesinvestment - before moving on to the crucial area of cash

documents a bank manager

When a buy-out becomes a sell-out and within an agreed timetable.

Trade buyers are often anwilling trade buyers all withdrew giving

> management team a bonus to co-operate with the sale of the siness to another company. Management teams may not be above using "dirty tricks" to win, Pearson warms. One vendor leaked information to the trade press suggesting it had nearly

completed negotiations when they

were, in fact, at an early stage. The

to make an offer if they know they are in competition with a buy-out

team. Even if there is no buy-out

offer, it may be worth offering the

the managers a clear field.

50 25 56

43 50 86

43 50 86

25

Will you meet sales forecasts and achieve a large enough margin to repay the loan?

The bank will usually want

by customer and market - as

Increasingly, bank managers

Campari-style analysis,

At the heart of their analysis

more subjective elem

Phillips explains.

with too little finance

ILEPA YMENT

Vendors should also bewere of acting solely on the basis of an oral offer from a potential buyer. One company suspended negotiations with possible trade buyers after the managers made an offer. But the company did not check which institution was to provide the finance and whether the offer had its backing. The institution's valuation was much lower than the buy-out team's offer and talks had to be restarted with the trade

For a buy-out to succeed, the

business involved must be self-contained. An electronics subsidiary which was up for sale paid a management charge for the use of the survices of group sales offices, the staff of which were employed by the parent company.

The financial backers of the buy-out objected at a late stage in the negotiations that the electronics company would not be independent if it still relied on its former perent

company's sales force.

Equally, if a company makes a large part of its sales to other groupcompanies, it runs the risk of losing these markets once it is independent. This may deter financial backers from supporting à buy-out...

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offered by a trade buyer, which may often be able to make

however, be particular

substantial savings by merging the newly-acquired business with an existing operation. There may,

circumstances, such as low profits, which make a buy-out the only

will achieve the best price, vendors must research a short-list of

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- ☐ High quality leasehold premises at Heathrow, Trowbridge, Southall and London (Berkeley Square
- and City). "Intercraft" registered trademark.

☐ Turnover in 1991 £27.5 million. For further information please contact Sam Radford at the

PO Box 810, Friary Court, 65 Crutched Friars, London EC3N 2NP. Tel: 071 936 3000. Fax: 071 480 6958.

Touche Ross

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- . 85 employees.
- ☐ Blue Chip customer base.

For further information please contact J. Reid or C. Trigg at the company on 0272 679477 or alternatively at the address below.

DETInternational

Blenheim House, Fitzalan Court, Newport Road, Cardiff CF2 1TS. Tel: 0222 481111. Fax: 0222 482615.

LEONARD CURTIS

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Offers are invited for the assets business & stock of this steel strip profiling company. The company specialises in slitting, coil coating & profiling of roll formed roof and wall claddings profiles.

Located in large freehold premises at Whitehead Estate Docks Way Newport Gwent. The company has 75 employees - a substantial order book and has been engaged in up-dating procedures giving it increased capacity. In addition there is an excellent quality laboratory, the products are quality assured and regulated under No. BS5750/IS9002 and it's products are held in high regard by Industry.

Turnover Approx. year end Sept. 1990 £18 Million Sept. 1991 £13 Million

Further Information please contact: Leonard Curtis & Co, Chartered Accountants, 30 Eastbourne Terrace, London W2 6LF Tel: 071-262 7700 Fax 071-723 6059

REF: 11 / NK

LEONARD CURTIS

BY ORDER OF THE JOINT ADMINISTRATIVE RECEIVERS DAVID SWADEN FCA & DERMOT J POWER FCA IN THE MATTER OF

HATHOR & MASH (WIRRAL) LIMITED T/A DUNDORAN NURSING HOME

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- Well established nursing home.
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Enquiries should be addressed to Ges Ratcliffe at : Leonard Curtis and Partners, Chartered Accord Peter House, Oxford Street, Manchester, M1 5AB Tel: 061 236 1955 Fast: 061 228 1929

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Commercial Services (Willenhall) Limited

Principal features include:

- Commercial vehicle showroom site
- Possible alternative use including retail development
- Main road site
- Close proximity to Junction 10 of M6 Motorway

Commercial Services (West Bromwich) Limited Principal features include:

- Commercial vehicle showroom site
- Facility for conversion of light commercial vehicles to minibuses/

Marc Lyndsey Limited

Principal features include:

- Excellent location on the main A51 truck road
- Substantially completed motel/roadside diner

For further information contact the Joint Administrative Receivers, Mark Hopton or John Wheatley, KPMQ Peat Marwick, 2 Cornwall Street, Birmingham B3 2DL. Tel; 021 233 1666. Fax: 021 233 4390.

KPMG Corporate Recovery



Lynx Cars Limited

The Joint Administrative Receivers of Lynx Cars Limited offer for sale the business and assets of this internationally renowned specialist car company based in St Leonards, East Sussex.

Principal features include: ■ Manufacturer of the acclaimed Lynx 'D' Type

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- Automotive design and development consultants ■ Modern, well-equipped workshop/office building
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For further information contact the Joint Administrative Receivers, Peter Beirne or Stephen James, KPMG Pest Marwick, Astral Towers, Betts Way, Gatwick, West Sussex, RH10 2XA, Tel: 0293 652000. Fax: 0293 652100.

KPMG Corporate Recovery

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London Office: Market Harborough Office:

13 Hill Street, W1X 8DL. Tel: 071 629 7282 The Paddocks, 41 High Street, Leics. LE16 7NL Ref: 1BF50845 Tel: 0858 433123



"Coconuts"

The Joint Administrative Receivers offer for sale an animation series, "Coconuts" the creation of an established animation

- producer, Wireless Pictures Limited. Previously screened on the ITV Network and other worldwide territories including the USA.
- Planned rescreening on British television in 1993.
- ◆ Worldwide orders totalling approximately £200,000 in place.
- Storylines and animation slides available for a further thirteen episodes.

For further details please contact Peter Powell, the Joint Administrative Receiver, or Gary Sturgess at Stoy Hayward, Foxhall Lodge, Gregory Boulevard, Nottingham NG76LH. Tel: 0602 626578 Fax: 0602 691043.

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The Scanperfect Group

The Joint Administrative Receivers offer for sale the business and assets of these two operations which form the Scanperfect Group. Principal features of these businesses include:

Giesen & Wolff Limited

- long established wholesale greetings card publisher
 treehold factory and office of 45,000 sq. ft. In Northampton
- direct representation sales team cover over 300 outlets in the UK and Eire with total sales around \$3m per annum
- substantial export business well known brand name, order book and substantial stocks
- of everyday and Christmas cards
- highly skilled work-force available hot-toiling and wrapping machines

Packaging Machinery Manufacturer/Distributor

- experienced management and skilled workforce
- tumover of £3.5m per annum
- operating profits in excess of £200,000 per annum.
- blue chip customer base

· substantial order book.

For turther information, please contact Robin Addy, Joint Administrative Receiver, or Nigel Rockham at Cork Gully, Mount Pleasant House, Huntingdon Road, Cambridge CB3 OBL. Telephone: (0223) 313611. Fox: (0223) 462111.

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Cork Gully

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Enquiries should be addressed to Ges Ratcliffe at : Leonard Curtis and Partners, Chartered Accountants Pater House, Oxford Street, Manchester, M1 5AB Tel: 061 236 1955 Fox: 061 228 1929

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For further information please contact Ian Carruthers at Cork Guilty, 43 Temple Row, Birmingham B2 5JT. Telephone: 021 236 9966 Fax: 021 200 4040.

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Manager, Jon Molendo at Cork Gully, 43 Temple Row, Birmingham B2 5.JT. Telephone: 021 236 9966. Fox: 021 200 4040.

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For turther information, piease contact J M tredate or N J Vooght at Cork Guilly, 9 Greytrians Road, Reading, Berkshire RG1 1JG. Telephone: (0734) 500336. Fax: (0734) 607700.

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For further information, please contact J M Iredale or N J Vooght of Cork Gully, 9 Greytrians Road, Reading, Berkshire RG1 1.JG. Telephone: (0734) 500336. Fax: (0734) 607700.

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The Joint Administrative Receivers offer for sale the business and assets of this printer and manufacturer of giftwrap and associated products.

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For further particulars contact the Administrative



Edward Cook Hacker Young & Partners St James Building 79 Oxford Street Manchester MI 6HT Phone: 061-236-6936 Fax: 061-228 0117

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FT LAW REPORTS

No tax relief on magical loss

ENSIGN TANKERS (LEASING) LTD v STOKES House of Lords (Lord Keith of Kinkel, Lord Brandon of Oakbrook, Lord Templeman, Lord Goff of Chieveley, Lord Jauncey of Tullichettle): March 12 1992

A PARTNERSHIP which enters into a tax avoidance scheme, with the object of obtaining first year allowance for expenditure on plant, is entitled to allowance in respect of that part of the transaction which can plainly be identified as a trading transaction, but not for that part which has the apparently magic result of creating a tax loss where there was no real

The House of Lords so held when allowing an appeal by Ensign Tankers (Leasing) Ltd from a Court of Appeal deci-sion (FT, February 6 1991) to refer the case back to Inland Revenue Commissioners to weigh the fiscal and non-fiscal elements of a transaction and to decide whether, having regard to the parties' paramount motive, it was a device to secure a fiscal advantage or was a genuine trading activity.

Section 41(1) of the Finance Act 1971 provides; "... where (a) a person carrying on a trade incurs capital expenditrade incurs capital expendi-ture on ... plant ... for the pur-poses of the trade, and (b) ... tha ... plant belongs to him at some time during the chargeable period there shall be made to him an allowance (referred to as a first year allowance)..."

LORD TEMPLEMAN said that in March 1980 Lorimar Produc-tions Incorporated (LPI); a Californian company, embarked on production of a film called

Escape to Victory.

Guinness Mahon, a mer-chant bank specialising in tax avoidance schemes, persuaded Ensign and four other British companies to participate in a scheme whereby they would contribute \$3.25m to the cost of the film in return for 25 per cent of the exploitation

The scheme was a single composite transaction embodied in 17 documents, all of. which were dated July 14 1980... Under the scheme a partner-ship agreement was made

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between Victory Film Productions Ltd as general partner and the five British companies as limited partners. Victory was a wholly owned subsidiary

The partnership's capital was \$3.25m contributed by the limited partners, including \$2.378m contributed by Ensign. Management was in the hands of Victory.

of Victory.

The partnership was granted worldwide exploitation rights by LPL which was to make the film in Hungary, and transferred them to two distributors who were LPI subsidiaries. It put £3.25m into the production and borrowed £10.75m from LPI towards production and completion. LPI was to have no recourse against it for repay-

The distributors were to pay LPI 75 per cent of the exploita-tion receipts, and to pay the partnership 25 per cent up to £3.25m; then 100 per cent to LPI up to the cost of its loans; and then 25 per cent to the partnership, 75 per cent to be retained by the distributors. The cost of the film was \$14m, and was borne as to

\$3.25m by the partnership and as to \$10.75m by LPL In the tax year 1980 to 1981 the partnership incurred capi-tal expenditure of \$3.25m in the provision of "plant", namely the film. The negative belonged to the partnership, subject to the distributors' exclusive exploitation rights. It also owned 25 per cent of the

exploitation receipts.
The partnership therefore fulfilled the conditions necessary to generate a first year allowance of \$3.25m under section 41 of the Finance Act 1971, provided the expenditure was incurred "for the purposes of the trade".

By section 155 of the Corporation Taxes Act 1970, the benefft of any first year allowance generated by the partnership accrued to Ensign and the four British partners in the propor-tions in which they contrib-uted to its capital. Ensign, hav-ing contributed \$2.375m, was smitled to first year allowance

Ensign claimed the partner-ship had generated a first year allowance of \$14m, being the total cost of the film.

On Call

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That was rejected by the commissioners on the ground that the partnership was not carrying on a trade but was carrying out a device to avoid that

and decided that the partnership's activities constituted the trade of making and exploiting films. He decided it had incurred \$14m capital expenditure for the purpose of section 41 of the 1971 Act (FT, July 28

1989).
The Court of Appeal reversed his decision, but referred the dispute back to the commissioners to decide whether the partnership was or was not trading. Ensign now appealed and asked for Mr Justice Millett's

order to be restored.

The parties agreed that the
17 documents of July 14 were interdependent, and consti-tuted one single composite transaction, which was a tax avoidance scheme and must be

read as a whole. The non-recourse nature of the borrowing ensured that LPI paid the whole cost of the film exceeding \$3.25m, and that the partnership would not be liable for the cost in excess of \$3.25m

The scheme involved exploitation of British capital allow-ances for the making of a foreign film. Mr Gardiner submitted that

a taxpayer might enter into any transaction in any form he sed, and the court was confined to that form and could not consider the substance of the transaction.

The Revenue appeared to look upon tax avoidance as a corporate cancer which infected and destroyed any fiscal effect advantageous to the taxpayer. In Ramsay v IRC [1979] 1

WLR 973,979,328 where the tax-payer entered into transactions to match an allowable loss against a non-chargeable gain, a claim for capital gains tax was disallowed because "the true view, regarding the scheme as a whole, was to find that there was neither gain nor

In the present case the true view, reading the scheme as a whole, was that the partner-

ahip expended \$3.25m. In Ramsay Lord Fraser referred to the "apparently magic" result of creating a tax loss that was not a real loss.

The present scheme had the apparently magic result of creating for tax purposes an expenditure of \$14m, while incurring a real expenditure of only \$3.25m. The additional \$10.75m was really incurred by

The commissioners felt bound to ignore beneficial fisparamount object of the scheme was fiscal. In the Court of Appeal Sir Nicolas Browne-Wilkinson V-C said if the "sole" object was fiscal advantage, it was not a trading trans-

The principles of Ramsay and subsequent cases did not compel or authorise the court to disregard all the fiscal con-sequences of a single compos-ite transaction read as a whole, on the ground that it appeared the transaction was a tax

Neither the commissioners nor the courts were competent to decide whether there was a sole object or paramount intention to obtain a fiscal advan-tage, nor to weigh fiscal intentions against non-fiscal

to find the facts and to apply the law. The facts were undisputed and the law was clear. The partnership expended \$3.25m capital for the purpose of producing and exploiting a commercial film. That was a trading activity. Expenditure for that purpose was a trading purpose. By section 41 of the 1971 Act, capital expenditure for a trading purpose gener-ated first year allowance. The section was not concerned with the nurrose of the transaction. but with the purpose of the

expenditure.
The principles of Ramsay equent authorities did not apply to the \$3.25m, because that was real and not magical expenditure by the

partnership.
A trading transaction could plainly be identified and could have resulted in either a profit

The expenditure was real. The receipts were real. The partnership was entitled to a first year allowance equal to the expenditure. The receipts imposed on the partnership a corporation tax liability. The speel was allowed. Their

Lordships agreed.

Por Ensign: John Gardiner QC and Jonathan Peacock (Belmont & Lowe, agents for Hugh James Jones & Jenkins, Car-

diff).
For the Crown: Christopher
McCall QC and Launcelot Hen-derson (Inland Revenue solici-

Rachel Davies

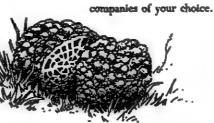
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known names For further details contact the Joint Receivers: D D McGruther or AD Conquest, Grant Thornton, 112 West George Street, Glasgow G2 1QF.

Tel: 041 832 7484 Fax: 041 333 0581

Grant Thornton & b'/s

Smith & Williamson

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For densils, contact Peter Yeldon or Paul Russell on 071-637 5377 at the offices of Smith & Williamson, No.1 Riding House Street, London W1A 3AS. Fac 071-323 5683.

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designs, assembles and distributes patented radiant

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- Strong BLUE CHIP customer base.

For further details please contact: The Joint Administrative Receiver, Michael Isaacs, Stoy Hayward, Peter House, St Peter's Square, Manchester M1 5BH. Tel: 061-228 6791 Fax: 061-228 1545.

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PUBLIC NOTICES



MMC INVITES EVIDENCE AND VIEWS ON THE PROPOSED MERGER BETWEEN ALLIED-LYONS PLC AND CARLSBERG A/S

The Monopolies and Mergers Commission is inquiring into the proposed merger between Allied-Lyons PLC and Carlsberg A/S, to determine whether such a merger might operate against the public interest.

The Commission would like to hear from those who have views on the proposed merger, or information which could help with the inquiry. Write, not later than 27 March 1992, to: The Reference Secretary (Allied-Lyons/Carlsberg), Monopolies and Mergers Commission, New Court, 48 Carey Street, London WC2A 2JT.

LEGAL NOTICES

Proceedings
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London WCSR. 2NT on 30 March 1992 at
170 on the creditors of the creditors

London WC2R 2NT on 30 March 1992 a 3.00 p.m., to consider our proposals under Section 23(1) of the Insolvency act 1985 and to consider establishing a Committee of Creditors. A copy of our proposals may be obtained from the above address. J.A. TALBOT, A.W. BRIERLEY, M.L. McKULOP, M. FISHMAN, Joint Administration.

Administrators Dated this 12th day of March 1992.

IN THE EIGH COURT OF JUSTICS COURT NO. 9847 OF 1991 IN BANERUPTCY Re: ASIL NADIR

in accordance with Rule 6.194 of the Inscivency Rules 1986 notice is hereby given that N H Cooper and I Jacob of Robson Rhodes 186 City Road, London SCIV SNIT were ap-pointed Joint Trustees of the estate of the spove messad debtor up 5th March 1998. 1992.
Deted this 18th day of Murch 1992 IS Scooper and I Jacob
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CORPORATE GOVERNANCE

The FT proposes to publish this highly topical

June 3 1992.

The governance of publicly-owned companies has become a major business issue in recent years. This survey will be seen by 54% of Chief Executives in Europe's top companies. If you wish to reach this important audience, call Sara Mason on 071 873 3349 or fax 071 873 3064 for advertising details.

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FT SURVEYS

TECHNOLOGY

Home grown talent

eleworking is often viewed as a cottage industry carried out by women in the middle of the Oxfordshire countryside or the Scottish highlands.

But working from home, using a PC linked by a phone line to the company head office, is now practised by more than one in eight firms, according to a survey carried out by the National Computing Centre (NCC) and the Which Computer? Show.*

The main benefit of tele working is increased productivity, say business converts to the scheme. Nearly three quarters of companies employing teleworkers cited it as one of the big benefits.

But increased productivity is often overlooked by companies that have not taken the plunge. Only 43 per cent of those not employing teleworkers foresaw this advantage. Reduced costs also ranked high on the list of benefits according to companies using teleworking. Surprisingly,

says Bill Murray, head of the communications and security division of NCC Consultancy, few companies that practised teleworking found that there were hidden costs involved. The other big advantage of teleworking is that it enables companies to retain skilled staff – particularly in jobs related to the IT sector. The most enthusiastic converts to teleworking among the 500 members of the NCC which responded to the survey were

responded to the survey were companies in the IT field. However, the most popular teleworking jobs were in sales, as well as those involving IT. Companies in the south of England as well as those employing more than 1,000 staff also took to teleworking most enthusiastically. The biggest disadvantage

was the loss of face-to-face contact with staff. The kind of people to benefit most from teleworking, says Murray, would be "evolutionary, proactive types".

Della Bradshaw

*Televorking in the UK, available from the NCC, Oxford Road, Manchester, M1 7ED.

team of tired volunteers with plastic cards in their hands ventured out into UK high streets in the small hours of a winter's morning in 1987. At 5am they took up their positions at cashpoint machines throughout the country and prepared to take out cash.

At the headquarters of Link, the cashpoint company that unites 34 banks and building societies, operators watched their screens for the first test transactions, which would sig-nal the addition of Co-operative Bank to the network.

But things did not go according to plan. Seconds before the first transaction was due, an early-rising member of the public, keen to try out his new card, beat the official swipers to the draw. "We were sur-prised and pleased," says Trevor Jenkins, general manager of technology at Link Inter-change Network. "It's good to be that much in demand."

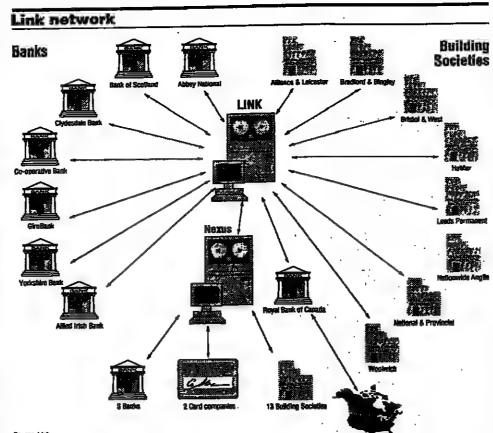
Since the Link network started in 1986 with four main started in 1986 with four main members and 14 smaller ones, it has grown rapidly. A stream of banks and building societies joining the network has taken the total of automated teller machines (ATMs) to more than 5,500, boosted in 1989 by a merger with Matrix, a rival UK network. Last year, despite the recession, Link handled about 45 per cent more transactions than in 1990.

Such rapid growth has forced Link to reconsider the computer and telecommunications technology that under-pins its business. When the network started, Link brought in British Telecommunications to run the technical side. "At the time it was the right choice

to help us set up the network," says Jenkins.
But five years later, Link came of age. Last summer, in a move that bucked the trend for companies to contract out their computing to facilities manage-ment (FM) suppliers, Link brought the whole operation in-house at a cost of \$7.5m.

It moved its headquarters and the hub of the network away from BT in London to a new centre in Harrogate. West Yorkshire and installed the lastest computer hardware from Tandem, the US supplier of fault-tolerant computers. At the same time it set up a dupli-cate site in Leeds for disaster recovery and established a new nonunleations infrastructure between Link and its members, many of whom are also in Yorkshire. It recruited 20 staff to run the system. First among its reasons was the fundamental role of tech-

Link keeps IT close to its chest, says Ian Holdsworth Came of cards couldn't offer that," recalls Jenkins. "They didn't have anything to share, so they were looking at setting up a second site for us. But we realised the costs were going to be much the same whether we did it or BT did it. And then our thinking moved on — if we were going to set up a disaster site, then perhaps we could



nology in Link's business. Being non-profit making, Link has no ATMs of its own. But it connects those of its members through a central electronic switch. This allows Abbey National card holders, for example, to withdraw cash from a Nationwide ATM, or a Girobank account holder to get a bank balance from a Leeds Permanent machine. Up to 40 transactions a second cross between the institutions through Link's central computer running a software package called Connex from Daluxe

Data Systems of the US. "This switch is our core business," says Jenkins. "We only have this one application. Our whole reason for being here is to do ATM switching."

Bringing control in house has simplified matters and shortened the chains of command. Link computer operators now talk directly to their

counterparts at all the Link institutions. They also deal directly with the hardware and software suppliers which used

to be subcontractors to BT. "We had a very close rela-tionship with BT in the early days." says Jenkins. "Then the relationship became more for-mal and we were finding ourselves more remote from what was happening. As you go on, contracts tend to become more formalised, less flexible and it's more difficult to introduce

Link calculates that it is running the switch more cheaply than BT did. The move in house was concaived as a fiveyear project and Link expects it will have more than recouped its investment at the end of that time. Later this year it plans to cut by one or two pence the fee that its mem-bers pay each time a transaction goes through the switch.

It was July 1990 when the Link board, comprising 23 representatives from the member institutions, voted to bring the computing in house, But before this Link was already considering setting up a second switch to use in the event of a disaster at the first.

"Our service has become critical to the institutions and we were under more and more pressure to provide disaster recovery," says Jenkins.

Disaster recovery is an expensive form of insurance which involves duplicating the entire network - all the hardware, software and telecommunications links. One way of essening the cost is to share disaster recovery with other companies on the basis that only one company is likely to have a disaster at a time. Link considered sharing disaster recovery with other BT clients. "It turned out that BT site, then perhaps we could run the primary system our-selves as well."

Now with two sites of its own, and one of them used only for testing and develop-ment, Link is itself considering offering a disaster recovery service to other companies. But this is long term. In the meantime it wants to stretch the Harrogate centre to its full potential. The new Tandem Cyclone hardware installed

there more than doubles the power previously available.
The Cyclone took over the network from BT for two short
tests last July. The third test in August was so successful that Link decided not to hand the network back. "The most dangerous part was actually transferring the system from one site to the other - so, as everything was working well, it made sense to keep the sys-tem," says Jenkins.

Link is now looking at con-nections with European cashpoints. It already has a gate-way into Plus System, a big North American network. There is also room left for growth in the UK, says Jen-kins, Link wants more people to use their cards in machines that do not belong to their own bank or building society.

The range of services could also be enlarged. At present, Link is the only UK operator whose ATMs offer balance inquiries across a network of institutions. Other services such as statement ordering and being able to change a personal identification number are already offered by some indi-vidual Link members in their private networks but are not carried across Link's switch.

Long-term, the Link network could be used for far more than could be used for far more than connecting cashpoints. In the-ory it could pass any kind of electronic information between Link's member banks. The institutions already use similar electronic networks for direct debiting and electrons absolute. debiting and clearing cheques, but Link has its eye on other possible applications including the transmission of structured documents from member to member using electronic data

interchange.
"There's the potential for us to do that," says Jenkins. "But first we have to find some data

Put designers in the driving seat

By John Griffiths

ven while the main-stream UK motor indus-try was gazing happily into its cap at last week's Bud-get largesse, politicians and government apparatchiks began listening to another round of industry pleading.
This time it came from

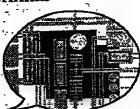
much smaller and highly specialised sector; but one which has been consistently successful and, in contrast to the rest of the motor industry, operates or the mount industry, operates an external trade surplus out of all proportion to its size. The setting for this encoun-ter was the Motor Industry Research Association's com-plex at Nuneston in Warmick. plex at Nuneaton, in Warwick-shire. On Friday, government officials were given a lecture on the UK's independent auto-

motive engineering and design sector, and why it deserves help from government. The field now employs around 5,000 designers and engineers whose talents lurk beneath the bodywork of a large number of cars from manufacturers more likely to be based in Germany, Japan or South Korea than in Longbridge or Luton. Though most have built strong technology bases, their culture still

remains intuitive.

This grade of talent has led British racing car designers and manufacturers to dominate the motor sport industry. In the past decade or so, in the eyes of many, UK designers and engineers have overtaken the Italians and are mounting a strong challenge to the best the Germans have on offer. (Indeed, if you could look down the employment roll of the design and engineering depart-ments of Opel Volkswa-gen/Audi and Porsche, British workers would be found in

large numbers.)
Yet despite this, UK consultancies have consistently bean better at designing and engi-neering than at selling them-selves. There are exceptions. John Shuts, chairman and founder of Worthing-based International Automotive Design, gave high priority to becoming a master salesman, for example, in taking his company from a 2350,0000 turnover in the late 1970s to its current status as a consultancy industry giant turning over many



TECHNICALLY SPEAKING

The fact remains, however, that the sector's seeming inability to talk constructively within itself without prejudicing commercial confidentiality has led to many missed oppor-

unities.

Lots of plaudits, therefore, to Lots of plaudits, therefore, to the Society of Motor Manufac-furers and Traders (SMMT) in at last bringing the big compa-nies together into a cohesive body, formally entitled the Design Engineering Group, and organising the Nuneaton meet-ing to tell politicians and senior civil servants about it. ing to tell politicians and senior civil servants about it. The teach-in was focused heavily on export prospects; not just for the consultancy industry, but for the UK equipment, component and other supply industries which stand to benefit from their efforts. For as SMMT chief executive Sir Hal Miller mainted out the Sir Hal Miller pointed out, the designers of new vehicles can exert a significant influence on the eventual sourcing of tooling, component supplies, test equipment and so on.

So what, specifically, does the industry want from Whitehall and Westminster? The shopping list is relatively modest: greater assis-

tance through grants, tax relief or soft loans for the capital investment which many of the companies are making two or three times faster than much of the mainstream motor industry.

The group would like greater official support; and better intelligence of official UK missions to overseas territories. It would like to see more flexible support in terms of the number of people qualifying for support on such missions, and more missions – and return missions - to more places. Whichever government is in power siter April 9, it should listen hard to a strong case.



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PERKING

The forgotten oxpressionist

William Packer reviews Otto Dix at the Tate and in Edinburgh

painter, Otto Dix, which has come to the Tate Gallery from Stutigart (where it was organised) and Berlin, and the coincidental exhibition at the Scottish National Gallery of Modern Art, Edinburgh, of his works on paper in the collection of the Dresden Print Room, again covering his full career, we may at last see clearly the life's work of this important artist.

It is not so much that Otto Dix alone, but that a whole generation of German artists was all but forgotten, except for its work of the brief, hectic period of the Weimar Republic. The social and satirical expressionism of George Grosz and Max Beckmann, and of Dix himself, was known well, but of what else they and their contemporaries achieved over full working lives we knew little and saw less.

Yet Grosz and Beckmann lived on until 1959; Schlicter until 1955; Hubbuch and Schad well into the 1980s, and Diz himself until 1969. Not until quite recently, through such revisionist shows as the Arta Council's Neue Sachlichkeit of 1979, Les Réalismes at the Centre Pompidou in 1982 and similar exercises, did it become apparent that the story was somewhat more rich and com-

Was such critical myopia more convenient than real? Many of those artists had gone into exile after the rise of Hitler to power; and quite as many remained at home. Only by luck did no artist of manifest distinction emerge from the Nazi period. Even so, the Royal Academy's survey of German art in the 20th century left a large hole that the 1930s and '40s should have filled. Political correctness is new only in name.

Dix was one who remained in Nazi Germany, an internal emigrant, taking his family off to the country, eventually set-tling at Hemmenhofen near Lake Constance. He was called up at the age of 53 to serve through the last desperate months of the War, and in April 1945 was taken prisoner. On his release he returned home to what was now East Germany and to life under communism. While to him, with his bleakly missuthropic

spective study of the German cast of mind, it would seem all one, to the world at large such resignation might well seem acceptance of more positive a sort. As an active artist Dix all but disappears from view, except in his own country. There the influence of his coded symbolism of the Hitler years has proved-liself potent still, and ministakeable Dix's own post-war work is

disappointing a competent and painterly figurative expression-ism after the manner of the Parisian mainstream: shades of Picasso, Clave, Braque, underscored with a dour symbolism. But it is the mark of the true artist that even his bad work remains interesting, and Dix was nothing if not inconsistent, never afraid to over-reach himself. If in these late works we see him withdrawn and self-contained, the contrast with the large symbolic machines of the Nazi middle years, "The Triumph of Death" or "The Temptation of Saint Anthony" to substitutions of Saint Anthony", is only the stronger.
Such paintings as these,
with their conscious reversion to the German and Flemish tradition of the late Renaissance, are overblown, uneven, extravagant in ambition in a sense wonderfully bad, yet wonderful is a proper compli-ment. The several small land-scapes, after Breughel and Altdorfer, by which he made a living, are exquisite, the realist self-portrait of 1942 magnifi-

There was nothing inconsis-tent in the looking back, for that was where Dix began as a student in Dresden before 1914, looking quite as much at Cran-ach, Durer and Van Eyck as at anything of cubism, futurism anything or cubism, inturism or any other modernism. While such current examples would preoccupy him in their turn, especially during the earlier part of his career, it was with that larger, older, encompassing realist tradition that he would always identify himself.

would always identify himself. Dix volunteered in 1914 and served throughout the Great War. What work he found time to do pointed no moral on the horror and futility of it all. His horror and futility of it all. His remarkable drawings of the trench landscape, shown to advantage in Edinburgh, are objective and topographical, almost pastoral, exactly com-parable to the working draw-ings of Nash and Lewis and their British war-artist colleagues.

Le Siège de Corinthe



Portrait of the painter Hans Theo Richter and his wife Gisela by Otto Dix. 1933, currently in the retrospective exhibition at the Tate gallery

Only some time afterwards is a more searching and pairing response expressed in the suite of 50 etchings, Der Krieg, of 1924, with their eroded, visually erosive images eroded, visually eroave images of death and mutilation. A direct comparison is with Goya's "Disasters of War", some of which are shown in Edinburgh in a pandant display along with woodcuts and engravings of Cranach, Dürer, Baldung and others. For Div the suits and others. For Dix the suite marks not so much the turn to a particular kind of imagery so much as a change of heart. He had been painting mutilated ex-servicemen and low-life imagery in general, whores and pimps and the like, for a year or two. But what was

lively and robust, almost jolly in a black sort of way, was now to become bleak and, if not unforgiving, at least unblink-ing in its view of the human The work becomes more

straight-forward, less directly engaged with the formal devices of the current avant-garde. Dix was well capa-ble of the direct and unaffected approach, and had already painted a notably ravishing portrait of his wife in a red bat. but the years after 1924, especially after his move from Dus-seldorf to Berlin in 1925, and on to Dresden in 1927, were to see his finest work, finest of all the portraits and the nudes. With them Dix truly returns

to the old northern humanist tradition, with its clearer drawing, thin paint and thinner glazes. His subjects are treated not satirically, but all too truthfully, their figures set at just the right exaggerated curve, their features pointed with just too wicked an emphasis, their every vanity and frailty exposed. The profes-sional model shrinks away. covering herself, as who would not before that baleful gaze.

THe Otto Dix exhibitions contimue at the Tate until May 17, sponsored by Beck's Bier and The Independent; and until May 10 in Edinburgh, sponsored by the German govern-

for me the experience was transformed

beyond recognition.

A crucial element was still lacking the focus of solo singing both pure and powerful in tone and style. Only the tenor Justin Lavender, whose easy command of Néoclès's high tessitura won him an ovation in the Act 3 scene, could

really be deemed a "possible" in his role, (if Mr Lavender could groom his tone and line still further he could

become this country's much-needed

Ottocento tenor.) The impassioned leading female role was confided to Eileen

Hulse, a delicately musical soprano on

far too small a scale.

But there was a quality of no-frills honesty in the singing of Geoffrey Shovelton's Greek leader and Neil Howlett's Turk, and useful support from Louise

Crane and Lawrence Richard. And as

ever in Chelsea Opera Group's most notable successes, the plusses trium-phantly outnumbered the minuses.

beyond recognition.

far too small a scale.

John Mortimer's 'Zaide'

Mozart was composing Zaide, his first essay in German opera, when the commission for the opera seria Idomeneo arrived, and Zaide was set aside. Two years later, Joseph Il was commissioning German pieces for his national company: Mozart looked at his unfinished Zaide, decided it was not "comic" enough for Vienna, and wrote instead Die Entführung, on much the same subject but with Blonde, Pedrillo and Osmin added. Zoide remained unknown until the composer's widow found and sold it to a publisher.

Fifteen musical numbers -perhaps three quarters of the intended - survive, but not the spoken dialogue that should link them. Mozart's source was a libretto in which Zaide, the Constanze figure and Gomatz, the Belmonte figure turn out to be brother and sister and the Sultan's overseer turns out to be both their father and one who had saved the Sultan's life 20 years before. But after the first few numbers Mozart departed from his source; and for the soprano and tenor he wrote tender love music suggesting that he had a different denouement in mind.

The score ends with what is presumably the second act inale, in which the recaptured pair face death together, Allazim pleads for mercy, and the Sultan is inflexible. Thereafter, it's anyone's guess what hap-pens...and so Zaide, which contains marvellous numbers, has attracted many speculators, eager to save some excellently dramatic music for the

sion - it reached London in William Weaver's translation - in which Mozart's incomplete score was washed up on a desert island and the performers who came across it tried various ways of fleshing it out and resolving it. The latest ver-sion of Zaide is by John Mortimer. It received its world premiere last Thursday in the Juilliard Theater, brought by the University of Cincinnati's College-Conservatory of Music.

Mortimer - like Peter Sel-

lars in his production of Handel's Giulio Cesare and Ken Cazan in his St. Louis production of Mozart's Mitridate chose the modern Middle East as his main setting: the Sultan, a religious fanatic, heads the party in power. Gomatz is a political prisoner and Allazim is a professor who once taught both of them. The roles are doubled: singers in robes sing Mozart's music, and actors in modern dress speak Mortimer's drama. At the close, Mozart's Sultan releases Zaide, Gomatz and Allazim to freedom while. on the other side of the stage, Mortimer's Sultan has the trio executed.

Well, it's a having-it-bothways idea, but it did not amount to much. In a programme note, Mortimer wrote rather promisingly of a con-trast between dreams, such as can be sung about, and harsh prose reality. But his political prose exchanges are trite and obvious, his modern characters conventional cardboard. His Allazim's "Battles are a sign of weakness, not strength. If you let them go you'll prove your-

Italo Calvino produced a ver- self strong enough not to care about dissidents ... l could guarantee you an excellent press. Perhaps a seat at the conference table" is a fair specimen. In the aftermath of a real Gulf War, this tacking of contemporaneity to an 18th-century abduction drama seemed glibly opportunist - and illmatched to the emotions

explored in the score.
It was the "unreal" figures the singers animated by Mozart's music - who came to life. Or would have come to life had they been better sung, had Cincinnati been able to field less modest vocal resources. The Juilliard, only a 1,000 seater, apparently intimate, but very wide and with dead acoustics, is a trap into which the Bloomington troupe that brought Lo sposo deluso to New York earlier this season also fell. And the actors lacked the rhetorical force to quicken the melodramas. Malcolm Fraser produced. Jindong Cai conducted, too blandly

William Mann in his Mozart book says, "Attempts to turn this fragment into a viable theatrical musical experience cannot succeed ... the best use to be made of it is either by gramophone records or concert performances." I agree. I've not seen Paul Griffiths's The Jewel Box, which sounds captivating. But John Mortimer's Zaide proves as unsatisfying as all the earlier attempts to "make something stageable" of Moz-art's unfinished, unfinishable Zaide, Oca del Cairo and Sposo

Andrew Porter

London Symphony/Tate

Shostakovich's fourth symphony (Op. 43) is one of his biggest and most brazen - the modernist excursion of 1936 which he did not dare have performed once Stalin had condemned the 1932 opera Lady Macbeth of Misensk for formalism, and which was succeeded by "the Soviet Artist's Practical Creative Reply to Just Criticism" in the form of the world-heating fifth symphony. It was not until 1961 that it was deemed safe in the USSR to give the fourth its premiere; and experiencing the cataclysmic climaxes, grinding dis-sonances and moments of pure weirdness in Jeffrey Tate's splendid account of the work with the London Symphony Orchestra on Sunday night one could hear why.

It is a huge structure - a central quasi-scherzo flanked by movements lasting each some 25 minutes - scored for a huge orchestra some 25 minutes - scored for a huge orchestra and dealing in bold ideas. As if anticipating Penderecid's early manner, Shostakovich creates a dialectic of aheer sonority. The presto fugal passage for the strings in the first movement generates a sonorous energy that goes far beyond the needs of any conventional thematic argument - or it did in the LSO's rendering at any rate. Likewise, the thick chorus of wood-winds early in the second movement began to conjure up the music of Ligeti; while the out-

break of dry ironic percussion, dominated by unlikely castanets, with which the movement comes to its sudden stop evoked for all the

world the later loopier Tippett.

Tate well brought out this movement's strange quality of tragic insouclance, and elsewhere, variously, the bitter-sweet naughtiness of fugues and waltzes, the painful stridency, the note of desolation, and all the characteristic expressive elements which no criticism ever compelled Shostakovich to alter. The climaxes were admirably judged, even if the last of them taxed the Barbican's acoustics. Admirable too were the numerous solos for instruments or sections: Ian Bousfield's trombone, Martin Gatt's bassoon, the piccolo section, the two frenetic timpanists, the celesta-player who inscru-

tably signs the work off.

Gatt and three of his fellow principals composed the solo quartet in Mozart's Sinfonia Concertante in E flat, K. 297b, for oboe (Roy Carter), clarinet (Andrew Marriner), horn (Hugh Seenan) and bassoon which filled the first half. A work of doubtful authenticity, it rarely falls to make a tedious impression, but the stylish virtuosity of these players did much to cutted interests. these players did much to sustain interest

Paul Driver

City of Birmingham Symphony Orchestra ROYAL PESTIVAL HALL

this year's arts events in "Towards the Millennium". The festival, which is surveying the cultural legacy of the 20th century on an annual basis up to the year 2000, is presently engaged on the decade 1911-1920. When concerts are arranged by chronology in this fashion, it is fascinating to reflect on how posterity has selected what it wants to hear. For there is a clear dividing-line. The orchestral concerts, being given by Simon Rattle and the CBSO, include a good proportion of present-day favourites; while the smaller-scale events feature music that is still liable to be looked upon as new and difficult.

There was certainly nothing to frighten people sway from Friday's concert, although even the lure of Rattle and his orchestra in a prosupport from Louise support from Louise suppor

A decade of war and revolution is the subject of of having worked assiduously with their Music Director and produce accounts of each score that are musically penetrating, exciting where appropriate, but never in a superficial way.

it would be quite possible, for example, to find performance of Ravel's Daphnis et Chlor that gave a more scintillating expose of precise sounds or an uninhibited display of orchestral muscle. What would be difficult is to equal Rattle's expressiveness and feeling for atmo-sphere - a heady sensuality, often seducing the ear with ravishing quietness on the part of the

CBSO musicians and Chorus. There was some exquisite playing in the evening's novelty, too. This was Szymanowski's Songs of a Fairy-tale Princess, three miniatures in which a high soprano floats away on stratospheric cadenzas over lush and exotic tinkling from celesta and piano, a sound-world shame-lessly borrowed from Stravinsky's opera Le Rossignol. Eileen Hulse was the effortless soloist and Rattle the chivalrous accompanist who let her every phrase be heard.

Richard Fairman

This what anniversary calebrations always should have as their goal; and this was certainly the achievement of Sunday's Chelsea Opera Group coacert performance of Le Siège de Corinthe (1826), first of the three grand operus Rossini wrote for Paris. It was an occasion of high excitement but with all the control of the co the properly missionary purpose and revelatory impact. The convenient for-mula is that with this work 19th-cen-INTERNATIONAL

little known or even unknown works of superb quality and only a few popular favourites. But those that are scheduled (such as next month's Royal Opera revival of Guillaume, Tell and QER con-

cert performance of the Neapolitan

opera seria, Ermione) will surely sid in sharpening our vision of a composer of the first importance still skrouded in

prejudiced misunderstanding.
This what anniversary celebrations

■ AMSTERDAM

の外のです。また、大きのでは、10mmのでは 10mmのでは、10mmのでは 10mmのでは、10mmの

Concertgebouw 20.15 Daan Admiraal conducts the VU Orchestra in Sibelius' Seventh Symphony and Nielsen's Third, with Hans Roelofsen soloist in Tubin's Contrabassoon Concerto: Tomorrow, Thurs and Sun afternoon: Hartmut Haenchen conducts the Netherlands Philharmonic Fri: Chally conducts the Royal Concertgebouw (6718

TODAY'S EVENTS

345) Muziektheater 19.30 Harbnut Haenchen conducts Pierre Audi's production of Mozart's Mitridate, also Fri. Sat and Sun afternoon: ballets by Frederick Ashton, Ashtey Page and Toer van Schayk (6255 455/credit card bookings 6211 211)

ANTWERP

De Viaamse Opera 20.00 Stefan Soltesz conducts Steven Pimiott's production of Un ballo in maschera. Runs till March 27, with next performances on Fri and Sun afternoon (233 6685)

■ BARCELONA Gran Teatre del Liceu 21.00

Randail Behr conducts Heimut Polixa's production of La traviata, with Stephanie Friede as Violetta Also tomorrow and Fri (412 1466) Patau de la Musica 21.00 Evgeny Svetlanov conducts the Russian State Symphony Orchestra. Tomorrow: Midori, Fri, Sat and Sun morning: Barcelona City Orchestra. Sun evening: Inbal. conducts Mahler (268 1000)

its success.

The activities of the Rossini 200th tury Grand Opera was launched, what anniversary year begin to unfold in is less well known is the fierce charge discover such rugged vitality in martial rhythms; the grandeur of Rossini's there may not not enough of them for this is, after all, a composer of meny little-known or even unknown works of Like Moise the second of Rossini's mann richness of Romantic harmony delivered.

Peris operas, La Stège is a radical re-fashioning of an earlier work — in this case Maometto secondo (Naples, 1820). The Neapolitan expansiveness of inven-

tion and loxuriant vocal writing were drastically out back; the siege itself was re-located from Negropoute to Corinth.

The Paris premiere was given against the backdrop of the Greek War of Independence, and so the anthusiasm it inspired may have had a tinge of topicality; but the boldness of the opera, its opening up of new paths and possibilities and its surging forcefulness of forward movement were the real roots of

ward movement were the real roots of

a through-composed drama with only a single solo scena uninterrupted by the addition of other solo or choral voices.

Forward movement is the aim: this is

BRUSSELS :

Théâtre National 20.30 La Bataille, play by Heiner Müller directed by Philippe van Kessel, Daily except Sun and Mon till March 28 (217 0303) Monnaie 20.00 Philippe

Herreweghe conducts Pascal Dusapin's new music theatre work Medeamaterial (text by Heiner Müller), plus Purcell's Dido and Aeneas, Runs till March 27, with next performances on Thurs, Fri and Sun-afternoon (219 6341) Beursschouwburg 20.30 The Man Who Mistook His Wife For A Hat. music theatre piece by Michael Nyman presented by Antwerp Chamber Opera. Repeated tomorrow (513 8290)
Palais des Beaux Arts 20.00 Rudolf
Werthen conducts I Flamminghi in Mozart's Divertimento K334 and Haydn's C major Cello Concerto, with soloist France Springuel. Fri and Sun afternoon: Pascal Rogé plays Saint-Saens' Fifth Plano Concerto with the Belgian National Orchestra conducted by Eri Klas (507 8200)

■ CHICAGO

Orchestra Hall 19.30 Daniel Barenboim conducts the Chicago Symphony Orchestra in Berlioz's

Roman Carnival overture, Ravel's Alborada del gracioso and Rhapsodie Espagnole, and Strauss Ein Heldenleben. Tomorrow: Tito Puente Latin Jazz Allstars, Thurs, Fri afternoon and Sat: Barenboim conducts Corigliano's First Symphony (435 6666)

are kept trimly directed toward the driving oppositions – Greek versus Turk – of the drama, also achieved in

the wonderfully apt and detailed scor-

Character is subsumed in the love-

versus-duty plot; this is perhaps the backward-looking aspect of the opera, which makes it less easy to revive than

Tell. My single encounter with Le Stège in the theatre – the 1982 Florence stag-ing, a tepid, going-through-the-motions affair – underlined the point. But

though the Chelsea Opera Group orchestra and chorus are peopled with

amateurs, their commitment to the

work proved on Sunday so infectious, and the skill of the conductor, Howard

Williams, so great in reconciling formal grandeur and dramatic dynamism, that

■ GENEVA

Comedia 20.00 Chekhov's The Seagull, directed by Philippe Sireuil. Daily except Sun and Mon till April 4 (205001) Théâtre de Carouge 20.15 Sigmund, Monique Lachère's new play about Freud. Directed by Georges Wod, with Rapul Past in the title role. Daily except Mon till March 29 (494343)

LONDON

DANCE Sadier's Wells 19.30 Opening night of a two-week season by the Birmingham Royal Ballet, Tonight's triple bill consists of David Bintley's Galanteries and two Kenneth MacMillan choreographies, The Burrow and Elite Syncopations, repeated tomorrow, Thurs, Fri, Sat and Mon: Giselle (071-278 8916) Covent Garden 19.30 Sylvie Guillem stars in Kenneth MacMillan's Manon. Tomorrow: Death in Venice (071-240 1066) CONCERTS/OPERA Royal Festival Hall Thurs: Ralph McTell (071-928 8800) Queen Elizabeth Hall 19.45 Cleveland Quartet plays three Beethoven string quartets. Tomorrow: Hakan Hardenberger plays trumpet concertos (071-928

Coliseum 19.30 Jacek Kaspszyk

conducts il barbiere di Siviglia, also Fri. Tomorrow and Sat: Orfeo. Thurs: Street Scene (071-836 3161)

■ MADRID OPERA

At the Teatro Lirico La Zarzuela tonight and Sat, Antoni Ros Marba conducts Pier Luigi Pizzi's production of Carmen, with Teresa erganza (429 8225)

CONCERTS

Tonight at the Auditorio Nacional de Musica, Luis Aguirre conducts the Spanish Chamber Orchestre in music by Mozart, Barce and Stravinsky. Thurs: Alvaro Marias is director and soloist in a programme of Vivaldi flute conducts the Frankfurt Radio Symphony Orchestra in Mahler's Ninth Symphony. Fri, Sat, Sun: Antoni Wit conducts the Spanish National Orchestra in Lutoslawski's Plano Concerto (soloist Plotr Paleczny) and Sibelius' Second Symphony (337 0100). Sun in Teatro Monumental: Harry Christophers conducts Haydn's Creation (429

■ NEW YORK

State Theater 20.00 Boris Godunov, opening night of a three-week season by St Petersburg National Opera, Tomorrow: Rimsky-Korsakov's Golden Cockerel. Thurs and Fri: Queen of Spades (307 4100)

PARIS

DANCE Théâtre des Champa-Elysées 20.30 Ballet Cristina Hoyos premieres

two new choreographies: Yerma and Lo Flamenco. Also tomorrow, plus next Tues, Wed, Fri, Sat, Sun (4720 3637) Palais Gamier 19.30 Picasso et

la Danse: Opéra Ballet triple bill consisting of Nijinska's Le Train Bleu, Roland Petit's Le Rendez-Vous and Leonide Massine's Le Tricorne. Repeated tomorrow (4017 3535) Théâtre de la Ville 20.30 Compagnie Philippe Genty, experimental dance group. Daily except Mon till March 21 (4274

Châtelet 20.30 Luca Pfaff conducts Orchestra of the Monnale and BBC Singers in world premiere of Pascal Dusapin's oratorio La Melancholia, plus Sibelius' Fourth Symphony, Fri: Maazel conducts lves, George Crumb and Berio (4028 2840) Saile Pleyel 20.30 Armin Jordan conducts the Ensemble Orchestral

de Paris in Beethoven's Triple Concerto and Rossini arias sung by Martine Dupuy (4561 0630) Opéra Bastille 20.00 Michael Schoenwandt conducts Elektra. with Gabriele Schaut, Karen Huffstodt and Helga Dernesch. Also Fri (4001 1616)

A 24-hour recorded telephone guide to Paris entertainments is available in English by dialling 4720 8896

■ ROTTERDAM

De Doelen 20.15 Theodor Guschibauer conducts the Rotterdam Philharmonic Orchestra in Mozart's Paris Symphony, Saint-Saëns' First Cello Concerto and Fauré's Elegy (soloist Matt Haimovitz), plus Tchalkovsky's

Suite No 4. Repeated tomorrow and Thurs (413 2490)

III UTRECHT

Vredenburg 20.15 Tatlana Nikolaeva plays piano music by Shostakovich and Bach, Fri: Pavel Kogan conducts the Netherlands Radio Symphony Orchestra. Sat: Arnold Ostman conducts Grieg and Sibelius (314544)

■ WASHINGTON

Kennedy Center Concert Hall Tonight's National Symphony Orchestra concert features Tamas Vasary as conductor and piano. soloist in a programme of Mendelssohn, Kodaly and Brahms. Fri and Sat: Cab Calloway and National Symphony Orchestra Pops. Sun: Kiri Te Kanawa. Sat in Terrace Theater: Music of the Duke Ellington Orchestra (467 4600) Kennedy Center Opera House Opening night of a two-week season by Dance Theater of Harlem. Tonight's programme Temperaments (467 4600) Landsburgh Theater Much Ado About Nothing, Shakespeare's battle of the sexes, directed by Michael Kahn. Runs till April 12 (546 4000)

Blues Alley Jazz Supperclub This week's artists include Joe Morra tomorrow (vocals/piano) and solo guitarist Stanley Jordan from Thurs to Sun (337 2338) Barns of Wolf Trap Tomorrow and

Wed: singer/songwriter David Wilcox. Thurs: an evening of folk music with Bill Morrissey. Fri: Jonathan Edwards's country/ acoustic music with blues guitar and harmonica (703-938 2404)

European Cable and Satellite Business TV (sil times CET) MONDAY TO FRIDAY

CNN 2000-2030, 2800-2330 World Busi-ness Today - B joint FT/CNN pro-duction with Grant Perry and Colin

Super Channel 0830-0800 [Mon) FT East Europe Report – weekly Indepth analysis from FTTV

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Sky News 0130-0200 (Mon), 2130-2200 (Thurs), 0530-0600 (Fri) FT Bushness Weekly SATURDAY

0900-0830 World Business This Week - a joint FT/CNN production 1900-1930 World Business This

Super Channel 1930-2000 FT Eastern Europe EUMDAY

1030-1100, 1800-1830 World Business This Week Super Channel 1800-1830 FT Business Weekly

Sky News 1330-1400, 2030-2100 FT Business

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Tuesday March 17 1992

Battle of the budgets

NEVER BEFORE have voters in a general election been given a choice between two budgets. That this is so is partly an accident of timing. But it is also a credit to the Labour Party which offers a choice that is clear, but far

from dramatic. Since Labour's draft Budget is a political document, decep-tion is to be expected, as was the case in the Budget itself. The shadow Red Book argues, for example, that the recession was caused by the govern-ment's policies, but fails to note that the proximate cause was ERM membership, a policy framework for lowering infla-tion to which the Labour Party is also committed. The draft also calls for immediate implementation of a £1.1bn recovery programme. But it fails to recognise the modest nature of the stimulus. A Labour govern-ment, too, would have to wait

and hope for a recovery.

Even on the "fiscal principle that the Government should that the Government should only borrow for investment", Labour merely talks a good game. The prospective fiscal deficit would be quite as large under Labour as under the Conservatives and, taken as a whole, that deficit will proba-bly exceed investment. Moreover, the increased spending now envisaged is not for investment, except on the most elastic definition. Labour's puritanical bite is less bad than its bark.

Once enquiring voters have waded through the quagmire of disinformation, however, they reach the dry land of gen-

Personal allowances

Labour tax-raising proposals include abolition of the national insurance ceiling and a new 50 per cent income tax band, starting at gross earn-ings of \$40,000, but increases in the basic and 40 per cent tax rate are ruled out for the next parliament. The two changes, taken together, are supposed to raise £2.87bn in the first year and £4.84bn in the second. Labour also "saves" the Conservatives proposed 20 per cent reduced rate band, worth £1.77bn in 1992-93 and £2.32bn

The money is to be spent on a 10 per cent increase in personal allowances (costing

two years, respectively), aboli-tion of the 2 per cent national insurance entrance fee (costing £720m and £1.07bn), an increase in child benefit to £9.95 (costing £315m and £750m) and increased state retirement pensions (costing £1.05bn and £2.56bn). After already announced changes in national insurance treatment of benefits in kind, a proposed tax exemption for employer assisted childcare, abolition of the incentive to opt out of the state earnings related pensions and retention of stamp duty on share transactions, £1.89bn and £3.51bn are left for increased public spending in the two

Pensioner households

Labour's proposals are more redistributive than those of the government. According to the Institute of Fiscal Studies, below a household disposable income of £399 a week the number of gainers would exceed losers. Most pensioner households would gain. So households would gain. So would most parents, whether single or couples. Incentives at the margin for the relatively well paid would be worse, but no more so than prior to 1988. Labour's proposals also involve more public spending. In 1993-94, for example, the difference would be £6.8bn. The sum may seem huge, but Labour's may seem huge, but Labour's budget would raise the share of public spending in GDP merely from 43 to 44 per cent.

Here then is the choice: monetary rectitude and fiscal profligacy in the blue corner and fiscal profligacy and monetary rectitude in the red one; a medium term financial strategy" in the blue corner and a "strategic framework for finance and industry" in the red one; public spending kept down to 43 per cent of GDP in the blue corner and public spending up to 44 per cent of GDP in the red one; a reduced rate band of 20 per cent in the blue corner and higher fiscal allowances in the red one; lower taxes on the well off in the blue corner and higher spending on pensioners, par-ents, health and education in the red one. A fight is, indeed, on. But it is between products carefully positioned on either side of the the middle of the

Lib-Lab, or nothing at all

will not form the next govern-ment, serve a useful purpose. Their party is a fruitful source of ideas, some of which are bright and some of which are incomprehensible. It is also a potential junior partner in a Labour-led coalition. The senior partner would have to be Labour, since the Conserva-tives could not in good faith ally themselves with Mr Paddy Ashdown's followers on the basis of their manifesto, "Changing Britain for good", published yesterday. The prime minister refused to contemplate a change to propor-tional representation in his speech in Torquay on Saturday. Mr Ashdown is as unequivocally committed to the opposite policy. "Liberal Democrats will neither support nor participate in a govern-

ment which turns its back on reform," states the manifesto. Labour, on the other hand, is proposing to keep talking about PR, even for elections to the House of Commons. The Labour leader, Mr Nell Kin-nock, remarked the other day that it was "very highly unlikely" that first-past-the-post would be abandoned for national electrons. He could ational elections. He could hardly be more equivocal than that. Yet Labour policies on other items of constitutional reform are so close to those of the Liberal Democrats as to be indistinguishable. Both favour Scottish, Welsh and English regional self-government; both offer a freedom of information act and bills of rights (the Liberal Democrats would incorporate the European Convention into UK law), and both promise the reconstitution of the House of Lords as an elected senate.

Party similarities

Much of this is constructive; Britain needs a debate about governance. The Liberal Democrats' central argument, which is that constitutional reform is a necessary prerequisite for other reforms in the manage-ment of the British polity, has much to commend it. But there are other, more questionable, similarities between the two

parties of the centre-left. Labour would sign the social charter proposed at the Maas-tricht meeting of European Community heads of state; so would the Liberal Democrats. than the former to full eco-nomic and monetary union, but it is a distinction without a difference. Regrettably, both parties would retract the Con-servatives' structural reforms of the social services. In the case of health this would be to abandon one of the govern-ment's more promising attempts to modernise the wel-

Both appear to regard public expenditure as an absolute good, with tax increases guar-anteed. The Liberal Democrats take this belief seriously: they alone hypothesise a public sec-tor borrowing requirement 22bn higher than either Labour of the Conservatives dare to propose, and that after taking into account general increases

Attractive menu

As most continental Europeans are aware, coalitions are minority party manifestoes. Just a few choice items, or compromises, cement many political alliances. The Liberal Democrats' manifesto contains an enormous a la carte menu of attractive items. The Bank of England would become "graphiconally independent" Monopolies like British Telecom and British Gas would be broken up. Coal would become crown property, with licences to mine issued to British Coal and assorted competitors. The

and assorted competitors. The proposed EC energy tax would be supported, with offsetting reductions in VAT.

Yet there are also propositions that simply do not make sense, such as the table indicating that a £4425m increase in state benefits, offset by tax "reforms" (ie: increases) of £4.390m, could be implemented 54.380m, could be implemented in year one of a new adminis-tration — and still give a net yield of £355m, after "administrative savings" of £400m. Others are merely fantastical, such as the "gradual integration of Community members' armed forces under a joint military

command" So long as the Liberal Democrats are not a prospective government such excesses need not be taken too seriously. Should it succeed in breaking the electoral system, the party would have to leave behind such cheerful confusion.

t is 90 per cent certain that Germany, driven on by the Euro-pean convictions of Chancellor Helmut Kohl, will ratify the Maastricht treaty on European politi-cal, economic and monetary union by the end of the year.

It is equally certain that the country is going to make terribly heavy weather of it. Indeed, Mr Kohl may well have to pay a heavy political price for his convictions. The whole debate will probably run right up to the last stroke of midnight on Decem-her 31, causing soul-searching in Bonn, in Berlin and in Brussels, and even the odd beery bickering in the back-streets of Bielefeld.

Throughout the small group of high-level government officials in Bonn responsible for negotiating the Bonn responsible for negotiating the EC packages over the past two years there reigns a deep gloom about the coming confrontation. For even if they are convinced that Maastricht will be ratified, they fear that the debate will encourage the mood of questioning that prevails in the uni-fied Germany — questioning of the old certainty of Germany's role firmly anchored in western Europe.

anchored in western Europe. It could also leave loopholes - if not legal, then at least political - in the ratification of economic and monetary union (Emu), allowing opponents of the process to call it into question once again before the final step to full implementation of a single

European currency.

Last week Mr Horst Köhler, state
secretary in the finance ministry,
leader of Germany's Emu negotiating
team, and Mr Kohl's "sherpa" - chief
adviser and fixer - for the Group of Seven world economic summits, sum moned a rare public briefing of leading economic correspondents to spell out his concern at the content and direction of the current debate.

"Surely this debate is serious enough for us to try a bit harder," he said. The simplistic state of the discussion "only goes to show that our German self-confidence has not come

very far".

He was expressing the four that the debate would be reduced to the level of knee-jerk nationalism: to accuse tions such as "you are endangering the D-mark, so you are a traitor to the Fatherland", as he put it. At the same time, there is a grow-ing fear that anyone who has an axe

to grind within the German body politic will seek to attach it to the ratifi-cation process. That seems to be exactly what the 16 German federal states are doing, in insisting that they will only give their blessing to Mazs-tricht if their own involvement in all future Buro-negotiations is greatly increased. And it is the sore tempta-tion faced by the opposition Social Democrats (SPD).

The support both of the states, and the SPD, is essential to get ratification. Mr Kohl will present two items of legislation next month to the Bundestag and the Bundesrat, the two houses of the German parliament. The first seeks to amend the German constitution in two ways such require-The first seeks to amend the German constitution in two ways, each requiring a two-thirds majority in both houses. They must approve the transfer of powers from the German Bundesbank to a future European central bank. And they must allow the vote at local elections to all EC citizens. Only once that law has the necessary approval can the full ratification of Maastricht be voted through, by a of Maastricht be voted through, by a simple majority. So Mr Kohl is a hos-

tage to his opponents both in Bonn, and in the states.

Already he has been forced onto the defensive. Both he, and Mr Theo Waigel, his finance minister, have begun get, his mante initister, have begun to argue that the most likely name of the single currency — the Ecu — has by no means been agreed, and both would prefer the "Euro-mark". Mr Waigel went further at the weekend, suggesting that the future European

central bank must have its headquar-

ters in Germany, as the only way to ensure "broad approval and accep-

tance" of Emu among the Germans.

Little more than three months ago, it seemed that most of the electorate barely cared about Maastricht. There was little debate in the media, and even less in parliament. A broad consensus ruled in Bonn that European integration was a good thing. While the debate raged in Britain on whether Emu should happen at all,

there was a certain smug self-satisfac-tion in Bonn that Germans were far too European to doubt it. To be sure, there were grumblings within the mighty German Bundesbank, where the state representatives — men such as Mr Lothar Müller from Bavaria, and Mr Wilhelm Nölling from Hamburg – were more sceptical about the stability and security of the process than their Frankfurtbased colleagues in the bank's directorate. But the Bundesbank as a whole never questioned the fact of Emu, only the terms, and the politi-cians in Bonn slumbered on.

All that changed on the eve of Maastricht when Bild Zeitung, the country's only mass-circulation newspaper and a worthy bell-wether of the mood in the Bielefeld beer-cellars, ran a banner headline declaring: "The Dmark to be abolished." The next day it ran a funeral address for the demise of the beloved currency. Since then the debate has broken

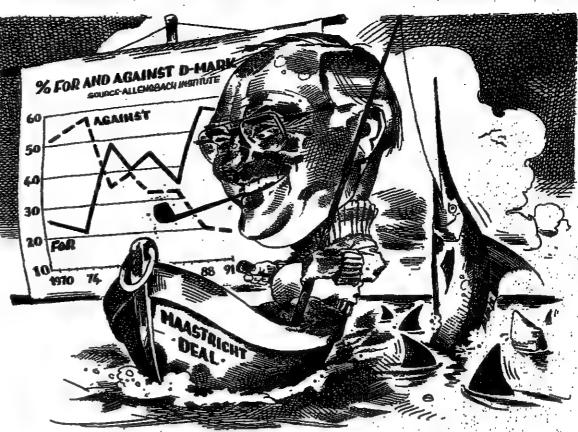
out all over the place, fuelled by a belated recognition among the more populist politicians that a unified Germany is a lot more sceptical about European integration than the old divided nation.

The trouble is that the discussion is

thoroughly confusing, because the

The debate in Germany on European economic and monetary union could last until its December deadline, says Quentin Peel

Kohl struggles to land his catch



assault on Maastricht is coming from several directions at once. In the first place, there are the outright Eurosceptics, dubious about the demise of the D-mark, and convinced that Germany must now concentrate more on integrating east and central Europe, and less on the old EC. The second group comprises the

Euro-enthusiasts, convinced that Maastricht has failed to strengthen European political union enough, alongside Emu, and seeking to block Mr Kohl is a hostage to his opponents both in Bonn, and in the states.

Already, he has been forced onto the defensive

the latter until the former has been Third come the German federalists, the powerful German federal states, which see their territory increasingly whittled away by Bonn, through Brussels. Among them are both Euro-sceptics and Euro-enthusiasts, equally

keen to see the power of central gov-erament curbed. The Euro-sceptics amount to a The Euro-sceptics amount to a small minority in Bonn, but with growing popular support. The opinion polls cartainly suggest that. According to the respected Allensbach institute, the polling body, the proportion of Germans wanting to slow down the European integration grocess has risen from 21 per cent in 1989 to 38 per

cent last year. Those suggesting it should not be slowed down dropped from 58 per cent in 1989 to only 34 per cent last year.

As for the precise question of giving

As for the precise question or giving up the D-mark, according to the Society for the Protection of German Savers, the proportion has switched from a clear 5226 in favour back in 1970, to a decided 56:18 against last year. Other polis suggest the same, with a growing backlash since Maastrich. The most recent pur opposition et 72. The most recent put opposition at 72 per cent, with almost 30 per cent saying they would change their vote in the 1994 elections to support any party saying it would not give up the D-mark.

That is one option which so far German electors do not have, unless they vote for the extremes of left and right. The political establishment in Bonn is very largely united in support of Emu - but the temptation is growing at the fringes to exploit the popular desire to maintain "the D-mark in

The first to do so was Mr Peter Gauweiler, the environment minister in Bavaria, a leading member of the Christian Social Union (CSU) in that state. He is a rival to Mr Waigel, the party leader, and is often seen as the real heir apparent to Mr Franz-Josef Strauss, the long-time conservative

Strauss, the long-time conservative prime minister there.

He suddenly came out with a ringing denunciation of the whole process of European union, describing if as a "totalitarian dream of universal redemption", and denouncing the Ecu as "Esperanto-geld". He lost the debate in the party leadarship, but his

are the words which linger on in the

are the words which inger on in the public memory.

Then came Mr Oskar Lafontaine, deputy leader and enfant terrible of the SPD, who surprised and alarmed his own colleagues by calling for outright rejection of the EC treaty because Emu will be built on foundations of and You cannot have a comtions of sand. You cannot have a common currency, and a single central bank, while allowing each member state to pursue its own incomes policy, social and financial policies, he

said.
"Thank God for Mr Lafontaine,"
one EC diplomat remarked. "His
capacity for choosing the wrong horse
is legendary. By coming out against
Maastricht, he forced his party to
come out in favour."

That at least is what happened -up to a point. The SPD has promised not to allow its doubts to block ratification. But what it wants in exchange is the promise of another debate on Emu before Stage Three — the final step to a single currency. That debate should not be a mere formality, says Mrs Heidemarie Wieczoreck-Zeul, the party spokesman on Europe: it would overrule the "automatic" trigger mechanism for Emu provided by the Maastricht treaty, and give the German parliament its own right to decide whether it believes the preconditions for Emu have been fulfilled. Such a "second look" at Emu certainly seems very similar in effect to cation. But what it wants in exchange

tainly seems very similar in effect to the "opt-out" clause built into the treaty for Britain, although the intention may be to "opt in". It is some-thing Mr Kohl seems certain to fight against. What he will have to accept against. What he will have to accept is an instruction to report back to both the Bundestag, the lower house, and the Bundesrat, representing the 16 federal states, before Stage Three. He will have to report both on how the economic preconditions for Emu have been fulfilled — whether, for example, Italy has satisfactorily reduced its state debt and budget deficit far erough to join — and on what cit far enough to join — and on what further progress has been made to political union.

That much the Euro-enthusiasts seem to have won, while promising to ratify Maastricht in principle. The greatest threat to Mr Kohl's

position, however, comes from those German federalists who wish not to transfer all decision-making to Brus-sels, as the British might suspect, but to keep it all back in the Länder (states) in Germany. They are demanding fully-fledged changes in the constitution to give them control over any future moves to transfer more power to Brussels, or any other multi-lateral institution. They also

multi-lateral institution. They also want a seat in all EC negotiations on budget spending.

The prospect is regarded with horror by the likes of Mr Köhler. Far from imposing budget discipline on Brussels, he sees the dilution of Germany's negotiating position as an invitation to profligacy. But if Mr Köhl wants ratification by the end of the year it is hard to see what he can the year it is hard to see what he can do but compromise

do but compromise.

While this debate goes on back in Bonn, the European debate is moving forward into further potential quagmires, Mr Jacques Delors' budget proposals to finance ever greater "cohesion" in the poorest member states have for once united all parts of the forward profitical spectrum in composi-German political spectrum in opposi-tion. With the gigantic costs of Ger-man unification causing public spending to be cut no one wants to give new net transfers to the Community "It is going to be a terrible year fo Europe, according to one senior Ger-man official. There are linkages on all sides. Our states went more pow ars for saying yes to Maastricht. But at least we can all agree on EC budget discipline. Then Spain may insist that it gets more money, or it will block any moves to anglargement. That means blocking Sweden, or Austria — whose membership we are committed to support. But don't get us wrong. At the and of it all the production of the state of the end of it all, we will still be good Europeans." At least in Bonn.

Governing party

One of the first tasks for whichever party wins the election will be to replace the Governor of the Bank of

England, whose term runs out at the end of June 1993. The ideas a continuing Conservative government would have on suitable pedigrees have been reasonably well aired, with Sir David Scholey Warburg's man on the Court for the past decade, an obvious contender. But what happens if Labour wins?

In that case, the dossier of qualified candidates with apt backgrounds is somewhat thin There are some Labour peers who have worked in the City, such as the Lords Williams and Donoughue. But their credibility has not been enhanced by their recent career moves. Another possibility is Lord Peston, a Labour academic, but he is said not to be interested and, even if he were, his appointment would be controversial - at least among economists. History suggests that Labour prime ministers tend to play much more safely than their Tory counterparts when it

comes to picking governors. On nationalising the Bank in 1946, Labour might have given the place a thorough shake-up. In the event, it passed up the opportunity by asking Lord Catto, a former Morgan Grenfell partner, to stay on as governor. Since then, Labour governments have had only a couple of chances to choose a new governor, and both times it pro-

Admittedly, in 1949 Stafford Cripos wanted to give the job to John Hanbury-Williams, a well respected chairman of Courtaulds. But when he turned it down, the post was offerred to Cameron Cobbold, the deputy governor. Similarly, Harold Wilson also settled on the deputy, then Leslie O'Brien, to take over from Lord Cromer in 1966.

moted from within.

OBSERVER

On this basis, the two obvious front-runners are the current deputy governor, 53-year-old Eddie George, and Sir David Walker, who has worked in the Treasury as well as the Bank and steps down as chairman of the Securities and Investments Board at the end

Indecisive

■ Perhaps it is Sir David Walker's own uncertainty about his next career move about his next career and that explains the apparent difficulty in filling the chairmanship of 3i, Britain's biggest venture capitalist. Then again, it may be that 3i's clearing

bank owners can never agree among themselves.

Whatever the reason, the delay in filling the post is rather odd since an in-bred organisation like 31 ungently needs a familiar face at the top in the run-up to its flota-tion. Sir John Cuckney, who has been chairman since 1987, would be ideal, but he is step-ping down, and the gossip is that the job is Sir David's...if

that the job is Sir David's... if he wants it.

If this really is the case then it is rather disturbing. Clearing bankers may believe that the Bank of England knows best when it comes to making these sorts of appointment but putting well-known mandarins in charge of City institutions. in charge of City institutions has not always worked, wit-ness Sir Kit McMahon's unhappy tenure at the top of Midland Bank. Much better to look outside the City and appoint an industrialist with a proven track record, such Shell's Sir Peter Holmes.

Hot lines

Psst... want to know the telephone numbers of George Bush, Helmut Kohl and François Mitterrand, not to mention the Pope and Queen



Tory central office sent us - where do you want these bean bags?

Elizabeth? If so, just get hold of the German tour-company Westerhaus Ballena's brochure for holidays in Grand Canary. The numbers — all correct — appear inside although, in a clear breach of protocol, they are ranked lower in the list than numbers apt to be more immediately required by the immediately required by the company's average customer, such as those of the local German doctor and office of

On board

■ Good to see that GPA. ireland's high-flying aircraft leasing company, seems to have come to its senses and realised that it cannot allow Maurice Foley, the 51-year-old president, to bail out of his executive duties only months after it comes to the stock mar-ket. If one is going to persuade the world's punters to back this high-risk enterprise, the least that can be expected is that key members of the man-agement team are required to stay on board until the company has proved that it can fly out of the recession. Allit needs now is for Tony Ryan, GPA's reclusive founder, to put in an appearance at a press conference and GPA would have the makings of a half-normal stock market debut.

Utopia coined More numbers from the

Fancy Figures Department. IMI, which a year ago bought the Birmingham Mint and makes about 800m coins year, is a small player in the international mint league, although it has re-coined Gary Allen, the chief execu-

tive, clearly sees EC monetary union as a Utopia where IMI and all its counterparts are kept busy without competing with each other. In the EC, he says, there are about 160bn coins. "If we ever go to the ecu that will keep our mint going, and every other mint, for 15 years."

Inflationary

■ Britain's Labour party may pretend that it is not going to screw the City, but Observer remains highly sceptical. Take yesterday's shadow Budget statement. Cost of the 12-page booklet plus a few tables is 225. The government's equivalent 80-page Red Book costs 29.65 and for 230 you can take out a year's subscription to out a year's subscription to the Bank of England's very informative bulletin.

The young press officer at Labour's Walworth Road headquarters insists that the price is set by supply and demand. However, an old Labour hand tells me that one has to charge a lot, or people don't think it is a serious document....

Blarney

■ And as it's St Patrick's Day,

how do you get a group of Irishmen up on the roof? Tell them drinks are on the

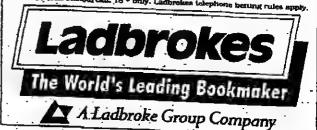
Everyone will have an opinion on the outcome of the General Election. Back yours with a bet at Ladbrokes-world leaders in political betting.

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ust over a year ago, the thought of the Nikkei stock index dropping through the 20,000 level prompted panic among investors and emergency revisions to stock market rules by the

authorities. But yesterday an eerle slience met the Nikkel's return to its lowest level since February 1987. Investors had been expecting the bad news for so-long that there was barely a ripple of reaction when it finally arrived.

Nevertheless, yesterday's event highlights a crucial change of sentiment in the Tokyo financial markets. Until the end of last year, there was considerable hope that the bear market in equities, which started in early 1990, might soon be ending.
Foreign investors certainly

thought so they bought record amounts of Japanese stocks last year, hoping to steal a march on cash-strapped lapanese institutions.

They were buoyed partly by a hope that all postwar Japa-nese bear markets, bar one, have lasted less than two

Many investors have given up hope that the current bear market will follow the normal pattern

years. The one exception was the 1960s stock market crisis, when the markets had to be bailed out by the government. However, since the begin-ning of 1992, many investors have given up hope that the current bear market will follow the normal postwar pattern. They have battened down the hatches for a long 1960s style financial recession. As Mr Shiomichi Kawamoto, a fund manager at an investment management affiliate of Sumi-tomo Life, the life insurer, said yesterday: "The Nikkei may rebound above 20,000, but the overall downward trend is unchanged. Who will buy stocks from securities companies which are about to col-

Such profound gloom has several causes. The immediate explanations include the aftermath of the financial explosion of the late 1980s, confidence-sapping political and financial scandals and the slowdown in the economy. Other causes lie just below the surface; smong them the cumulative effect of financial deregulation on

Japan's capital markets. The deep gloom in the mar-ket will not lift overnight, nor, two. Yet, it is worth rememberStefan Wagstyl examines the implications of Tokyo's quiet stock market crash

Uneasy calm amid a gathering storm

ing that Japanese equities are shares in some of the world's most dynamic companies Even as the country's financial markets labour in the darkness of recession, its laboratories and factories are busy laying the foundations for recovery from the current economic

For now, however, there is an enormous overhang of over-priced assets bought during the bull market of the 1980s. In the stock market alone, the Nitkei index 50 the stock market alone, the Nikkei index's 50 per cent plunge from its peak has wiped about Y250,000m (£1,100m) off asset values. Much more wealth has evaporated in the property market, where prices have fallen by up to 40 per cent in Tokyo and Osaka. Some of the holders of these assets are under no pressure to

assets are under no pressure to sell—they and their bankers can afford to wait. But others will take advantage of even a modest rally to dump unwanted land and stocks.

The effect on accordition has

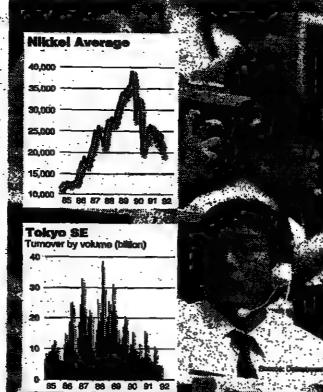
The effect on securities bro-kers has been immediate. The slump in prices has depressed turnover and sparked disputes with clients. In the most recent example, Mr Masshiro Dozen, President of Daiwa Securities, last week resigned after disclofor the year to March 31 following the settlement of arguments with investment clients. Nomura Securities, Nikko Securities and Yamaichi Securities, the other big broking groups, are this week expected to announce gloomy results

The Big Four's reserves were bolstered by the bumper prof-its of the 1980s. But even they can withstand only a limited number of disputes of the kind suffered by Daiwa, which is writing off Y72hn in extraordinary items. Smaller companies are much worse off; some have already closed or been swal-

lowed by larger groups.

However, Japan can afford to lose some of its 250-odd broking companies without suffering serious damage to its capital marketa.

The impact of the financial recession on banks is more serious. Banks are suffering because they count a portion of their stock pertfolios as capital



quacy ratios set by the Bank for International Settlements: With the Nikkei below 20,000 about half of the top 11 banks' ratios are below 8 per cent -the BIS's standard which comes into effect in 1993.

Moreover, banks have an extra burden in the form of hed and doubtful debts, mainly related to property loans of the late 1960s. The most problematic of these were routed through finance companies. Teikoku Databank, a credit research agency; estimates that about half of Y70,000hn-Y80,000bn lent by finance companies for property investment could be bad.

Banks can minimise the eventual loss by selling land held as collateral. But this could take years. In the mean-time, the loans stay on the books, eroding profits.

As Mr Harasawa explains, banks can respond by cutting

asset growth, such as new

loans, and raising profitability

by increasing lending margins. The big institutions will doubt-

less survive. The problems

come with smaller lenders which can have their reserves eliminated by a single disaster. Even if a few small banks go bust - and none has failed yet - bankers see little risk of failure in the banking system as a whole. But would-be borrowers are facing credit shortages as

banks husband their resources. This squeeze on credit is the main direct effect of the financial recession on the rest of the economy. Companies, which in the 1960s could raise equity-related capital at a net cost of below 1 per cent a year, and loan funds at below 4 per cent, now find equity-linked capital impossible to obtain and must pay 7 per cent and more for borrowed money. How much this will con-

strain economic growth is diffi-cult to judge. With companies now running down inventories

and postponing investments it could be next year before the latest money supply figures (for January) showing a year-on-year growin of just 1.8 per cent, the potential exists for a credit shortage hurting a

nascent future recovery.

The Bank of Japan is aware of the risk, not least because of the repeated demands from politicians and industrialists for interest rate cuts. A further cut of 0.5 percentage points to 4 per cent in the Official Dis-count Rate is widely expected. But the weakness of the yen, which is trading at about Y134 to the US dollar compared with Y125 at the end of 1991, could limit the cental bank's scope for action. With long-term interest rates firming in the US and in Germany, a reduction in Japan could further depress

It would be wrong to exag-gerate the weakness of the real economy. Private sector economists expect about 2-3 per cent next year, sluggish in comparison with late 1980's but respectable by standards of other industrialised economies. Nevertheless, Japan faces some difficult challenges. On the political front, bribery scandals have disrupted the ruling Liberal Democratic party's efforts to secure the parlia-mentary passage of the budget and could fatally delay possible supplementary measures. Meanwhile, francial scandals, such as Daiwa's latest affair, postpone the recovery of confidence in the market.

Equally significantly, the partial deregulation of interest partial deregulation of interest rates and of foreign exchange controls has made the current bear market quite different from the past. Before, Japanese investors could not easily switch funds from equities to other instruments. Interestbearing deposits often paid low rates. It was difficult for investors to put funds overseas. So, particularly for institutions, there was little choice but so

sit out a bear market.
Today, liberalisation has removed many of the constraints. That is why Japanese investors are starting to demand higher profits and higher dividends from companies. Without an increased flow of income from their stocks they will have little rea-son to hold on to equities dur-

ing a bear market.

Responding to demands for reform would require wholesale change from Japanese companies, which are accustomed to putting investment and sales above profits in importance and employees before shareholders. But the longer the bear market lasts, the greater will be the pressure for corporate reform.

A first shot in the parade ground

The creation of a Russian army poses difficult challenges for the CIS, writes John Lloyd

R assia is again to have an army. Leaving aside this century's Soviet interruption, it will lay claim to a tradition reckoned in military and patriotic circles as glorious, with centuries of imperial expansion and victo-ries across much of Europe emblazoned on its standards.

Through its army Russia was made into a vast multinational territory (the conse-quences of which are still returning to haunt the former imperialists); because of the army's defeats and virtual disintegration against the Germans in the first world war, the Bolsheviks seized and held Little that is glorious from

the past remains today, and the future holds (it is to be hoped) few glorious prospects. The Soviet army – already de facto a Russian army, as Mr Sergei Shakhrai, the Russian sergei Snakorai, the Russian deputy prime minister, noted yesterday, — is clearing out of the Caucasus under fire, leaving two wars behind it. It is still trooping back from eastern Europe, is soon due to leave the Baltics, and is in danger of being dragged into a further war in Moldova.

This is in part the motiva-tion for the creation of a Russian military: to haul out Russian soldiers from areas of conflict over which their country can exercise no influence short of a massive interven-tion, which it will not undertake. The decree signed yester-day by Mr Boris Yeltsin, the Russian president on return from his holiday on the Black Sea has the virtue of bringing some clarity into the tangled military affairs of the Soviet Union, and hopefully begins a process of definition of military policy. However, it leaves many questions unanswered. On the credit side, the for-

mation of a Ministry of Defence with Mr Yeltsin at its head (his third job after those of president and prime minis-ter) gives the Russian military a country to which to belong: the fiction of being an army for the Commonwealth of Independent States, when the CIS is clearly incapable of doing anything other than falling apart, was wearing thin.
Further, by putting himself

When you know your worth.

at its head, Mr Yeltsin has regards the Black Sea fleet established a civilian command of the military. It was stressed yesterday that this was temporary, and the lon-ger-term dispute over civilian or military control of the army is only postponed. Certainly, the main civilian contender for the post, Mr Andrei Koko-shin, deputy head of the USA Canada Institute, a Moscow think tank, still believes that his candidature remains active. He has gathered a team reckoned as impressive, including General Alexander Vladimirov, thought to be one of the foremost military strate-gists. But in the transitional period under presidential command, it is a good idea that the head of state supervises the difficult process of creation because of his popularity

and authority.

Finally, the Russian parliaent will at last have a say in military matters, since the draft law setting up the

Russia and the other states have not so far shown they can develop a Nato-type structure

defence ministry will soon come before the Russian depu-ties. The deputies have complained with increasing bitterness that while they pay the army's bilis, they have no say in military dispositions. Now they can exercise their right of

Yet, there has been no official word on the size of the force – though Colonel Alexei Tsaryov, head of the defence sub-committee of the Russian parliament, said recently that he thought 1.5m would be adequate. Will it be professional? Probably, though not immediately: Colonel Tsaryov's estimate was that it would take several years.
The timing of the announce-

ment predates the meeting in Klev on Friday, of the CIS heads of state, at which the issue of the division of milltary forces and hardware will again be on the agenda. This is a bitter matter, especially as part of the former Soviet navy, but based largely in Ukrainian ports. Marshal Yevgeny Shaposhnikov, commander-in-chief of the CIS armed forces, said in a TV interview yester day that the fleet should stay under CIS command: while the Ukrainian government contin-ues to insist that a sizeable part, perhaps as much as a third, be assigned to Ukraine. It is not just Russia and the Ukraine which are at odds. Russia's relationship with the CIS is confused, and the announcement yesterday did not make it much clearer. Mr Shukhrai insisted that the ereation of the defence ministry did not mean Russia was withdrawing from the CIS military structure: but if Russia is to form its own army, then it to a formal organisation, with no effective command over anyone. Can Russia, and the other states which wish to retain some form of unified command, develop a Nato-type structure? So far they have not

shown that they can.
One of the few, so-far unchallenged, assumptions of post-Soviet military life is that Russia will, over the next two years, inherit all the the Soviet strategic nuclear weap-ons. In the absence of a doctrine, however, there is as yet no agreement about whom the nuclear shield protects, and at whom the missiles are aimed Further, the announcement comes as a new dispute arises between Russia and Ukraine over tactical weapons. Ukraine refuses to send any more back "instability" in the latter

The stated alm of the Yeltsin government is to create a "normal" democratic republic from the rains of the union: within that, to develop a mili-tary policy capable of defence but without aggressive designs on any other state or people. Russian, and Soviet, history is not replete with periods in which such intentions were carried through: now it might be possible, but only with vast changes, most of all in the pay-chology of a people more com-prehensively militarised than

Very different set of views

From Mr M J Turner.

Sir, The outcome of your survey ("Business chiefs want decisive Tory win", March 18) is totally predictable. These are the people who can, and have, paid themselves grotesque salaries at massively reduced tax rates and whose rates on their large houses have been reduced to insignificance via the poil tax.

You should try surveying the 10 person business, grappling with the uniform business. pling with the uniform business rate, late payment of invoices by big companies, inflated interest from aggressive banks which seem to be just waiting to liquidate one, savage VAT penalties for simple errors and so on. You would, I think, get some very different views about the Tories' economic management.

M J Turner, 21 Lightburne Avenue, St Annes on Sea, Lancashire FYS 1SE

Aged travellers

From Mr G V Tew.
Sir, I have to commend the care and thought which has gone into the preparation of applications for bus passes in this area. Three places were provided for the insertion of the digits of my age.

17 Crestway, Rochampton, London SW15

Aid to Russia would be small price to pay

From Sir Bryon Cartiedge.
Sir, Your-editorial comment,
"Fiddling while Russia burns"
(March 10), badly needed to be made. As you were right to emphasize, the case for finan-cial aid to the Russian govern-ment must now move beyond

cal and to the Russian government must now move beyond demonstrating the need for it into the less easily predictable territory of calculating the rapidly shrinking timescale within which it could be effective.

Your report, "St Petersburg sounds the alert on wages" (March 11), graphically linstrated the speed with which inflationary pressures on the Yeltsin government are mounting. These will be supplemented in Auril by the impact of planned energy price increases, which are likely to result in closure for many industrial enterprises and a leap in unemployment.

The provision by the G7 nations of a \$5bn to \$5bn stabilisation fund to assist the Russian government to strengthen the rouble would not in itself guarantee a deceleration of the

guarantee a deceleration of the inflationary spiral or the defusinflationary spiral or the defusing of the acute social tensions
to which it, together with rising unemployment, will give
rise. But it is the only
resource, apart from humanitarian aid; at the west's disposal. It would stiffen the
morale and the will of Mr Gaidar, Russian first deputy prime
minister, and his colleagues, in

pressing on with their programme of reform; and it

would have an important psy-chological impact on a popula-tion facing the humiliation of a worthless currency.
The coincidence of looming crisis in Russia with a US pres-idential election campaign in which the incumbent is under threat from the isolationist right is unfortunate: but it should not be allowed to prevent western governments, including the US, from acting now rather than hiding behind the International Monetary fund's inevitably protracted procedures. If inflation in Rus-sia cannot, with western help, be slowed within the next few weeks, the Russian govern-ment could be obliged, despite its current denials, to resort to monetary reform which would wipe out savings and risk a social explosion. The sum of \$5hn to £6hn is a small price to pay to help to reduce that possibility and the

long-term dangers for the west which it would create. When it would cleate.
Bryan Cartledge,
British Ambassador to the
Soviet Union 1985-88,
Lincare College,
Oxford, OXI 31A

Fax service

tion the accountants have then organised the best closed shop. If we consider the long-term as practised in Germany and Japan we find ownership more closely involved in manage-ment and able to see financial conditions for itself. Under this arrangement creativity and evolutionary product design come to the fore. Interestingly, creativity as represented by intuition and measured by psy-chometric assessment is found more among scientists than

I write as one educated as a scientist who chose a business career, passed through business school and later looked after the financial affairs of a group of companies.

David Fifield,

Onklouds

Weston Underwood, Oiney. Buckinghamshire MK46 5JS

Where power lies in business

Prom Mr David Fifield.
Sir, I would like to add a few thoughts to Christopher Lorenz's article "Sum total adds up to more than figures" (March 6) and Peter McGregor's letter (March 9). One has to ask bow accountants have achieved their power within the UK business world. This I believe can be traced to the importance of the stock market. importance of the stock market in corporate ownership, with power delegated to senior managers. The accountant in this scenario acts as a policeman working on behalf of the owners. Having realised this situa-

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UK's share of world trade in manufacturing is queried

From Mr Austin Mitchell.
Sir, Samuel Brittan tells us in his comments on the Budget in his comments on the Budget ("Modestly in the wrong direction", March 11) that the UK share of "world trade in manufacturing, after decades of falling, has levelled off, or even slightly risen in the last nine years or so", and that "UK price and cost competitiveness, after a couple of years of deterioration, have now recovered to the mid-1980s level".

Table K1 of the February issue of the Monthly Review of External Trade Statistics shows that in the latest quar-

shows that in the latest quarter for which volume figures are available, the UK share had fallen to an all-time low of 7.3 per cent, -11 per cent less than in 1982 and 8 per cent less than in 1982 and 8 per cent less than

same quarter our trade-weighted relative export unit values were a disastrous 11 per cent higher than the average for 1984-86, despite the huge reduction in profit margins and the very substantial reduc-tion in the relative living standards of manual workers in the import-competing and export industries, manifest in the con-

industries, manifest in the continuing inability of industry to retain skilled labour.

The postwar decline in the UK share of exports of manufactures was reversed in 1971, following the realignments of 1967-69. It resumed after the Smithsonian agreement, but Smithsonian agreement, but that was reversed again in 1975 and in 1977 following the devaluations of 1973-4 and 1976.

During the whole period an increase in relative export

prices has, not surprisingly,

been consistently followed by a reduction in market share, and vice versa. The monetary and exchange rate policies of successive governments and their unwillingness to impose selective and penal controls in credit engured that sterling credit, ensured that sterling was less competitive when we joined the ERM even than in

Relative export unit values were then 22 per cent higher than in October-December 1976, 14 per cent higher than in April-June 1979 and 36 per cent higher than in July-December 1973. Corresponding falls in market share have been 27 per cent, 19 per cent and 30 per

There will, and indeed can, be no recovery while sterling remains overvalued within the ERM. No system of fixed

exchange rates can allocate resources efficiently in accordance with the law of comparative costs in international trade. Pricing our goods out of home and overseas markets does reduce the RPI, but, as we have seen in the Budget, that advantage has to be paid for many times over by higher tar-ation and/or borrowing.

Sadly, we are now entering an election campaign in which these real issues and problems can't be mentioned. Perhaps only the crisis which ensues afterwards will force overvalu ation and unnecessarily high interests to the forefront and force an incoming government to act. If it doesn't, deflation Austin Mitchell.
House of Commons



FINANCIAL TIMES

Tuesday March 17 1992



Independent inquiry ordered into UK group's promotion of migraine treatment

France to probe Glaxo sales methods

THE French government French government, which vesterday ordered an indepen-dent inquiry into the ethical, legal and medical acceptability of the methods used by Glaxo, the UK pharmaceuticals group, to promote one of its newest drugs in France

The social affairs ministry has appointed two senior law and medical professors to report within two months on Glaxo's promotion of Imigran, a migraine treatment. It will decide in the light of the findings whether to ask the Euro-pean Commission to investigate possible abuse of a dominant market position, off-

Imigran was approved in Britain and the Netherlands last autumn, but has not yet received clearance from the

also sets prices - through negotiation with producers for drugs reimbursed by social security.
French officials suspect

Claxo of arranging heavy press coverage of Imigran's virtues to whip up demand from patients before the government has carried out full checks. Officials argue that migraine is hard to diagnose objectively and that doctors could come under unnecessary patient pressure to prescribe what is a costly treatment.

Imigran costs about £10 (\$17.10) for each pill and about £20 for every injection. One US analyst estimates its sales could reach \$10bn a year by the end of the decade,

Glaxo products described by analysts as potential block-busters. The company needs substantial revenue from lmigran, and two other drugs. Zof-

ran, a treatment to curb nau-sea in cancer patients undergoing chemotherapy, and Serevent, an asthma drug, to make up for slowing growth in sales of the ulcer treatment drug Zantac, the world's bestselling pharmaceutical.
Analysts point out that phar-

maceuticals companies selling in Europe have been unable to increase prices of existing products in line with inflation. Instead they have compensated by introducing new products at

They say Glaxo is also keen to charge a high price for the drug in France, a country with traditionally low pharmaceuti-cals prices, to help avoid parallel exports from France to other EC countries.

Glaxo said last night that its French company had not received a direct communication from the French govern-ment. The company said it was surprised that Glaxo France should be questioned and that it was confident that the French company had "acted properly and in a way consistent with the highest standards of our industry".

This is the second European government to show concern over Glaxo's commercial strategy. Denmark asked Brussels at the end of February to examine whether the UK company was abusing its position by charging too much for Imi-

gran, Serevent and Zofran.
"If allegations over marketing hype as well as Glaxo's pricing went to the European Commission, this would cer-tainly cause serious problems," said Mr Robin Gilbert, pharma-ceuticals analyst at James Capel, the London stockbro-

This would undermine both Glaxo's strategy of charging high prices for innovative drugs and its policy of giving new products heavy advance publicity. Last month, Dr Ernest Mario, Glaxo deputy chairman, claimed the company was protected from pressure on prices because its new drugs would be able to com-mand a premium.

London stocks, Page 31

Mandela urges whites to vote for reform as death toll rises in township street battles

Appeal to voters in S African referendum

By Michael Holman in Johannesburg

BLACK and white leaders warned white South Africans yesterday that turmoll and destruction lay ahead if they failed to endorse President F.W. de Klerk's reform strategy in today's referendum.

"The referendum is a date with destiny," Mr de Klerk said in a final appeal to voters as township tensions heightened in advance of today's poll of South Africa's 3.3m whites.

The death toll since the referendum campaign began three weeks ago yesterday rose to more than 370 as further violence broke out in townships around Johannesburg and Durban. Street battles erupted in Soweto and Alexandra near Johannesburg, where dusk-to-dawn curfews have been imposed. At least 14 people have died in the two townships since Sunday.

Mr Nelson Mandela, presi-dent of the African National Congress, urged whites to vote yes. A no vote would be a "tragic mistake" which would "give rise to a great deal of turmoil, perhaps unprece-dented", Mr Mandela told a local radio station.

Any attempt by the rightwing Conservative party to re-introduce apartheid would "be resisted with all the power at our command," he said. His implied threat of violence could push voters into the arms of the Conservatives.

Mr Pik Boths, foreign minis-ter, in one of his bluntest speeches since the campaign began, painted a bleak picture of the consequences of voting against the reform process.
"On one hand, you can vote for your own destruction...on the other hand, you can vote for the continuation of the negotiation process," he said.

Mr Botha told a lunchtime meeting in Johannesburg's City Hall: "I predict not a single government in the world would recognise a government based on the policies of the Conservative party.".

Dr Zach de Beer, leader of the liberal Democratic party, who joined Mr Botha on the platform, warned that a no vote would "cause immediate large scale internal conflict".

Dr Andries Treurnicht, leader of the Conservative party, used the last day of campaigning to stress one of the

paigning to stress one of the right wing's most effective points: voters were being asked to endorse negotiations which would lead to a new constitu-tion, but would not be given a chance to decide whether they approved it.It would simply be approved by parliament, which is dominated by the ruling National party, and then put into effect. His party has tried to persuade undecided voters that a yes vote gives the gov-ernment a blank cheque.

"I urge the white nation to say 'no' - and opt for a second chance to vote. An election will give you the opportunity to examine each party's policy in

Results of the referendum

British Liberal Democrats give coalition terms

By Raiph Atkins and Philip Stephens in London

THE Liberal Democrats, the centre party which could hold the balance of power if neither the Conservatives nor Labour a clear maiority in the April 9 election, yesterday launched a manifesto emphasising constitutional reform.

Mr Paddy Ashdown, Liberal Democrat leader, said the par-ty's "first aim" was to break free from Britain's outdated electoral system.

Reinforcing its conditions for support in the event of a hung parliament, the party said it would "neither support nor participate" in a government which "turns its back" on con-stitutional reform. It backed a single transferable vote electoral system for local, national and European elections with multi-member constituencies

for Westminster MPs. The Liberal Democrats also backed a 1 percentage point increase to 35 per cent in the basic rate of income tax to fund an extra £2bn (\$3.4bn)

education spending. In the old parliament, the Liberal Democrats had 22 seats out of 650. The latest published opinion poll gave them 14 per cent of the vote. The current Financial Times forecast, based on a poll of polls, shows the Liberal Democrats winning only 16 seats but holding the

balance of power.
The Liberal Democrats were founded in 1988 through the merger of the historic Liberal party, whose prime ministers included Gladstone and Lloyd George, and the Social Democratic party, founded only in 1981, mainly by defectors from

the Labour party.

The Liberals have not been in government alone since (FS) which said 80 per cent ernment in power in a pact would gain from the package. which lasted from 1976 to 1978.

count rate from its current

level of 4.5 per cent. Mr

Mr Ashdown's aim is to demonstrate that his party is more than a spanner that they might choose to throw in Conservative or Labour works; that it has a distinctive message.

manifesto's blend of Conserva tive free-market economics and Labour's belief in public investment. It was not an attempt to look both ways at brought proven success for Britain's continental European

competitors, he said.

But the "what if" question will dominate the election campaign as long as neither of the main parties looks like secur-

ing an overall majority.

At the weekend, Mr John Major, the Conservative prime minister, apparently cleared up some of the confusion when he ridiculed the terms for coalition which Mr Ashdown has

outlined in recent weeks.
Mr Ashdown yesterday could not admit the obvious implication of Mr Major's stance: that the only leader who he could sustain in office after an inconclusive election would be Labour's Mr Neil Kinnock. The reality of defeat, he said yester-day, might easily persuade Mr Major to change his mind. Other Liberal Democrats believe Mr Major could not do a deal. Even if he could, it would be a fatal mistake for Mr

vative prime minister. Their judgment is that the the party will probably improve on its present stand-ing in the opinion polls but there is no prospect of the deci-sive breakthrough - to about 30 per cent of the votes - needed to boost significantly its number of MPs. In those circumstances, an inconclusive result would hold as many risks as opportunities.

Labour turns on the charm

There is an aura of the counterfeit about Mr John Smith's budget red book. It is the same colour and shape as the official Treasury one. It has the same PSBR for 1992-3 and the same commitment to the present central rate in the ERM. As with most counter feits, however, what you see is not quite what you get. Labour's PSBR assumes the

full benefit of the £8bn of pri-vatisation receipts that the Tories have pencilled in for 1992-3. It is difficult to track down more than £6bn of nown more than soon dereceipts that are already in the-bag. So, Mr Smith already looks in danger of missing the target before he has even started. He is also strangely silent about the cost-of the increased capital allowance, which is conveniently deferred to 1993-1. Even yesterday's pro-gramme thus appears to point to further slippage in govern-

ment finances.

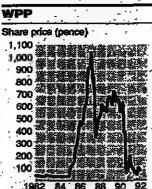
That might matter less if the Labour budget contained some clever ruse for boosting growth. The increased capital allowance is unlikely to produce much additional invest-ment when many companies are paying no corporation tax anyway, but it will have a large deadweight cost. The transfer of spending power to the lower paid might provide a boost at the margin, not least by slowing the rate of reposses-sions which have been concentrated at the lower end of the housing market. The point, however, is as most as the attempt to redistribute spending power must appear draco-nian to affluent voters in marginal seats. Perhaps that is why the markets were not par-ticularly bothered.

Japan

The Nikkei's drop below 20,000 makes it all the harder to justify buying Japanese equities. The fresh scandal at Daiwa Securities and the weakness of the yen have reduced the scope for the authorities to implement effective rescue measures for the market. Per-haps that explains why some investors were clutching at straws in pointing out that, whereas the Nikkei fell 3 per cent yesterday, the broadlybased Topix index fell only 1.3 per cent. That went against the recent trend for the Topix. Equally, selling pressure by corporate investment "tokkin" funds approaching their yearand was not strong enough to explain the alide in equities. At least the calm reaction in London and New York to the

Nikkei's fall suggests that con-

FT-SE Index: 2,470.7 (-5.3)



cern over the broader impact on world markets has been exaggerated. A few months ago the international community was worried about the impact on Japanese bank capital ade-quacy ratios. Now it appears resigned to the withdrawal of Japanese banks from the lend-ing scene. The main anxiety is the domestic economy.

Japanese institutions have been heavy buyers of US bonds which yield 2.6 per cent more than the home grown variety. The resulting capital outflow has weakened the yen to a point which appears to rule out the sort of interest rate cut needed to stabilise the equity market Only the bravest con-trarians will want to buy

It is one thing not paying a dividend. It is quite another publishing a profit and loss account drawn up to a specifi-cation laid down by your banks. That at any rate seems to be the reality of yesterday's decision by WFP to release 144m of property provisions and other excess liabilities as exceptional items, thereby enabling the heavily indebted group to comply with its interest rate coverants for last year.

est rate covenants for last year.

The question is whether the lenders will be so easily satis-fied in 1992. Notwithstanding a slightly disappointing dip in WPP's 1991 revenues, they can at least derive some encourage-ment from operating margins which were better than Sastbusiness success. On current trading assumptions, however, the probability is that they will shortly be confronted with a request for new cash. Asset disposals may be part of the price for continuing support, with Scali, McCabe, market

advertising operations the three favourite candidates. While Tokyo's fall is hardly helpful in this regard, a more significant worry is whether the drop in interest charges which would result from such sales would not be largely offset by a loss of cash flow.

The risk for ordinary share-holders remains a Saatchi style capital reconstruction which would hugely dilute their interest. Without it, the shares might be cheap. But the fact that the combination of WPP's fully diluted market capitalisa-tion, average net debt, and pay-ment obligations to senior staff represents 55 per cent of gross revenues — as opposed to 65 per cent in Saatchi's case— reflects the market's continuing unease.

Perrier

The battle for Source Perrier looks to have swung decisively in favour of Nestle thanks to yesterday's court decision to cancel a 13.8 per cent stake in the French water company previously controlled by the rival Agnelli camp. Combined with an earlier ruling, the effect is to reduce the Agnellis' voting stake from 49 per cent to 32 per cent, just below what is needed for a blocking minority.

If the market is right and the heavyweight Swiss group wins the subsequent auction, minor-ity shareholders will hardly complain. The current saga admittedly began with an attempt at creeping control, while the legal obstacle course facing the two sides has hardly proved to be good publicity outside France. On the other hand, the final price offered for Société Générale de Belgique in 1988 demonstrated that on the rare occasions when bidding wars do develop on the continent minorities can be the

Christies

There are two explanations for the admission by Christies International that its reduced dividend will form the basis for future payments. Either it is bravely doing what many other companies should do and admitting to long delays before profits recover. Or it simply cannot disguise the dire state

There is not much chance of a rescue from Japan, whose once lavish spenders have now turned sellers. With the shares on an exorbitant forward multiple of around 35, the market will probably extract a price for candour, whatever its moti-

CABLES - ENGINEERING - CIRCUIT PROTECTION - INDUSTRIAL SERVICES

	1991	1990
	£	m
. Turnover	774.0	793.6
Profit before tax	65.8	87.2
Earnings per share	28.0p .	35.7p
Ordinary dividend	14.0p	14.0p
•		_

Copies of the Annual Report & Accounts for the year ended 28th December 1991, from which the above is an extract, are available from 25th March from the Secretary, Delta pic, I Kingsway, London WC2B 6XP. Telephone 071-836 3535.



John Smith (centre), the British Labour party's shadow chancellor of the exchequer, and party officials in confident mood in London yesterday

Labour plans to ease UK tax burden

Continued from Page I

scrapping the 2 per cent incentive paid to those who opt out of the State Earning Relations Pension scheme.

The documents accompanying his statement suggested that a single person earning year worse off. For those on a week from the combination

Mr Tsuneo Nakamura, man-

aging director of Yamaichi

Securities, one of the big four brokers, said: "Market statis-

tics indicate that we have

already entered the final stages

In contrast to October 1990,

of the correction period.

Continued from Page 1

much higher incomes, the losses would rise dramatically. Labour's political calculation is that the package will be attractive to the vast majority of voters. All those earning less than £21,000 a year should gain. Mr Smith said a couple with two children and an income of

trading and the finance minis-try announced a package of

market-boosting measures, the authorities yesierday maintained a studious calm.

Mr Tsutomu Hata, finance

minister, said the decline did not affect economic fundamen-

tals and could prove

of higher tax thresholds, the abolition of the 2 per cent starting rate for National Insurance Contributions and higher child benefit.

His promise that 8 out of 10 1915, but subsequently formed axpayers would benefit won coalition governments with taxpayers would benefit won the backing of the independent other parties. They helped to Institute for Fiscal Studies keep a minority Labour gov-

Shares on Tokyo exchange close at lowest level for five years through 20,000 in intra-day ministry was not considering steps to shore up prices.
Ministry officials now believe changes to trading and other rules do little to help

Japanese brokers who blamed the market's weakness on over-aggressive futures trading by foreign securities companies. Politicians, however, repeated calls for further cuts in interest rates, urging the Bank of Japan to reduce the official dis-

Terrorenaures at codoxy yesterday C-Cloudy Dr-Drizzie F-Ferr Fg-Feg H-Hall R-Raio S-Surery St-Steet Sn-Sazer T-Thunder

governor, told a parliamentary committee that he was studying the effect of previous Japanese bond prices remained virtually unchanged,

evidence of the fact that investors were well prepared for the fall in equities. But on the foreign exchanges the yen lost short-lived. He added that the response to complaints from Yasushi Mieno, central bank ground against the US dollar.

WORLDWIDE WEATHER

stock prices in the long run

and distort markets. In recent

weeks, they have encouraged a tightening of rules governing

stock futures trading, in

INSIDE

SIA campaigns for open skies policy



launched a campaign for a global "open skies" policy to replace the existing regulatory sys-tem governing the International air transport industry. The current bilateral system, dating back to 1944, has become "the biggest single barrier to airline stability and profitability", according to Mr Cheong Choong Kong, SIA's managing director. Page 23

Turtle replacement flops



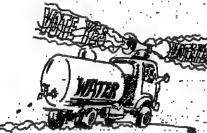
Dwindling sales of Teenage Mutant Ninja Turties resulted in Hong Kong toy company Playmates International announcing a 27.5 per cent drop in 1991 earnings to \$HK881.6m (US\$114m) in 1990. It remained the most profitable toy company in the world. The much-vaunted "Toxic Crusaders", which

include Headbanger (above), a demented solentific genius fused to a dim-witted friendly messenger of singing telegrams, was a big disappointment, with the grotesque figures withdrawn within a year. Page 23

Christies cuts final dividend

Christies International, the auctioneer, sisshed Its final dividend after pre-tax profits fell from £43.1m (\$75.85m) to £6.4m in 1991. The final dividend was set at 1p, down from 6p, to give a total of 3.3p. Even so it was not covered by earnings per share of 2.12p. Mr Christopher Davidge, managing director, sald he thought the art market had now bottomed out. Page 27;

Double trouble



This is a crucial time for South Africa, and in particular for Mr Kraal van Niekerk, the country's minister of acriculture. He has two pressing problems - campaigning for a vote for continuing reform of the country's political system, and the drought which has affected a significant proportion of the Republic. Page 30

Istituto Bancario San Paolo

Istituto Bancario San Paolo di Torino owns 2.23 per cent of Salomon, not 12.23 per cent, as was shown in a diagram on this page yesterday.

Market Statistics

Base lending rules
Benchmark Bovt bonds
FT-A indices
FT-A world indices Back Po
FT/ISMA int bond svc
FT guide to currencias
Financial futures
Foreign exchanges
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Alliance Trust

London share service London traded options London tradit, options New int, band issues World commodity prices World stock mkt Indices

Companies in this issue

28	Mayborn
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	Model luci
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Trust Jones & Shipman Lafarge Coppee Linde 28 Texas instrumer 22 Thei-Euro Fund 22 Vosper Thornycroft 31 WPP 31 31, 27, 21 Wilson Bowden

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Goldschmid?	286 +	14	CEIP	1200	-	37
Rosenthal Suri Chemia	558 +	9	Cred Lyon	574	_	13
	300 .	-	Geoglysique	624	_	22
Falls	640 -	13		1745	_	43
Asko Deckel	136.2 -	9.8	Sagem UAP	344	_	10
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Rises				799	+	79
Chrysics	174 +	12	Durban	139	•	
Ford	37 % +	110	Felis .	1470	_	210
Microsoft	1244 +	324	Catto Wool	1740	-	190
Unisys	10 +	7	Godo Shusel	650		00
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Nilce	704 -	37		871	Ξ	100
Pilzer	7012 -	3	Ciagna	1010	_	100
LONDON(Pe	mon)			61		
Riens			Clinton Cards	•	-	4
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CKN	344 +	9	Laporte	579	-	12
Harrington	160 +	14	Lex Service	197	_	8
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Italian stake in Fokker revealed

OTHE FINANCIAL TIMES LIMITED 1992

By_Ronald van de Krol In Amsterdam and Robert Graham in Rome

THE SCRAMBLE by European aircraft manufacturers to consolidate their position in the regional jet market took a twist yesterday with the disclosure that Finmeccanica, the Italian state-controlled holding group, state-controlled notating group, had accumulated a 6.02 per cent stake in Fokker, the Dutch aircraft group. The stake is worth FI 71.5m (\$38.1m) at Fokker's current share price.

The announcement coincides with negotiations between European aircraft groups to try to rationalise the loss-making Euro-pean regional aircraft industry. Last week, Fokker amounced it was in discussions with Boutsche Aerospace to expand collaboration in regional jets. The German company will participate in Fokker's plans to develop a smaller version of its Fokker 100

With the purchase of the Fok-ker stake, Finmeccanica appears to be hedging its position in the to be neuging its position in the current restructuring of the industry to ensure it will play a role in the development of a new regional jet. The Italian company declined to comment yesterday.

The disclosure comes at an The disclosure comes at an embarrassing time for Finmeccaulca and its aerospace subsidiary. Alenia. The French authorities have been pressing the Italian group for an early decision on injecting \$250m to increase the capital of SGS. Thomson, the semiconductor. Thomson, the semiconductor venture in which Finmeccanics as a 45 per cent stake. However, Finmeccanica has been saying it lacked funds. Its secret acquisition of the Fokker stake is

tion of the Fokker stake is unlikely to please the French.

Its Alenia subsidiary is in partnarship with Deutsche Aerospace and Aerospatiale of France to develop a family of 90 and 120 seater regional jets, but the German group appears intreasingly reluctant to launch the new \$2.5hn programme at this research.

Finmeccanica's investment in Fokker came to light as a result of a new Dutch law introduced last month requiring susrenou-ers to disclose stakes of 5 per cent or more in quoted Dutch mpanies. Fokker declined to say if it believed the Italian stake was a long-held investment or a more recent purchase. However, some industry officials suggested last

night that Finmeccanica had held an undisclosed stake in Fokker for some time. Additional reporting by Paul

Iacocca's successor to come from General Motors Europe Eaton to take over at Chrysler

By Alan Friedman in New York

THE long-running search for a new head of Chrysler, the third biggest US carmaker, ended yes-terday when Mr Robert Eaton, the president of General Motors Europe, was named to succeed Mr Lee Iacocca as Chrysler's chairman and chief executive.

Mr Eaton, 52, takes over when

Mr Iacocca steps down on December 31, but will take office immediately as Chrysler's vice-chairman and chief operating officer.

The naming of Mr Eaton followed a weekend of activity at the company. Mr Eaton flew to New York, where he met Mr lacocca and a group of Chrysler directors for a meeting that lasted until midnight on Satur-

the board had considered a dozen candidates over the past six months.

The man seen as the main victim of Mr Eaton's appointment is Mr Robert Lutz, the former head of Ford Europe who joined Chrys-

Mr Lutz said yesterday he would continue as Chrysler president, reporting to a revived Office of the Chairman that will consist of Mr Iacocca and Mr

Mr Lutz, whose strengths lie in inspiring distinctively designed and engineered cars, was per-His position seemed to be strengthened last month after the day. Mr Iacocca said yesterday abrupt departure of another can-

Chrysler president hired by Mr lacocca in 1986 from a languish-ing career in the senior ranks of

Ford, seemed to many to be Mr Iacocca's heir apparent. But he has been at odds with Mr Iacocca

for several months and has made

no secret of his desire to succeed him, even building support

among institutional sharehold-ers, Wall Street analysts and

Mr Iacocca's status as an

American folk hero rests on his reputation as the man who led

Chrysler back from the brink a

decade ago by hectoring Congress into approving \$1.5bn of

His reputation has been com-

The question now is whether

Mr Lutz, effectively demoted, will stay on under Mr Eaton. Mr Lutz admitted he was "disappointed" yesterday, but pledged to stay on.

And Mr Iacocca, with characteris-

rift between him and Mr Lutz

mittee, giving him a platform from which to keep an eye on his successor — and continue his

trenchant criticism of Japan. Yesterday, Mr Iacocca prom-

'crap with a capital C".

oen guarantee

ers, Wall Street analysts allies in the executive suite.

Detroit's wheel

of fate spins

once more

listory seemed to repeat itself yesterday for Mr Lee Iacocca, the flamboyant boss of Chrysler, in the cor-

porate politics surrounding the naming of Mr Robert Eaton as

in the late 1970s Mr Iacocca was the brash second-in-com-

mand at Ford, champing at the

bit for Mr Henry Ford to step aside so that he could take over.

In 1978, when Mr Ford demurred.

Mr Iacocca left Ford for Chrysler. Mr Iacocca, now a slightly

tarnished hero of 1980s corporate

America, has lately found himself in the same role that Mr Ford

was playing. Mr Robert Lutz, the Swiss-born

didate for the top job, Mr Robert Miller, the vice-chairman who helped Mr Iacocca to bring Chrys-ler back from the brink of bank-

ruptcy a decade ago.

Mr Eaton will face significant
managerial and financial challenges. Chrysler, in common with other US carmakers, is suffering from weak US consumer demand, and strong competition from Jap-anese and European car imports. It has the particular problem of refinancing some \$3.9bn of maturing debt over the next 15

months at its consumer credit subsidiary.

One of the key issues for Mr Eaton is whether to seek a merger or joint development ven-

pany. In 1990 Chrysler broke off alliance talks with Fiat of Italy. Chrysler, with around 90 per cent of its revenues in the US, has the smallest overseas presence of the Big Three of Detroit.

Mr Lutz is said to have angered Mr Iacocca last summer when he was quoted in a Detroit newspa-per comparing Chrysler to a "dying woman who wasn't get-ting any marriage proposals". Mr Iacocca said yesterday that Chrysler had enough products to compete without needing a merger for at least five years. Wall Street seemed largely

unmoved by the job changes, but the share price of Chrysler nudged \$14 higher to \$17.



Robert Eaton: moving into the driving seat at Chrysler

promised by Chrysler's renewed problems, but that did not pre-vent Mr lacocca from playing the same trick on Mr Lutz that Mr Ford had played on him back in isad he would not be "a big force" after he hands over to Mr Eaton. It was noticeable, however, that at vesterday's press conference Mr Eaton embraced Mr Iacocca's protectionist views. He said he now supports Mr Iacocca on the need to cut the trade deficit with

> Dealing with his predecessor is only one of Mr Eaton's problems. Chrysler lost \$795m last year, compared with 1990 earnings of

A second issue is whether Mr lacocca, 67, will be able to restrain himself when he retires at the end of this year. He will stay on as a board member and chairman of the executive committee, giving him a platform By comparison with the \$4.5bn lost by General Motors in 1991, this seems small. But it will not be easy for Chrysler to improve its financial health quickly. Much

of this year's hopes are pinned on two new product launches with which Mr Lutz - known as a product man - is associated: the Jeep Grand Cherokee and the LH series of mid-sized saloons. Mr Iacocca made clear

month that Chrysler expects to suffer a significantly larger first quarter 1992 pre-tax loss than the \$74m deficit of the last quarter of

The company's credit rating has been lowered to junk bond status. Its wholly owned Chrysler Financial consumer credit subsidiary needs to refinance \$2.9bn of maturing debt this year and a further \$1bn in the first half of

GPA in move to reassure investors

By Roland Rudd in Landon

GUINNESS Peat Aviation, the world's biggest aircraft leasing company, yesterday announced measures designed to show investors that its management was "locked in" to the company for the foreseeable future after

its proposed flotation in June.
The flotation, which could value the group at more than \$3bn, will be one of the most ambitious attempts to market shares in New York, London, and

The group made a preliminary filing with the Securities and Exchange Commission in Wash-

ington on Friday.
The Shannon-based group is to split the roles of chairman and chief executive which have been held by its founder, Dr Tony

Ryan, since 1985.

Mr Maurice Foley, president, who had planned to retire from his executive duties in October, is to become chief executive where he will remain for at least two years. Dr Ryan, whose con-tract expires in March 1994, has agreed to stay on as chairman until mid-1996. In light of the UK's sensitivity to corporate governance Sir John Harvey-Jones, joint deputy chairman, said: "It is particularly appropriate with a public listing in view to split the roles of chief execu-tive and chairman."

The rest of the senior management has agreed to stay on for at least two years after the float. Advisers to the group have not yet agreed with the company how many shares, if any, the directors should be allowed to sell during the flotation. The advisers are keen that the management should be seen to have

full confidence in the group. Dr Ryan owns around 8 per cent of the stock which could be worth around \$200m. The rest of the management owns around 5 per cent of the shares.

There is unlikely to be any selling by the management for a period of six to 12 months after the sale to belp create a stable aftermarket.

Advisers to the group are keen to simplify the complex share shareholding is held in A ordi-nary shares, which pay out his remuneration in dividends linked to profits. This is likely to be converted into ordinary shares. However, the advisers cannot unilaterally end the arrangement, which has tax advantages, and are negotiating a lump sum with Dr Ryan as compensation for converting his stock into ordinary shares. Observer, Page 18

WPP blames 38% drop on decline in advertising

By Gary Mead, Marketing Correspondent

WPP, the world's largest marketing services group, yester-day reported a 38 per cent fall in pre-tax profits for 1991; they fell from £90m to £56.1m (\$96.2m), although without exceptional items, pre-tax profits were

Group revenues fell by nearly 5 per cent to £1.2bn (£1.26bn), on turnover down 7 per cent to £5.08bn (£5.46bn). Earnings per

share fell 64 per cent, from 78.1p to 27.9p and, as in 1990, no dividend is to be paid.

The results were slightly worse than expected by analysts and WPP blamed falling advertising expenditure for its profits' col-

iapse.
The group shed 8 per cent of its staff during the year (from 22,308 to 20,514), but salary costs shrank only 2.3 per cent.

most badly affected were non-media advertising (such as sales promotion and design), down 13 per cent; and public relations, down 1) per cent. Hill and Knowlton, WPP's public relations branch, recorded a loss.

However, strategic marketing services' revenues grew 8 per cent, and the group gained net new accounts worth £995m during the year, equivalent to more than £149m of net new revenues.

Revenues fell 8.8 per cent in the US and 5.5 per cent in the UK but roseld.

Operating margins fell to 7 per cent from 10.5 per cent; WPP's interest bill was £45.8m in 1991 against £42.9 in 1990.

By the end of the year, net debt increased to £334m against £297m at the end of 1990, although the group traded within its banking

ments scheduled for 1993 might need renegotiation. Last April, WPP completed a financial restructuring package; consoli-dating \$270m of working capital facilities, a \$604m medium-term loan and \$100m of uncommitted um-term facility. The \$604m loan must be repaid over four years from June 1993. The rest is to be repaid or refinanced by June

WPP's banks are now likely to push for asset disposals in the US and Asia to smooth debt renegoti-

Analysts are forecasting pre-tax profits of between £55m and

ROYAUME DU MAROC Al Wahda dam built by

Torno SpA & Cogefar - Impresit Costruzioni Generali SpA

XEU 109,248,000 - Buyers Credit

Interest rate subsidy paid by Istituto Centrale per il Credito a Medio Termine

Banque Nationale de Paris Banque Sudameris Istituto Centrale per il Credito a Medio Termine Union des Banques Arabes et Françaises - UBAF

Maxwell at 'phantom' meeting

A "PHANTOM" board meeting in September 1991 at which Mr Robert Maxwell authorised stocklending from the Maxwell pension funds was unknown to pension trustee directors, it

emerged yesterday. Confidential minutes of the board meetings of Mirror Group Pension Trustees, obtained by the Financial Times, show that the only directors present at a meeting on September 2 were Mr Maxwell and his son Ian, together with Mr Trever Cook together with Mr Trevor Cook.

the pensions manager. At the meeting, Mr Robert Maxwell, the MGPT chairman, drafted a letter assuring Invesco MIM, one of the managers of the pension funds, that the stocklending - lending out assets to boost income - was approved by the board of MGPT. However, in one of the crucial

by the parliamentary committee on pension reform, to be published after the coming UK general election, other directors of the Mirror Group Pension Trustess say emphatically they were unaware pension fund assets had been lent until after Mr Robert Maxwell's death.

Several, contacted yesterday, said they had only recently become aware of the September 2 board meeting and the letter to Invesco.

Stocklending with inadequate collateral was the mechanism Mr Robert Maxwell used to divert £400m (\$704m) from the care of pension fund managers to his col-

normal way.

lapsing private companies.

One pension trustee director. who asked not to be named, said yesterday that the directors had received legal advice that

sections of a forthcoming report although the board was quorate with only two directors present, decisions could be deemed to be illegal if the rest of the board was not made aware.

Mr Cook, not a director of MGPT, confirmed yesterday that he had signed and sent the letter to Invesco on Mr Robert Maxwell's orders, and that as far as he was aware the minutes of that meeting had been filed in the

The letter, on Mirror Group Newspapers paper, addressed to Mr James Scrymgeour-Wedderburn of Invesco MIM, says "at your request we confirm our earlier advice that you take instructions from Bishopsgate Investment Management", the investment company, chaired by Mr Robert Maxwell, which managed the bulk of the pension

Istituto Centrale per il Credito a Medio Termine Istituto Centrale per il Credito a Medio Termine Banque Sudameris Banca Commerciale Italiana Co-Lead Managers Banque Indosuez Société Générale Crédit Lyonnais Banque Indosuez Crédit Lyonnais Société Générale Wafabank Italian Paying Agent Banca Commerciale Italiana **BANQUE SUDAMERIS**

Profits at Lafarge Coppée tumble 44% to FFr1.2bn

By William Dawkins in Paris

LAFARGE Coppée, the world's leading construction materials group, yesterday announced a 44 per cent decline in annual profits, its first downturn for

eight years. Mr Bertrand Collomb, chairman, attributed the setback to the deep recession in the US construction industry, competi-tion from allegedly dumped imports into Spain, and a col-lapse in plasterboard prices across Europe.

Group net profits fell from FFr2.19bn (\$390m) in 1990 to FFr1.23bn, on turnover down by 2.7 per cent to FFr31.6bn Adjusting for exchange-rate changes and acquisitions, sales fell by an underlying 46 per cent, said Mr Collomb. "Clearly, it has been a bad year," he said.

The chances of a recovery this year depended on a pick-up in the US and Canada, where Lafarge lost the equivalent of FFr650m last year. Mr Collomb believed the US mar-ket touched bottom last year. with a 9 per cent decline in sales. However, Lafarge's order books there had not yet shown any real sign of a pick-up. Spain added a FFr240m loss,

where prices have been hit by cut-price imports from Romania, Turkey and Tunisia, currently the subject of a Euro-pean Commission anti-dump-

Meanwhile, Lafarge's plasterboard division, which accounts for 8 per cent of group sales, lost FFr210m because of fierce price competition with Britain's BPB Industries - the European market leader - and Knauf of Germany. The trio hold more than 90 per cent of European plasterboard sales.

Mr Collomb estimated that French plasterboard prices fell 28 per cent last year, and that the European plasterboard industry had around 20 per cent overcapacity, the equiva-lent of four or five years growth. Lafarge Coppée would continue to defend its 25 per cent market share and believed that prices could recover this

However, sales and profits held up well in French and Moroccan cement sales, new materials - Lafarge's fastest growing business - and biochemicals.

The group continued with acquisitions, spending FFr1.9bn on eastern Europe, the Mediterranean and southeast Asia. This left debts east Asia. This left debts slightly up, at FFr9.1bn, where they represented 37 per cent of shareholders' funds by the end of year, against 33 per cent. Gearing was "reasonable and

prudent" and Lafarge planned to keep it at around that level

Wolters Kluwer net up 24%

WOLTERS Kluwer, the Dutch publisher, said net profit rose 24 per cent to Fi 214m (\$114m) in 1991. It forecast further increases in profit and turn-over for 1992.

The company, one of the Netherlands' Big Three publishers, said yesterday it would raise its 1991 dividend to Fl 1.16 a share from Fl 1.00

Operating profit in 1991 increased by nearly 30 per cent to Fl 362m, on turnover up 17

per cent at Fl 2.88bn. The company said two core business activities in particular - legal and medical publishing - saw the biggest gains in operating

Wolters Kluwer, which is also active in business, scientific and educational publishing, operates mainly in Europe and the US. The 1991 results include

Fl 6m in after-tax extraordinary charges for reorganisa-tions being carried out in the

UK and the Netherlands. In 1990, Wolters Kluwer incurred net extraordinary charges of

Wolters Kluwer repeated its previous medium-range fore-cast that turnover would reach F12.7bn in 1994, and that it would see at least 17 per cent annual growth in fully-diluted profit per share between now

In 1991, net profit per share rose by 17 per cent to

Fugro-McClelland in partial flotation

FUGRO-MCCLELLAND, the Dutch-based group of consultancy engineers, is to float roughly one-third of its shares on the Amsterdam Stock Exchange next month. It wants to raise up to Fi 128m (\$68m) to finance a recent acquisition in the US and to fuel growth.

The company will offer 3.2m shares to the public, at between Fl 37 and Fl 40 each, with the final price to be unnounced on March 30.

Trading in the shares will begin on April 7, marking the first company flotation in Amsterdam so far this year. Of the shares on offer, 1.66m are existing shares held by several Dutch institutional investors and venture capital firms. The rest will be newly 19202007

Fugro-McClelland, the prod-uct of a 1987 marger between Fugro of the Netherlands and McClelland Engineers of the

US, will use part of the proceeds to repay a Fl 59m loan it took out in 1991 to finance half of its acquisition of John E. Chance, a US surveying com-

The consultancy group, with annual turnover of Fl 310m and a workforce of 2,200, is active in geo-technical and offshore services, surveying and envi-ronmental consulting. It has more than 100 offices in 30 countries.

seeks extra DM910m in rights issue

By Andrew Fisher in Frankfurt

BAYERISCHE Hypotheken-und Wechsel-Bank (Hypo-Bank) plans to raise around DM910m (\$545m) in the next few months, through a one-forsix rights issue, to help

finance its expansion. Like other German banks, the Munich-based institution experienced a big jump in profits last year. In the first 10 months, operating profits rose 24 per cent to DM1.1bn. Partial operating profits, which exclude trading on the bank's

own account, were 11 per cent higher at DM972m.

The bank said the new shares would be offered at DM330 each, probably from the end of April, and would rank for the full 1992 dividend. Yesterday, Hypo-Bank's shares closed at DM343, down

Mr Eberhard Martini, chief executive, hinted in December that a capital increase might be implemented this year in line with the growth of the bank's business. Hypo-Bank has been expanding in east Germany, where it has 27 branches, and has just opened a subsidiary in Prague.

Part of last year's higher earnings are being used to increase the bank's provisions against uninsured Soviet debt. Cover is being raised from a quarter of its exposure of nearly DM600m to more than two-thirds. It is keeping the dividend unchanged at DM13 a

 Generale Bank, Belgium's largest, is seeking a foreign acquisition, preferably in Germany, executive committee chairman Ferdinand Chaffart

"We have a priority for acquisitions abroad - in the Netherlands, England and, above all, Germany," he said.
"I consider an acquisition in Germany should be favoured, even if many people here would prefer an opening in the Netherlands." He said he would seek a capital increase if two investment opportunities arose at the

Last year, the bank acquired a majority stake in French Banque Parisienne de Crédit.

Hypo-Bank | MTM shares see-saw on inquiry

SHARES in MTM, the speciality chemicals company, swung wildly yesterday as the LondonStock Exchange investigated circumstances surround-ing the company's two recent profits warnings within six trading days.

As stock exchange officials interviewed analysts about

announcements and briefings made to them by Mr Richard Lines, the company's chairman who resigned last week, the exchange refused to suspend

It is understood that
Robert Fleming, MTM's advisers, did not give the stock
exchange adequate reason why
the shares should be

higher at 84p, after falling to 55p, barely one-fifth of their level before Mr Lines's warning on March 2 that disagreement with the auditors over accounting policy meant profits would be substantially lower than City expectations. Fleming asked the exchange

March 9.

MTM's shares closed 14p

for the shares to be suspended before a second warning on

In this announcement, MTM a problem with trading profits and a disagreement over accounting.
MTM's non-executive direc-

tors said yesterday that final results, already postponed, might not be available as antic-

ipated on March 31 because the auditor, Binder Hamlyn, was investigating the share price

As MTM entered its third week of uncertainty, it emerged that Mr Lines knew nine months ago about the differences of opinion with his

Binder Hamlyn wrote to him about the matter in June last

Sources close to the company also said that last year MTM was involved in certain questionable transactions that now are receiving closer exam-

The accounting problem revolves around MTM's capital-

ment during the start-up and construction of capital pro-Binder Hamlyn is under-stood to be cracking down on

this practice.

MTM could eventually report trading profits up to 40 per cent lower than the £23m pre-tax figure which the City had forecast just before the profits

The stock exchange is reluctant to suspend a company's shares unless there are severe financial problems that threaten an orderly market in the shares or unless it is told that a Department of Trade and Industry or Serious Fraud Office investigation is to take

Linde beats

pre-tax rise

LINDE, the diversified German

industrial company, managed to beat off the worst effects of

the worldwide economic slow-

trend with

By Andrew Fisher

MoDo forced to slice payout

By John Burton in Stockholm

MODO, Sweden's third largest pulp and paper company, yes-terday announced that profits after financial items dropped by 82 per cent to SKr221m (\$36.8m) for 1991. It plans to cut its dividend to SKr7 from SKr13.

The result was better than MoDo's forecast of break-even for 1991. The company said it was too early to give a forecast for 1992.

Sales last year fell by 5.5 per cent to SKr17.4bn, as the reces-sion and excess production capacity depressed pulp and

paper prices.
Although pulp prices have

NOBEL Industries, the

Swedish chemicals group, yes-terday reported a 51 per cent

decline in profits after finan-cial items, to SKr460m (\$76.6m)

for 1991, a result substantially

lower than the company's fore-

The dividend, which was

SKr0.75 in 1990, will be passed this year because Nobel posted

a loss of SKr5.08bn after

extraordinary items. This was

due to its involvement with

Gamlestaden, the finance com-

pany which collapsed last sum-mer after bad property loans exhausted its capital.

By John Burton

cast of SKr700m.

remains uncertain.

Operating profits dropped by
50 per cent to SKr969m.

Although most of MoDo's divisions reported earnings close to 1990 results, the MoDo Paper group swung into a loss of SKr194m after a profit of SKr617m a year earlier. MoDo also wrote off

SKr145m against its operating result for the planned reduction of personnel this year, as part of a rationalisation

Nobel falls well short of target

Nobel was subsequently res-

cued by the state-owned Nordbanken, which has

become the principal owner of

the concern.

Group sales fell by 6 per cent
to SKr24.7bn, primarily due to
the takeover of its Bofors
armaments division by Swedish Ordinance. Nobel predicted
that as ruipes after financial

that earnings after financial items would improve this

year, although the operating results would probably remain

One reason for the fall in

earnings last year was that income from portfolio invest-

the concern.

started to rise, the outlook for price increases for fine paper, newsprint and magazine paper SKr500m to SKr15bn by the end of 1993. This will include the elimination of 2,000

 Danish medical measuring equipment maker, Radiometer, has agreed to buy family-con-trolled laboratory equipment producer, Struers, for DKr93.5m (\$14.4m). It said it had been looking

for a strategic alliance after a fall in sales which left it with a DKr13m net loss in 1990-1991. The deficit came despite cost cuts and staff reductions. It forecast a DKr7m loss in programme. 1991-1992 and a swing to a MoDo intends to cut costs by small profit the following year.

ments dropped to SKr96m from

A programme to concentrate

activities in a few core areas will continue, with Nobel recently having sold its con-

Operating earnings for its adhesive and paints group, the

company's largest division with sales of SKr9.8bn, rose by

29 per cent to SKr315m.

Although sales of chemicals for the pulp and paper industry rose by 28 per cent to SKr4.Sbn.

operating profits fell by 46 per cent to SKr121m due to heavy

investment spending.

sumer products division.

SKr408m in 1990.

down last year, with a 10 per cent rise in pre-tax profits to cent rise in pre-tax profits to DME28m (\$315m).
Based in Wiesbaden, near Frankfurt, the company is the world's biggest producer of fork-lift trucks, having bought Lansing Bagnall of the UK four years ago. Its other activities include industrial gases, heavy plant manufacture, and refrigeration systems.

increased by 14 per cent to DM6.9bn. Although new order inflow was 8 per cent lower at DM6.8bn, Linde said there was an increase of 10 per cent to DM5.8hm when the plant division — which booked an unusually big DM1.1bn order in the previous year - was

systems.
Group turnover in 1991

The dividend is being maintained at DM15 a share, as indicated by Mr Hans Meinhardt, the chief executive, last

• Fresenius, the German pharmaceutical and medical prodacts group, has acquired the fusion solutions, dialysis solutions, and irrigation solutions activities of BASF.

Fresenius had DM1.2bn in 1991. senius had group sales of

NOTICE TO THE HOLDERS OF



NAGASE & COMPANY, LTD. US\$200,000,000 21/4 per cent. Bonds due 1994 with Warrants

Pursuant to the Terms and Conditions of the above Bonds notice is hereby given that effective from 9th March, 1992 The Bank of Tokyo, Ltd. London Brench (one of the Paying Agents) is changing its address to: Finsbury Circus House, 12/15, Finsbury Circus, London EC2M 7BT

> The Sumitomo Bank, Limited (Principal Paying and Warrant Agent)

NOTICE TO HOLDERS OF

NEC CORPORATION

US\$150,000,000 21/8 per cent. Convertible Bonds 2000

Pursuant to the Terms and Conditions of the above Bonds notice is hereby given that effective from 9th March, 1992 The Bank of Tokyo. Ltd. London Branch (one of the Paying and Conversion Agents) is changing its address Finabury Circus House, 12/15, Finabury Circus, London EC2M 781

> (Principal Paying and Conversion Agent) NOTICE TO THE HOLDERS OF

The Sumitomo Bank, Limited



SUMITOMO CONSTRUCTION CO., LTD. US\$50,000,000 3 per cent.

Guaranteed Notes due 1992 with Warrants Pursuant to the Terms and Conditions of the above Notes notice is hereb given that effective from 9th March, 1992 The Bank of Tokyo, Ltd. London Branch (one of the Paying Agents) is changing its address to: Finsbury Circus House, 12/15, Finsbury Circus, London EC2M 761

> The Sumitomo Bank, Limited (Principal Paying and Warrant Agent)

NOTICE TO HOLDERS OF NEC CORPORATION US\$700,000,000 41/g per cent.

Bonds 1993 with Warrants and US\$350,000,000 47/a per cent. **Bonds 1994 with Warrants**

Pursuant to the Terms and Conditions of the above Bonds and Warrar notice is hereby given that effective from 9th March, 1992 The Bank of Tokyo, Ltd. London Branch (one of the Paying and Warrant Agents) is changing its

Finsbury Circus House, 12/15, Finsbury Circus, London EC2M 78T The Sumitomo Bank, Limited (Principal Paying and Warrant Agent)

NOTICE TO THE HOLDERS OF



Japan Aviation Electronics Industry, Limited US\$40,000,000 3 per cent.

Convertible Bonds 2000 Pursuant to the Terms and Conditions of the above Bonds notice is hereb given that effective from 5th March, 1992 The Benk of Tokyo, Ltd. London Branch (one of the Paying and Conversion Agents) is changing its address

Finsbury Circus House, 12/15, Finsbury Circus, London EC2M 7BT The Sumitomo Bank, Limited (Principal Paying and Conversion Agent)

NOTICE TO THE HOLDERS OF



SUMITOMO FORESTRY CO., LTD. US\$150,000,000 4²/_s per cent. Guaranteed Bonds due 1993 with Warrants

SUMITOMO FORESTRY CO., LTD. US\$100,000,000 51/s per cent. Guaranteed Bonds due 1992 with Warrants

and

Pursuant to the Terms and Conditions of the above Bonds notice is hereby given that effective from 9th March, 1992 The Bank of Tokyo, Ltd. Lon Branch (one of the Paying Agents) is changing its address to: Finsbury Circus House, 12/15, Finsbury Circus, London EC2M 78T The Sumitomo Bank, Limited

NOTICE TO THE HOLDERS OF

(Principal Paying and Warrant Agent)



HANWA CO., LTD. US\$150,000,000 5 per cent. Guaranteed Notes due 1993 with Warrants and HANWA CO., LTD.

US\$700,000,000 41/4 per cent. Guaranteed Notes due 1993 with Warrants Pursuant to the Terms and Conditions of the above Notes notice is hereby given that effective from 9th March, 1992 The Bank of Tokyo, Ltd. London

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Finsbury Circus House, 12/15, Finsbury Circus, London EC2M 7BT The Sumitomo Bank, Limited

(Principal Paying and Warrant Agent)

This amouncement appears as a matter of record only.

\$35,600,000



800,000 Shares of Common Stock

Price \$44.50 Per Share

The undersigned arranged the private pl

County NatWest Limited

Daiwa Securities America Inc.

Nomura Securities International, Inc.

Notice to the Warrantholders of Autobacs Seven Co., Ltd.

U.S. \$100,000,000 4½ per cent. Guaranteed Bonds due 1995 with Warrants to subscribe for shares of common stock of Autobacs Seven Co., Ltd.

Pursuant to Clause 4(A)(ii) and 4(C) of the Instrument dated 28th February, 1991 (the "Instrument") relating to the above-captioned Warrants (the "Warrants"), notice is hereby given as follows: In accordance with the resolution of the Board of Directors of Autobacs Seven Co., Ltd. (the "Company") adopted at the meeting held on 5th December, 1991, the Company will make a free distribution of shares of its common stock (the "Shares") to its shareholders of record as of 31st March, 1992 by way of a stock split

in the ratio of 0.2 Share for each Share held.

Consequently, the Subscription Price (as defined in the Instrument) of the Warrants will be adjusted, effective as of 1st April, 1992 (Japan time), in the manner as set forth below pursuant to Clause 3(i) of the

Subscription Price before adjustment: Subscription Price after adjustment:

17th March, 1992

The Daiwa Bank, Limited on behalf of AUTODACS SEVEN CO., LTD.

Yen 8,897.90

Notice of Dividends in Shares and Subscription Price Adjustment



Daewoo Corporation U.S. \$150,000,000

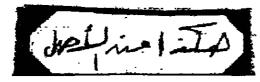
5%% Bonds due 1996 with Warrants Notice is hereby given to the Warrantholders of Daewoo Corporation that at a Meeting of the Board of Directors held on December 14, 1991, Daewoo Corporation resolved to declare dividends in Shares to the Shareholders registered as of 05:00 p.m., on December 31, 1991 in proportion of 0.05 Share per one Share and the payment of the dividends in Shares was approved by the Shareholders at the General Meeting of Shareholders held on February 28, 1992 and as a result of dividends in Shares the Subscription Price was decreased from Korean Won 17,790 to Korean Won 17,248 per Share effective retroactively January 1, 1992.

By: The Chase Manhattan Bank, N.A. London, Principal Paying Agent and Warrant Agent

March 17, 1992



CHASE



INTERNATIONAL COMPANIES AND FINANCE

Playmates profit turns turtle as sales dwindle

By Simon Davies in Hong Kong

DWINDLING sales of Teenage Mutant Ninja Turtles resulted -tax. in Hong Kong toy company Playmates International announcing a 27.5 per cent drop in 1991 earnings to HK\$881.6m (US\$114.5m) from

HK\$1.22bn in 1990. But it remained the most profitable toy company in the world. The Mutant Turtles were the best-selling toy in the US last year, in their fifth year on the market, while Playmates' new "WaterBahies Doll" became the number one below. became the number one baby doll in the US.

The company blamed an overall fall in sales on the "difficult overall retail climate". Playmates had announced an 8 per cent increase in profit at the interim stage, but the anticipated surge in Christmas sales failed to materialise.

ax ris

The company said it took "a decision not to ship heavily during the fourth quarter, leaving retailers sold through and ready to reorder at the start of 1992". Operating profit was sharply lower, falling 31 per cent to HK\$1.17bm, but the net profit figure was rescued by a Addams Family".

By Hugh Carnegy in Jerusalem

ELRON Electronic Industries, which groups several leading Israeli high-technology compa-

nies, announced net profits for 1991 of \$20.3m, up almost three-fold from \$7m the previous year, due mainly to one-time

gains from a restructuring of its holdings.

over-the-counter market of more than 10 per cent of Eibit,

its principal affiliate, was chiefly responsible for a contri-bution of \$11.8m to total reve-nues of \$27m made by sales of

military electronics and .com-

puter-based medical imaging

equipment, to 44.3 per cent from 55 per cent.

Elron, established in the

stock in group companies. The sale reduced Elron's holding in Elbit, which makes

The sale on the New York

sharp reduction in overseas

Analysts expressed concern that sales of the mutant plastic action figures had peaked and Playmates had failed to come up with a "hot" replacement. The much-vaunted "Toxic Crusaders" was a big disappointment, with the grotesque figures withdrawn within a year of their launch.

The company has retained a war chest of more than HK\$1.5bn to seek "opportuni-ties in mergers, acquisitions as well as diversifications", but it has had difficulty locating suit-

able targets.
Playmates recommended a final dividend of 25 cents and a special cash dividend of 40 cents, making a total payout of 83 cents a share, compared with 65.5 cents in 1990 -

adjusted for a bonus issue.

Mr Chan Tai Ho, chairman, described the outlook for 1992 as "excellent", with strong sales expected for product lines. including a number of new lines based on television shows and films, including "The

Restructuring lifts to be depressed. He added that an improved **Elron Electronic**

> ucts, with the vast majority of sales outside Israel. Itself The group was expected to report lower profits for the quoted on Nasdaq, Eiron's main companies, Eibit, Eiscint, Fibronics and Optrotech are also quoted on New York

Combined sales by Elron companies reached \$555m in 1991 compared with \$521m in Ribit and Elscint were the

best performers, while Optrotech and Fibronics, in the printed circuit board and fibre-Mr Gough said the reduction optics markets, respectively blamed recession for lower sales and lower margins.

During 1991, Elron paid down its debt to zero. It was

also due yesterday to complete a stock placement with Israeli institutions to raise more than \$20m with a view to financing forther expansion. Net earnings per share in 1991 came to \$1.26, against 46

1960s, has a record as a ploneer among-israelt private sector companies in both military and civilian high-technology prodcents in 1990. Schroders Asia sued over | Spimaco plans Paladin's NZE takeover

By Simon Davies

วท

SCHRODERS Asia, the Hong Kong merchant bank 75 per cent owned by Schroder of the UK, has become the first finan-

cial adviser in Hong Kong to face major legal proceedings for alleged negligence.

Paladin, a Hong Kong invest-ment company, served a writ sgainst Schroders Asia yesterday, claiming damages of HK\$100.6m (US\$13m) as a result of the merchant bank's role as adviser to its previous directors and independent committee on the acquisition of New Zealand Equities (NZE). The New Zealand-listed committee on the acquisition of NZE). pany went into receivership in February 1990, seven months after Schroders' recommenda-

tion was given.

Ms Lilian Oung, Paladin chairman, said yesterday: "Paladin's legal advisers, in consultation with both Hong Kong and leading London counsel, have stated that they were quite satisfied that Schroders Asia has been grossly negli-gent in discharging its duties

which has caused Paladin sub-stantial loss and damage." A Schroders Asia source said the company was "relaxed" about the accusations and would "vigorously" defend its

The successful takeover of NZE led to a bitterly-contested battle for control of Paladin, battle for control of Paladin, eventually won by a minority shareholder group controlled by the Taiwanese Oung family.

A number of former directors of Paladin were subsequently publicly censured and Schroders has been threatened with legal action a number of times, for its part in the NZE transaction. However, the Oung family has subsequently had its own difficulties.

Paladin's former chairman,

Paladin's former chairman, Mr James Oung, faced forgery charges in Taiwan last year, while the Hong Kong

Pacific . **Dunlop** lags 22.5% at halfway

By Kevin Brown in Sydney

PACIFIC Dunlop, the diversified Australian manufacturing group, yesterday reported a 22.5 per cent cut in interim net profits to A\$106m (US\$79.6m) for the six months to the end of December. Turnover improved 14.5 per cent to A\$2.9bn.

Mr John Gough, chairman, said the result was a "satisfac-tory" outcome for the "very difficult" period. The result was in line with forecasts in

the annual report.

Mr Gough said demand had been flat in all the group's main markets in Australia and New Zealand, and the impact of the recession had spread from consumer products to those associated with the construction and automotive

The Petersville Sleigh foods subsidiary, acquired from the Adelaide Steamship group in September, had returned a "satisfactory" profit, he declared. Sales were slightly down on the comparable four months of the previous year. months of the previous year.

Mr Gough said demand for consumer products was improving and some signs of recovery had been evident in the automotive replacement market. However, demand for industrial products continued

performance from the group's international businesses should lead to an improvement in profits for the second half, unless the Australian economy doterlorwied further.

full year, however, because of the slower-than-expected recovery of the Australian

The directors declared an unchanged interim dividend of 10.5 cents per share, but itwill be franked to 55 per cent, com-pared with 100 per cent in the previous first half.

in franking was in line with advice to shareholders in the annual report that the compa-ny's franking capacity in the current year would be abnor-

This was because of the slow economic recovery, the increased dividend servicing requirement resulting from an A\$644m rights issue last year, and the minimal franking capacity contributed by Peters-ville Sleigh.

share offer

THE Saudi Pharmaceutical Industries and Medical Appliances Corp (Spimaco) is to double its share capital to SR600m (\$160m), Reuter reports from Al-Khobar. Mr Abdallah bin Abdel-Aziz

Abdel-Kader, managing director, said that subscriptions would be invited for 2.5m new shares at a price yet to be set.

Another 500,600 shares, at a newball when of SP100 each nominal value of SR100 each, would be offered as a bonus to existing shareholders on the

basis of one-for-six.

• The public offer by Arab-Malaysian Finance (AMFB) for 10.7m M\$1 shares at M\$3 per share has been oversubscribed 9.25 times, Reuter reports from Kuala Lumpur

A total of 90,142 applications for 109.67m shares were received, the issuing house MIDF Consultancy and Corpo-

rate Services said.

Besides the public portion,
AMFB alloted 38.5m shares for sale to existing shareholders and 3.3m shares to its employ-ees and workers of Arab-Ma-laysian Merchant Bank.

regulators blocked a HK\$335m share issue by Paladin, due to concerns over the "ade-quacy of information" on its

SUMITOMO Trust & Banking, a leading Japanese trust bank, will assist in the restructuring of debt-laden Japanese non-bank financial institution Nippon Mortgage, starting on April 1, Reuter reports from

Tokyo.
Nippon Mortgage has debts
of about Y630bn (\$4.85bn) and is behind in interest payments on about 40 per cent of those, Sumitomo Trust said. The plan involves Nippon Mortgage paying back Y200bn to its creditors by selling Y430bn of assets, mainly in property and It will also ask its creditors

to delay loan repayment and

There are 69 financial insti-tutions which have extended.

tutions which have extended loans to Nippon Mortgage. Sumitomo Trust, Nippon Mortgage's main creditor, now extends it loans worth Y110bn, The restructuring also calls for Sumitomo Trust to extend all necessary funds to Nippon Mortgage from April 1. The trust bank expects to lend about Y28bn in 1991-92.

about Y28bn in 1991-92. Sumitomo Trust will also send seven officials to Nippon Mortgage, of whom three will become directors after an extraordinary shareholders' meeting this month. Mr Hide-mori Idenoshita, one of three former Sumitomo Trust officials already working at Nip-

Nippon Mortgage debt plan pon Mortgage, was appointed president on March 10. Nippon Mortgage mainly extends housing loans and loans guaranteed by real estate, but has no overseas

operations. Japanese non-banks are financial institutions which offer loans but do not accept deposits. They rely on banks for over 80 per cent of their funds to finance their own lending, analysts said.

Some Japanese non-bank financial institutions are facing a rough road after adven-turous lending in the 1980s left them saddled with bad property loans and real estate firm

MILTON KEYNES

The FT proposes to publish this sorvey on 3rd April 1992.

This curvey will be available to approx. I stillion readers worldwide, many of whom are scalor docision makers in both Industry and Government.

It will be of particular interest to the 54% of Chief Encurives of Energy's largest accupance, as well as the 130,000 Darestors and Managers in the UK, who read the worldwy FT. totay FT.

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FT SURVEYS

SIA searches for global 'open skies' policy

Paul Betts reports on an airline concerned at the bilateral system of air agreements

Singapore Airlines (SIA), one of the airline industry's big success stories of the past 10 years, competing with British Airways for the title of the world's most profitable carrier, has launched a campaign for a global "open skies" policy to replace the existing regulatory system governing the international air transport industry.
The airline is worried its

long-term expansion could be undermined unless the current bilateral system of international air agreements is replaced by a more liberal, multilateral approach to regu-The bilateral system dating

back to the 1944 Chicago Con-vention has become "the big-gest single barrier to airline gest single barrier to airline stability and profitability", Mr Cheong Choong Kong, SIA's managing director, warned at two recent aviation confer-The airline's campaign also

coincides with a meeting in Montreal early next month of the International Civil Aviation Conference (ICAO), the air transport arm of the United Nations, to discuss changing the present bilateral system and moving gradually to a more collective, multilateral system reflecting the increasingly global nature of air trans-

port.
"The present bilateral system is outdated," Mr Michael
Tan, SIA's deputy managing
director, said in an interview in Singapore. "The current system is used to protect carriers rather than stimulate growth." But he conceded that changing the system would be a long process. "What we are encouraging is that like-minded people and organisations can perhaps sign a mini agreement to act as a catalyst for future change," he said.

The issue is particularly important for SIA because the airline, lacking a domestic market base, has always had to compete internationally to grow. A dispute between the governments of Singapore and Canada over Ottawa's decision



to scrap the bilateral air service agreement between the two countries and stop SIA's first transatiantic service to Toronto this summer has further highlighted the problem for the airline.

The Canadian move is a vivid example of how govern-ments protect weaker carriers to the detriment of consumers and the wider economy, according to Mr Tan. He now hopes both North American and European Commission pro-posals to negotiate future air agreements as blocs will help forge a more liberal, multilateral system. But he is also worried the new North American and European blocs could become protectionist. This would probably force Asian countries to consider forming a retaliatory bloc of their own.

This would be as a last resort, added Mr Tan, who argued in favour of a system in which multilateral regulation would be intended only to ensure a "level playing field" and open market access to all airlines. With more and more airlines forging international alliances including cross-bor-der equity investments in other carriers, the structure of international aviation is rapidly changing and becoming

SINGAPORE Airlines is to restructure its subsidiary Singapore Airport Terminal Services (Sats) to streamline its operations. Reuter reports from Singapore, SIA said the restructuring, effective April 1, involves

merging three Sats' subsidiaries, Sats Airport Services (SAS), Sats Apron Services (Sapron) and Sats Passenger Services (SPS). The businesses of Sapron and SPS will be transferred to SAS from April 1. Besides

its cargo operations, SAS will take over the entire operations of Sapron and SPS. Sapron and SPS will be liquidated. global making the old system of bilateral air agreements increasingly irrelevant, accord-

The airline has been the first to establish what it calls a "tri-

lateral alliance" with 5 per cent cross equity investments with Delta in the US and Swissair in Europe. Although the three carriers continue to compete, they see their alliance as a partnership to improve efficiency and productivity and generate more revenue in the world market.
SIA is also keen to acquire a

minority stake in Qantas as part of the Australian carrier's privatisation. "Australia is a very important market for SIA and Singapore is very important for Qantas as a hub and operational centre," Mr Tan explained. "There is a common desire to forge a link," he

SIA has no desire to manage Qantas but wants a seat on the Australian carrier's board. "We are a conservative company. Taking over airlines is not our business," Mr Tan emphasised. Mr Cheong recently told his staff that SIA's relationship with Qantas had been erratic in the past. "One reason why we wish to own part of Qantas is to remove the kinks in our relationship, making it more

planning," he said. Like the rest of the airline industry, SIA has not escaped the slump caused by the Gulf conflict and the economic recession in several western markets. But it has fared better than most, with pre-tax profits 7 per cent lower at S\$634.5m (US\$380m) for the first half of its current financial year ending this month. "The Gulf war and the recession were blessings in disguise because they reminded us of our mortality," Mr Cheong told his staff at the beginning of

this year. Unlike many of its international competitors, SIA decided not to cancel or defer any of its outstanding aircraft orders. "We did not downsize the company; our mission is a long-term one and the airline has the strength to cope with ups and downs in between,"

Mr Tan said. This confidence reflects the bullish outlook for the Asian-Pacific air travel market. "A great part of our capacity is deployed in Asia and we see the market going up 8 to 10 per cent in the next three years," Mr Tan said. SIA is developing new routes in the region and has just started flying again to Vietnam after a 17-year interruption. It is also about to start services to South Africa and to

Madrid later this year. But the airline's longer-term growth ambitions are now facing two significant obstacles. The first is the increasing congestion developing at impor-tant airports in the Asian region as well as in Europe and the US. To cope with this prob-lem, SIA is one of the airlines actively discussing with Boe-ing and Airbus the possibility of developing an ultra large 600 seater aircraft by the turn of

The second is the risk that instead of liberalising world air transport even further, the emerging new international trade and economic blocs will increase protectionism. Nothing could be worse for SIA.

A RESILIENT PERFORMANCE **BACKED BY A** STRONG BALANCE SHEET

"The combination of good people, a solid financial base and a diversified operation gives us considerable confidence for the future."

Gary Allen, Chief Executive

FULL YEAR RESULTS 1991

1990 Sales £968.0m £1,029.4m Profit before tax £73.3m £115.1m Earnings per share 15.0p 23.0p Dividend per share 10.0p10.0p

- Dividend held at 10.0p
- Gearing remained low at 22.5%
- Continuing investment in new plant, machinery and acquisitions

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> PARTICIPATING SHARES PARTICIPATING SHARES SERIES A

NOTICE OF ANNUAL GENERAL MEETING

The holders of Participating Shares and Participating shares series A of RHONE-POULENC SA are hereby notified that the Annual General Meeting of the holders of such Shares will be held on April 13, 1992 at:

- 10:30 am for holders of Participating Shares; and - 11:00 am for holders of Participating Shares Series A

at the registered office of RHONE-POULENC SA, 25 Qual Paul Doumer in COURBEVOIE (Hauts de Seine), France, for the following purposes:

- presentation of the management report of the Board of Directors on the situation and the activity of RHONE-POULENC SA during the fiscal year 1991;
- presentation of the reports of the auditors
 - on the annual financial statements and the consolidated financial statements for the fiscal year 1991
 - on the elements serving as the basis for the determination of the annual payments on the Participating Shares and the Participating Shares Series A.

in order to be admitted to or to be represented at the Annual General Meetings, the holders of shares in registered form must be inscribed in the register held by SOCIETE GENERALE, acting in the capacity of agent, at least five days before the date fixed for the Annual General Meetings.

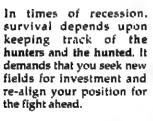
The holders of Shares in bearer form must deposit, within the same time period, a receipt of doposit obtained from any bank, financial establishment, or stockbroker.

The access cards permitting attendance at these Annual General Meetings or the proxies for the purpose of being represented at these Meetings will be delivered to holders of Shares who request them.

The documents which have to be communicated at the Annual General Meetings, will be placed at the disposition of the holders of Shares in accordance with legal requirements.

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Floating Rate Notes due 2000 (Coupon No. 14)

Pursuant to Note conditions, notice is hereby given that for the interest period 17th March, 1992 to 17th September, 1992 (184 days), an interest rate of 5 1/, per cent, per annum, will

apply (minimum rate condition).

Amount per coupon (No. 14) = US\$268.33

Payable on the 17th September, 1992



THE LONG-TERM CREDIT BANK OF JAPAN, LTD. London Branch

U.S. \$200,000,000 MARINE MIDLAND BANKS, INC. Floating Rate

Subordinated Notes Due 2000

54% p.s. 10th March 1990 10th June 1980

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Mortgage Securities (No.2) PLC

£250,000,000 Mortgage backed floating rate notes due 2028

March, 1992 to 15 June, 1992 the notes will bear interest at 10.8831% per annum, Interest payable on 15 June, 1992 will nount to \$2,795.11 per \$100,000 note.

Agent: Morgan Guaranty Trust Company JPMorgan

Restructured Obligations Becker by Senior Assets, B.V.

Pursuant to the Indenture dated May 1, 1990, as amended and re-stated as of June 15, 1990, between stated as of June 16, 1990, between the Issuer and State Street Bank and Trust Company, as Trustee, notice is hereby given that for the Interest Accural Period March 10, 1992 through June 9, 1992, the rates applicable to the Secured Senior Floating Rate Notes and Secured Senior Subordinated Floating Rate Notes are 4.73750% and 5.18750%, respectively.

INTERNATIONAL COMPANIES AND FINANCE

Vote starts to change **Equitable** Life status

By Nikki Talt in New York

THE formidable task of "demutualising" the Equitable
Life Assurance Society, the
large US insurer, has got
under way with the mailing of 2.2m ballots to eligible policy-

holders.
Two-thirds of policyholders voting must be in favour for the "demutualisation" plan -that is, a scheme which will turn the company from one belonging to policyholders to one owned by shareholders – to go ahead. The vote is sched-

uled for May 6.

A hearing by the New York
Insurance Department has also been arranged for April 21; approval by the New York Superintendent of Insurance is a further pre-condition to the

The Equitable has been struggling financially following over-aggressive expansion in the 1980s and heavy expo-sure to junk bonds and proper-ty-related investments.

Last year, Axa, the French insurance company, provided a much-needed \$1bn capital Infusion which will convert into an equity stake of between 40 and 49 per cent when demutualisation occurs.

The demutualisation scheme

will allocate ordinary shares among Equitable's policy-holders, and is being combined with an initial public offering, which will involve selling shares to outside investors.

The offering must raise at least \$300m. Part of this money will go towards providing alternative cash payments or policy benefits to policy-holders receiving a small num-ber of shares under the demutralisation scheme; up to \$220m may be used to pay operating expenses and dividends; the rest will be added

to Equitable's capital.
In the demutualisation docu ments. Equitable revealed that individual insurance and annuity policy surrenders and withdrawals increased by 53 per cent to \$1.88bn in the first nine months of 1991 over the comparable 1990 figure.

comparable 1990 figure.
It also says that equity real estate and below investment grade debt and equity interests comprised 12.6 per cent and 14.2 per cent respectively of the \$41.3bn general account and GKC segment investment controlls. portfolio.

Nike posts strong advance

NIKE, the US sport shoes group, yesterday reported international sales growth and an advance in profits for the third quarter. Reuter reports.

The company said worldwide orders for its athletic footwear and apparel scheduled for delivery between March and July 1992 was about \$1.4bm, up 15 per cent over the same period a year

In the third quarter, the group lifted net earnings to \$82.5m from \$70.7m the previous year which took earnings per share for the period to \$1.08, against 93 cents. Revenues advanced to \$867m from \$802.2ml

Nike said it expected to achieve higher earnings in its fourth fiscal quarter ending May 31. In the same period of 1991, the group earned 76 cents a share, down from 89

Mr Philip Knight, chairman said the company's strong international growth was highlighted in Germany, where it posted a 59 per cent rise in sales and moved it to the number two sales spot in that country for the first time, ahead of Puma, and gaining ground on its rival, Adidas.

Eaton faces a challenging drive

By Kevin Done, Motor Industry Correspondent

was extolling the long-term nature of General Motors' com-mitment to Hungary as he drove the first Hungarian-built car of modern times off the assembly line at GM's new car assembly plant in western

Hungary.
After 29 years, his own commitment to GM had only hours left to run, however. Having taken his leave of Mr Jozsef Antall, the Hungarian prime minister, Mr Eaton rap-idly changed aircraft, changed scenes and changed companies.

scenes and changed companies. By yesterday he was in Detroit to be presented to the world as the chairman-elect of Chrysler, the smallest of the big three US car makers.

The Chrysler board's choice of Mr Eaton was "a sensational decision," said Mr Lee Iacocca, chairman since 1979 and not a man to shrink from hyperbole.

"Bob Eaton has impeccable credentials and an incredibly

credentials and an incredibly successful track record at Gen-

But Mr Eaton, who becomes vice-chairman and chief operating officer of Chrysler with immediate effect and chairman

LAST Friday, Mr Robert Eaton and chief executive officer from the end of the year, has seldom taken a greater

As president of GM Europe, Mr Eaton, 52, led probably the most profitable volume car maker in Europe last year. He is giving that up in favour of taking sole charge of a corpora-tion which last year suffered a net loss of \$795m on a turnover of \$29.4bn, and whose senior management is nursing several badly-bruised egos after being overlooked in the hunt for a

new chairman. Mr Eaton had the good for-tune to take over as president of GM Europe when the opera-tion was riding a wave of unprecedented financial suc-

For years GM had been the poor relation of Ford in Europe, racking up heavy losses. The corner was turned in 1987, however, when GM Europe jumped to a net profit of \$1.3bn from a net loss of \$343m a year earlier.

Mr Eaton's success has been to keep GM Europe on course, and the figures have clearly not been lost on Chrysler. He

became GM Europe president in mid-1988 and in the three years 1989-91, under his sole charge, the operations accumulated a total net profit of

To a Detroit awash in red ink, such a performance excuses Mr lacocca's hyperbole, particularly when it has been achieved in four years when Ford of Europe has collapsed from record profits to record losses.

Mr. Eaton came to Furnice as

Mr Eaton came to Europe as one of GM's most accomplished engineers and since 1982 had been vice-president of the Advanced Engineering Staff.

Throughout the 1970s he was in the forefront of GM's efforts to "down-scale" its products in

to "down-scale" its products in response to successive oil cri-ses, and for a period he was chief engineer for GM's small family car project at the Chev-rolet Engineering Centre. In Europe, his broader man-agement skills blossomed. He led one of the best-motivated

senior management teams in the European car industry from GM's tightly-run head-quarters in Zurich, and in the past three years has proved

himself to be a formidable deal-

maker. Caught napping by Ford in 1989 in the battle to take control of Jaguar, the UK luxury trol of Jaguar, the UK luxury car maker, Mr Eaton turned the tables only months later by stealing Saab, the Swedish executive car maker, from under the noses of Fiat of Italy. It was also fitting that Eaton's last act for CM was to drive the first Oreal Actors of drive the first Opel Astra off the new assembly line in Hungary last Friday. He has been the architect of GM's ambitious expansion in eastern

in eastern Germany and Poland as well as in Hungary. He has led GM Europe's efforts to increase its capacity by 25 per cent by the mid-1990s, and has kept the company's and has kept the company's vital new product programme on track, most recently with the launch of the new generation Opel/Vauxhali Astra.

In Europe, he has undeniably enjoyed a following wind, but at Chrysler he will have to

Europe with important projects

prove that he can hold the helm through much stormier

Investcorp leads \$450m bid for Circle K

By Karen Zagor in New York

INVESTCORP, the international bank formed in 1982 as a the deal has been closed. ional bank formed in 1982 as a conduit for Arab money into western industry, is leading a group of investors in a \$450m bid to acquire Circle K, the sec-oud biggest US convenience store chain. The chain has been operating under bank-ruptcy protection since 1990. Investcorp has invested in several other US retail ven-tures including Saks Fifth Ave-

nue and Tiffany's. Under the terms of a reorganisation plan, filed by Circle K in the US bankruptcy court on Friday, Investorp and its associated investors have agreed to pay \$425m in cash,

the purchaser.
Under the plan, the net acquisition proceeds will be shared among the remaining creditors based on the priority

Some liabilities would also be assumed by the investors, including Spain's Corporacion CNL and the US property developers RAK Development.
All Circle K's common and research stock would be com-

preferred stock would be can-celled and new shares of com-

mon stock would be issued by

Mr Bart Brown, Circle K chairman, said the plan had two primary advantages.

"First, it would provide our creditor groups with substan-tial value, in cash; and second, it would enable the company to continue as a vigorous competindustry." Circle K ran into trouble in

the 1980s after it took on \$1.1bn of debt during a six-year expansion programme aimed at quadrupling its store base to more than 4,600. The company was also hit by strong competition from petrol companies which installed convenience stores at their outlets.

In December, Circle K put forward a business plan which included cutting its store base

to 3,200 from 3,776 and withdrawing from 14 of the 32 states where it has operations. Mr John Antioco, the company's recently-appointed president, said: "We are continuing to take new steps to streamline operations, revamp and remodel facilities and remake Circle K into a leaner, more efficient, more profitable com-pany with excellent prospects and enhanced opportunities for

employees in the future." The reorganisation plan is subject to acceptance by creditors and equity holders, confircode and consummation of the stock purchase agreement.

Eastman Kodak sees 'difficult' first quarter

EASTMAN Kodak, the US the early months of last year. photographics group, said it in the health division, good did not expect a rebound in sales gains had been recorded, business during the first quar-ter of this year, Reuter reports from New York.

In the annual report, Mr Kay Whitmore, company chairman, said the first quarter will be a difficult one for the company". He said any improvement in the US economy and in Europe the second half of 1992.

The company said sales in its imaging division during January and February were slightly lower than in the com-parable period a year ago. Sales in the information division were down on last year while those in chemicals were level with those posted in

the company said.

For the year as a whole,

Kodak said it saw "moderately
higher sales and good gains," in

Mr Whitmore said that recovery in the company results would be more gradual

to those of our peers".

Kodak recantly announced a

new group of improved Kodak Gold Plus colour negative film for consumers, and plans to launch a new Photo CD system.

of chief operating officer By Our New York Staff TENNECO, the US conglom-In addition to his 14 years at International Paper, Mr Mead erate in the throes of a was a professor of social sciences at West Point, the US military academy, from 1974 to 1978. From 1972 to 1974 he was deputy director of domestic council in Mr Richard Nixon's administration.

Tenneco creates position

restructuring, yesterday named Mr Dana Mead, 56, as chief operating difficer, a new position at the company. Mr Mead, formerly executive vice president and director of International Paper, will have primary responsibility for Ten-

than abrupt.

"Beyond this year, recovery in our business results should be more pronounced," he said, with rates of return "superior to those of our peers".

"Beyond this year, recovery in our business results should be more pronounced," he said, with rates of return "superior to those of our peers".

"Beddy recently appropriate the procured the property of the procure of the p becomes Tenneco's chairman. Mr Walsh suid Mr Mead will

play an important role in mov-ing Tenneco towards our goal of consistent profitability and

growth"

Walsh took the helm last autumn

administration.

There is considerable pressure on Mr Walsh to turn round Tenneco's lacklustre performance of the past few years - including severe losses at its J. I. Case agricultural and construction equipment business.

Mr Mead's appointment is

part of a programme of change

Hachette and Rizzoli to end collaboration deal

By Alice Rawethorn in Paris

TWO of the most powerful players in European publish-ing, Hachette of France and Rizzoli of Italy, are to end their five-year-old collaborative

Hachette, which owns the worldwide rights to fille maga-zine and was recently hit by the collapse of La Cinq, the French television station that it controlled, announced several months ago it was consid-

ering ending its involvement with Rizzoli. The Italian group, which publishes Corriere della Sera, one of Italy's leading newspapers, has decided to end the involvement, too. This will involve a share swap - Hachette owns 8.1 per cent of Rizzoli which, in turn, holds 9.2 per cent of the French company's press subsidiary - and some form of cash payment to Hach-

The move comes as Hachette, still scarred by the La Cinq debacle, is embroiled in an elaborate plan to merge with Matra, the French elec-tronics and transport group, also owned and managed by the Lagardère family. Both companies are chaired by Mr Jean-Luc Lagardère who appounced the proposed announced the proposed merger earlier this year. Hachette and Rizzoli may also review their joint holdings

Notice to the holders of the outstanding ECU 45.131,800 9 per cent Bonds due 2020 ("the Bonds") of Euramagro N.V.

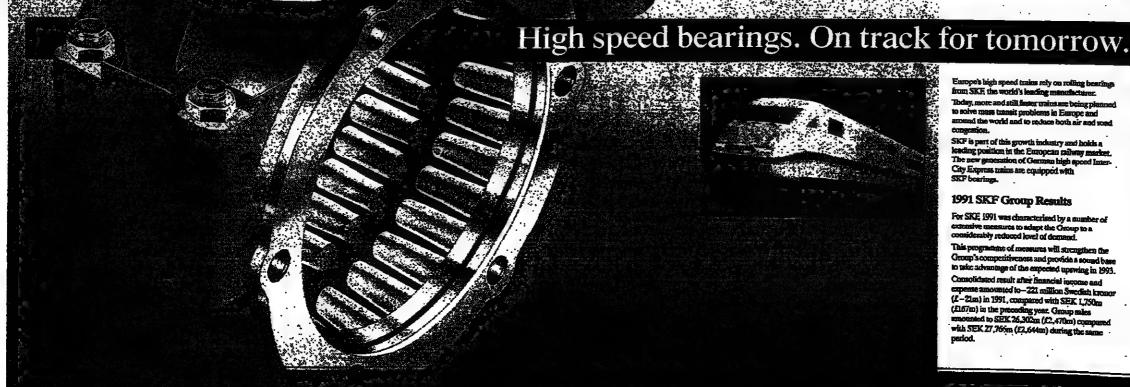
Formal notice is hereby given to the holders of the Bonds pursuant to their Terms and Conditions that a meeting will be held on April 8, 1992 at 15.30 p.m. in Curação, Netherlands Antilles at the offices of the Company at 58A De Ruyterkade, Curação, Netherlands Antilles.

A partial early redemption of the Bonds will be proposed at the meeting.

In order to take part in the meeting, either personally or by proxy, the holders of Bonds are required to deposit their bonds at least 10 business days prior to the meeting at the registered office of Euramagro N.V., at the offices of the Paying Agent or at any Bank.

Euramagro N.V. De Ruyterkade 58A, CURAÇÃO, NETH. ANT.

Curação, March 1992



Europe's high speed trains rely on rolling from SKF; the world's leading manufacture. libelay, more and still finier trains are being planner to solve mass transit problems in Europe and amound the world and to reduce both air and road

SKF is part of this growth industry and holds a ng position in the European railway market new generation of German high speed Inter City Express trains are equipped with SKF bearings.

1991 SKF Group Results

For SKE, 1991 was characterized by a number of

This programme of measures will strengthen the Group 3 competitive tree and proving in 1993.

Consolidated result after financial income and Consolutation result after framelias recome and expense amounted to—221 million Swedink bron (£—21a) in 1991, companed with SEK 1,750m (£167m) in the precoding year. Group sales amounted to SEK 26,302m (£2,470m) compane with SEK 27,766m (£2,644m) during the same

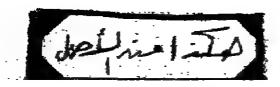
The group made a net rose to the year or SEK 1,177m (£11m), compared with income of SEK 1,014m (£97m) in 1990, SEK 907m (£85m) was armbusble to losses from Ovsko, the Grou The group made a net loss for the year of Ovako Profiler AB, and the closing do

Among positive dev aircraft sectors, with major manufa U.S., Europe and South Korea.

A dividend of SEK 4.25 (40p) per share is proposed, which is unchanged from 1990. For a copy of the 1991 Annual report, please Surface SEF Group Public Affairs, S 415-50 Gotoborg, Sweden. Tel: +46-31-3710 00.

Average rate of exchange for 1991: I GBP = 10.65 SEK.





INTERNATIONAL CAPITAL MARKETS

Gilts lifted by failure of Labour to advance in polls

By Sara Webb in London a

UK GOVERNMENT bond prices ended yesterday slightly higher than at their Friday close, helped by weaker-than-expected showings for the opposition Labour party in weekend opinion polls.

The Liffe gilt futures contract, which closed at 94.19 on Friday, opened at 94.29 after

Friday, opened at 94.29 after opinion polls at the weekend failed to show a large Labour lead in the UK general election campaign. The market had fallen back on Friday on expectations that Labour would show a six-point lead in the weekend polls.

weekend polls.

The Liffe gilt futures contract fell to a low of 94.10-before picking up again to trade at 94.25 by late afternoon on a volume of about 22,500.
Traders said gilts slipped back after the Labour party announced its alternative budget proposals, but the US Treasury bond market helped to lift

GOVERNMENT

gilt prices as it picked up slightly-later in the day.

The benchmark 11% per cent gilt due 2003/07 opened at 112% and slipped back to trade at 112% by late afternoon to yield 92 per cent

■ US TREASURIES marked time yesterday in thin, range-bound trading as the market waited for a slew of economic statistics for February slated

statistics for February slated for release today.

The Treasury's bellwether 30-year bond was quoted % lower at 99½, yielding 8.07 per cent after posting slim gains in morning trading. Shorter-dated maturities were unchanged to narrowly higher, with the three-year note unchanged on the day to yield 5.84 per cent.

The Federal Reserve added reserves to the banking system by arranging three-day system

by arranging three-day system yesterday that it was inviting

BENCH	MAR	KG	OVER	NMEN	T 80	MDS	É
	Gaupan	Red Date	. Price	Change .	Yold	Week .	Monij sgo
AUSTRALIA	10.000	10/02	98,6903	-1.083	10.21	10.07	10.1
BELGIUM · · · · ·	9.000	06/01	101,4000	-0.250	8.76	8.89	8.7
CANADA *	8.500	04/02	98,1900	-0.40	. 9.14.	8.60	8.4
DENMARK	9.000	11/00	101.5500	-0.250	8.72	8.50	. 8.5
FRANCE STAN OAT	4.500 8.600	03/97 11/02	98.4154 99,2400	-0.348 -0.130	9,90 09.8	8.75 8.49	8.70 8.50
GERMANY	8.000	01/02	100.3200	-0.020	7.94	7.88	7.9
TALY	12,000	02/02	. 99,1300	0.010	12.15	12.13	12.3
IAPAN No 119 No 129	4.800 6.400	08/99	95,3750 -106,4460	-0.504 0.026	6.70 6.42	5.73	571 8.4
NETHERLANDS .	8.250	02/02	99,7100	-0.050	8.26	8.21	8.3
SPAIN.	11,300	01/02	102,4200	-0.280	10.86	10.67	10.8
UK GALTS	10.000 9.750 9.000	11/98 05/02 10/08	100-08 '89.0000 95-29	+0/32 +3/32 +2/32	9.94 9.78 9.64	9.61 9.50 9.20	9.44 9.24 9.17
US TREASURY	7.500	11/01,	98-23 99-08	+3/32	7.60	7,48	7.4

funds - the rate at which banks lend to each other were trading at 4% per cent when the Fed entered the market. The Fed's operation was widely expected. The perceived target for Fed Funds is 4 per

Although the long bond received some attention in Tokyo as investors turned their sights to bonds amid a falling stock market, there was little to move the US Treasury market yesterday.

For the most part, partici-pants were waiting for today's release of the February constarts and industrial production figures.

■GERMAN government bonds drifted lower in dull trade as many dealers and investors continue to wait for further developments on the wage front. The bund futures contract was trading at around 87.97 by late afternoon, com-pared with 88.04 on Friday

afternoon.
The Bundesbank announced

banks to tender for an issue of medium-term Treasury notes on March 24. The notes are being launched for the Unity Fund, which was set up after the reunification of Germany.

THE full in the Nikkel stock index yesterday to below the psychologically important 20,000 level – its lowest level m nve years — hetped to push up Japanese government bonds, although bond prices ended either unchanged or only slightly firmer after profit-taking.

The yield on the benchmark No 129 issue, which opened at 5.435 per cent, traded in a range of 5.445 per cent to 5.44

range of 5.405 per cent to 5.44 per cent and ended the day at

The futures contract rose from its opening of 10231 to a high of 10251 before closing at 10234.

Traders said the Bank of Japan remained neutral in its

money market operations, giv-ing no indication of an easing in interest rates. However, the market is hoping the Bank of Japan will soon cut the official

Mexico sets up Euro paper programme

sition

officer

MEXICO has set up a \$500m Euro commercial paper (ECP) programme, the first ECP pro-gramme to be established by a Latin American severeign bortower.

borrewer.

The ECP programme will allow Mexico to borrow in a broad range of OECD curren- hope of attracting interna-

cles with a maturity range of between 30 days and a year. Citicorp Investment Bank, which is the arranger and deeler for the programme, said Mexico would use the pro-gramme to establish its short-term debt profile in the

FT/ISMA INTERNATIONAL BOND SERVICE

tional investment, for example, from money market funds. Mexico has built up a variety of international bonds ranging in maturity from one year to 10 years, including 80-year Brady bonds. So far, Mexico has not offered investors short-dated

	1/10					PRINCE BOND SERVICE		Clarks	prices		
Lieted are the latest international t	ionas tor t	ALMEN IN	ere is t	40 804 Fire	ر جستور	secondary market.		Piceria	ритовы	Che.	-
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LI RERTA PROVINCE 9 378 95	500 400	1066	107	4.44444444444444	7.50 7.20 7.70 7.70 7.70 7.70 7.70 7.70 7.7	COPENHAGEN TEL 8 5/8 % LIT	600	984	994		9.17
NISTRIA 8 1/200 BANK OF TOKYO 8 3/8 96	.400	163.0	100	1.00	7.92	WORLD BANK 896 LFr	1000	961	974		8.97
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MD OCHOO	150 250 150 390 1000	1045		- 2	13	CHOLEVER 900 FI	500	1025	1024	-4	9.85
NP 8 S/8 94 PRITISH CAS 8 3/8 99 ANADA 9 96	- 23	1017	1021	- 72	6.00	BELL CANADA 10 5/8 99 CS	150	1001	103	*******	10,10
HO ! 158 GAS 0 ARD T7	- 1200		104.6	- 2	712	AUTTISH COLUMBIA 10 % CS	500	1004	100%		7.83
ARADA 9 %	. 1000	1064	1054	- 72	0 40	518 10 1/8 99 C5	130	101 5	100%	-	9.72
ARCO 9 L/4 %	. 650	1063	TIES.	~	712 8.69 6.79 7.40	ELEC DE FRANCE 9 34 99 CS	25	101 ¥	1001	-	9.80
CCE 9 1/4 95 GUNCIL EUROPES 96	300 100 300 150 1571	110-7	1025	-	. 0./7	PORD CREDIT CAMADA 10 % CS	100	981	991		10.68
GUNCIL EUROPES 96	100	101	107.7	- 1	/-	CEN ELEC CAPITAL 10 % CS	300	1001	10	-3	4.32
REDIT FONCIER 9 L/2 97	300	108%	108%	-	7.20	KEW INT FIN 10 01 CS	400	1001	1011	- 2	12
ENMARK 8 1/4 94	150	1034	1044	- 1	6.50	NIPPONTEL & TEL 10 L/4 94 CS	200	1013	1014	7	9.96
EMSAARK 9 1/4 95	1571	1064	1065	-	6,84	ONTARIO HYDRO 10 7/8 79 CS	200	103%	1035	-7	10.23
CSC 8 1/4 96	193	1033	103	4	7.42	OKTAKO BILIKU III 110 117 7 "	150	1013	1034	77	9.5
EC B 1/4 %	100	1027	1031	-6	1.42	OSTER KONTROLLBANK 10 1/4 99 CS				7	1.00
18 7 3/4 96	240	1016	IOL	-1	是是	WEBEC PROV 10 1/2 98 CT	200	1015	1015	-3	10.24
10 / 3/4 70	193 100 250	1064	器	44444	7.49	BELGIUM 91/8 % Em	1250	1014 94 941 97	1011		8.43
IB 9 1/4 97 LEC DE FRANCE 9 90	200 255 100	1053	106	- 3	7.22	CREDIT LYUNNAIS 9 96 EEE	125	99	100 %		3
TEC OF LEGACE A 12 "=-	22	1054	104	- 3	72	DENMARK 7 5/8 96 Eco	250	944	954		9.37
DRU DRED GRAD 151 7 7 1	. 200	106	1064	- 7	藻	FEC 7 SAR QA Fire	200	97	975		9.30
UROFIMA 9 1/4 %	. 100			7	7,79	EIB 10 97 Em Ferro del Stat 10 1/6 90 Em Italy 10 3/4 00 Em	1125	1063	Hills		27.76
XPORT DEV CORP 91/2 98	150 200 250 250 250 250 250 250 250 250 2	1077	1084	444444	漫	ETPRO DEL STATIO LASSE Em	500	1035	105	******	8.83
TRIAND 7 7/8 97	300	100	1007	- ">	1,83	TALV 10 344 00 Fee	1000	1114	ш	-46	8.75
MAISH EXPORT 9 3/8 95	200	106	1064		7.40	UNITED KINGDOM 9 1/8 QL Bal	2750	1035	1034		8 43
DRD CAPITAL 9 3/4 97	250	1044	105	-%	8.60	AMILED KUMPANDES 2 TO 60 STS *********	. 100	1061	1061	-2	10.25
EN ELEC CAPITAL 9 3/8 96	. 300	1064	2061	-4	7.53	DE VINCENTO TE PA 10 AN TOTAL PER 15	100	114	1143	3	10.89
MAC 9 1/8 96	200	103	1036		1.21	DP AMERICA 12 1/4 % AS	75	114	107	- 72	9.55
UINNESS FULANCE 8 94	200	1024	1034	- 16	6.71	EICHURTHIAD 12 18 CO CO		mo-	107		
MINTE FIX 734 94	200	1021	103	-3.	6.42	EUROFINA 145/8 94 AS MCDONALOS CANADA 1595 AS	75 190	1101	110%	4444	9.17
D BK JAPAN FIN 77/897	200	100	1005	-6	7.97	MCHONALUS CANADA 15 95 AS		1144		~	
TERAMER DEV75/8%	200	1007	101%	- 46	7.37	NAT AUSTRALIA BANK 14 3/4 94 AS	150	109%	109%	-	9.23
I CK AMER DET / STO TO MORROW.	1900	1047	1054		4.30	STATE BK KSW 14 1/4 99 AS	100	1144	1151	-3	11.19
ALY81/294	1500 150	1033	1005	44444	648 737 634	UNREVERAUSTRALIA 12 98 AS	150	1065	106%	-1	10.57
APAN DÉV BK 894 Ansai elec pwr 10 %	730	1083	1085		7 40	VOLKSWAGEN DITL 15 94 AS	100	1094	110%	-	9.55
AMSAI ELECPWR 10 %	350 200 850		1001	44	· 22	ABBEY MATL TREAS 13 3/8 95 £	100	1063	1064	4444	10.73
TCB FTN 8 97	200	991	1054	- 73	送	AL LIANCE & LEICS 13.328 97 €	100	1014	1016		17.00
EW ZEALAND 9 94 IPPON CRED BK 10 3/8 95	250	1044	1104	-5	9/2	BRITISH GAS 12 3/4 95 E	300	1051	105%	-5	10.54
IPPON CRED BK 10 3/8 95	150	1074	1004	7	7.78	BRITISH LAND 12 L/2 16 C	150	1052	1055		12.19
SPPONTEL & TEL 93/8 95	- 200	1064	107	3	4.92	DEUTSCHE BK FIN 11 94 £	. 150 225	1054	1011	2	12.19
MITAMAR 17561	4400	ши	1014		- 8.37	SPAINAGE NOT IN THE LAW WATER	174. E	001	200	-3	10 15

97.46 97.77 97.77 97.77 97.77 97.51 97.51 97.51 97.57 97.57 97.57 97.57 44 4 44.4 3

FT GUIDE TO WORLD CURRENCIES

The table i	elow gives t	he latest avai rates exce	liable rates o pt where the	of exchange by are show	(rounded) in to be at	agains, four key correncie berwise. In some cases m	s on Monday arket rates	have been c	, 1992 . In alculated fi	somé cases rom Lhose i	the rate is nominal. Mai of foreign currencies to	rket rates are which they a	the average are Lied.	of buying a	ind selling
COUNTRY		£ 576	u5 S	D-MARK	YEM OX 1000	COUNTRY	£ STG	US \$	D-MARK	YEN (X 100)	COUNTRY	C STG	US \$	D-MARK	YEN (X 100)
Afghanistan Albenia	(Letc)	99.25	57.8548 49.9329	34.7331 29.9772	43.1991 37.284	Chara (Cedi) Cibraltar (Gib O	682.0515 1.00	397.582 0.5829	238 668 0.3499	296.867 0.4352	Pakistan (Pak Rupee) Panama (Balboa)	1 7155	24.4826	14.6981 0.6003	18 2807 0.7466
Algeria	(Dinar)	85 86 38.17	22,25	13.3578	16,6137	Greece (Drachma)	239.415 11.0875	192.029	115.284 3.8801	143.384	Papua New Guinca (Kina)	1.6520	0 9629	0.5781	0 719 1057.24
Aniora	(Fr Fr)	9.7050 180.70	5.6572 105.334	3.3%3	4,2241 78.6507	Greenland (Danish Krone) Greenlada (E Carr S)	4,6256 9,7050	2.6963	1 6187	4.8258 2.0133	Perg (Guarani) Perg (New Sol)	2429.02 1.63	1415.93 0.9501	850.051 0 5704	0.7094
Angoln Antigua	(Kwanza)	317.085 4.6256	184 835	110.966	138 013	Guadaleme (Local Fr) Goars (US S)	1.7155	5.6572	3.3963 0.6003 3 0433	4.2241 0.7466	Phillippines (Pesot Pitcairn ts (E Sterling)	42.00 1.00	0 5829	0,3499	18 2807 0.4352
Argentina	(Pesi)	1,7005 3,0666	2.6963 0.9912	110.966 1.6187 0.5981 1.6731 0.7944 7.0393 86.2292	2.0133 0.7401 1.3347	Guatemala (Querzal) Guinea (Fr)	8.6963 1391.62	5.0692 811.204	487 006	3.7851 605.711	(NZ \$)	1 00 3 1435	0,5829 1,8324	11	1.3682
Ariiba Australia	(Floring) (Aus S)	2.2700	1,7875	1 6731 0 7944	1_3347 0.968	Guines-Blame (Peso) Guines-Blames (Supramese S)	8566.00 207.74	4993.3 121.096	2997 73 72,6999	3728.4 90 42	Poland (Ztoty) Portugal (Escudo)	23074 00 246.40	13450.3 143.632	8074.89 86.2292	10043.1 107.247
Austria	(Schilling) (Port Estudo)	20,115 246,40	11.7254 143.632	7.0393	8,7551 107,247	Hattl (Goode)	8.566	5	2,9977	3.72B4	Puerto Rico (US S) Datar (Pinal)	6.2208	3.6262	0 6003 2 177	0.7466 2.7076
Releases	(Battanes S)		1			Honduras (Lempira)	9.3993 13.2795	5.444 7.7408 78.9624	3 2683 4,6472	4.0649 5.7799	Qatar (Riyal) Reunion is de la (F/Fr)	9 7050	5 6572	3.3963 118.74	4.2241
Bahrain Balearic is	(Dinar) (Se Piseta)	1.7155 0.6443 180.70	0.3755	0.6003 0.2254	0.7466 8.2804 78.6507	Hong Kong CHK SI Hungary (Foriat)	135.46	78.9524	47 405	58.9597	Romania (Leu) Rwanda (Fr)	339.30q 215.46	197.785 125.5%	118.74 75.4015	147.682 93.7801
Bangladesk	(Taka)	64,00	105,334 37,3069	63.257 22.3972	27.8563 1.4998	Izeland (Sotlandic Krons)	102.47	59.7318	35.86	44.6006	St Christopher (E Carr S)	4.6256	2.6963	1 6187	2.0133
Bartados Belgiopa	(Barb \$) (Belg Fr)	3.4458 58.90	2.008b 34.334	20.6124	25,6365	India (Indian Rupee)	48.40 3447.25	28.2133	16 9378 1206 39	21.0663 1500 44	St Helena (E Cart S)	1 00 4 6256 9.7050	0.5829 2.6963	0.3499 1.6187	0 4352 2.0133
Belize Benin	(BS) (CFA Fr)	3.4264 485.25	2.0086 34.334 1.9973 282.862	1.199 169 B16	25,6365 1,4913 211,208	fram (RSal)	2445.0v 114.200	1425.24 66.5695	855.643 39.965	1064,2 49 7062	St. Pierre (French Fr) St. Vincent (E. Carr S)	A 6.256	5.6572 2.6963 1252.7	3 3963 1.6187	4.2241 2.0133
Bermodz I Bhutan	Cernudiae S Usgultrumi	1.7155 46.40	28:2133	0.6003 36.9378	0.7466 21.0663	Iraq (Iraqi Distar)	0.5936	0.346	0.2077	0.2583	San Marino (italian Lira) San Tome (Dobra)	2149.00	1252.7 239.678	752.056 143 891	935,365 178,963
Belivia .	(Boliviane) (Peta)	6.4845 3.7305	3 7799	2.2697	2.R224	trist Rep (Puet)	1 0730	0.6254	0.3755	1 7857	Saudi Arabia (Riyal) Sepegai (CFA Fri	6.4090 485.25	3.7359	2.2428 169.816	2 7895 211 208
Brazil Branel	(Brunei S)	3036.32	1769.93	1.3095 1062.58 0.9989	1,6237 1321,58	Stady (Lira)	2149.06	2.3928 1252.7	1.4365 752 056	1 7867 935 365	Seycheties (Rupee) Sierra Leone (Leone)	8.90 743.80	282.862 5.1879 433.576	3.1146 260.297	3.8737 323.743
Bulgeria	(Leni)	12.24 485.25	19 7093	11.2825 169.816	1.2424 14.0326 211.206	Jamaica Gamaican \$1	35.9125	20.9341	12.5678 80 4024	15 6311 100	Singapore (\$)	2.8545 4.9840	1 6639 2.9052	0.9989	1.2424
Buridno Fasi Burma Burma	Ucyania (Barranta Fr?	10.7573 347.50	282,862 6,2706 202-565	3.7645 121.61	4.6821 151.251	Japin (Yen) Jordan Clordunian Dinari	229.75 1.1638	0.6784	0.4072	0.5065	Somali Rep (Shilling)	4488.58	2616.48	1.7441 1570.81	1953 68
						Kenya (Kenya Shilling) Kiribati (Australian S)	51.2932	29.8998 1.3232	17.9503 0.7944	22,3256	South Africa (Rand)	4.9507c 6 8005g	2.8858 3.9641	1.7325 2.3798	2.1548 2.9599
Cambodia	(CFA Fr)	485.25 2,0580	748.994 282.862 1.1996 105.334	449 659 169.816	559.26 211,208	Korea North (Worl)	2.2700 1.6618	0.9686 766.202	0.5815	D 988 D 7233	Spain (Peseus)	180.70	105.334	63.237	78 6507
Canada Canary is	(Caradian \$) (Sp Pesera)	180.70	11996	0.7202 63.237 41.965	0.8957 78.6507 52.1936	Korsa South (Would Chear)	1314.42 0.50825	0.2962	459 99 0.1778	572 109 0.2211	Spanish Perra in N Africa (Sp Procta)	180 70	105,334	63.237	78.6507
Co. Verde Cayman is	(CV Estudo) (CI S)	119.915	69.9009 0.8289 282.862	41.965 0.4976 169.816	52.1936 0.6189 211.208	Leas Qiew Kipi	1207.81	764.057	422 681	525 706	Sri Lanka (Rupes) Sudan Rep (LD	73 60 154 100	42.5531 89.8793	25.5468 53.959	31.7736 67.1112
Chad	(CFA Fr)	485.25 485.25	282.862	169.816 169.816	211 208	Lesotho (Maluti)	1962.00 4.9507	1143 69 2.8858	686.614 1.7325	853.972 2.1548	Surinam (Guilder) Swaziland (Lilangeni)	3.0581 4.9507	1.7826 2.8858	1.0702 1.7325	1.331 2.1548
Chias (Ro	(Chilann Pesa) ominisi Yuga)	597.50 9.4416 1067,70	348,295 5,5037 622,384	209.099	260.065 4.1095	Liberia (Liberian S) Libya (Libyan Dinar)	· 1.7155 0.4865	0.2835	0.6003 0.1702	8.7466 8.2117	Switzerland (Krona)	2.5925	6.0448 1 5112	3.629 0.9072	4.5136 1.1284 15.1
Comores	(Cal Pesa)	485.25	282,862	3,3641 373,648 169,816	464 723 211.208	Liechenstein (Swiss Fr) Lincenbourg (Linc Fr)	2.5925 59.00	1.5112 34.3923	0.9072 20 6474	1 1284 25 68	Syria (£) Taiwan (S)	34.69Z3 43 025	20,2228 25.0801	12.1407 15.0568	15 1 18.7268
Congo (Bra Costa Rica	(Colon)	485.25	282.862 136.007	169.816 169.816 81.6517	211.208 101.554 211.208	Macao (Pataca)	13.7075	7,9903	4,797	5.9662	Tanzania (Shilling) Thalland (Baht)	419.3057 43.20	244,422 25,1821	146.739 15.1181	182,505 18,803
Cate d'Ivolre	(Cuban Peso)	233.32 485.25 1.2976	136.007 282.862 0.7563	81.6517 169.816 0.4541	0.5647	Madagascar (MG Fr) Madeirs (Port Escudo)	3093.25 246.40	1803.12 143 632	1082 5 86.2292	1346.35 107.247	Togo Rep (CFA Fr) Tonga is (Pa Anga)	485.25 2.2700	282.862 1.3232	169 816 D.7944	211.208 0,988
Cyprus	Cyprus Si	0.80	0.4663	0.4541 0.2799	0.3482	Malaysia (Ruscha) Malaysia (Ruscha) Malabets (Ruscha)	4.7995	2.7977 2.575	1.6796 1.5459 6.3467 169 816	2.089 1.9227	Trinidad/Tobago (S) Tunisla (Dinar)	7.2811 1.5994 10425.56	4.2443 0.9323	2.548 0.5597	3.1691
Czechoslowal		50 DE 48 19t	29.1576 28.0909	17.5048 16.8643	21.7714 20.9749	Mail Rep (CFA Fr)	18,1359 485,25	10.5 7 17 282,862	169 816	7 8937 211.208	Turkey (Lira) Turks & Caleos (US S)	10425.56	6077 27	3648 49 0.6003 0.7944	4537.78
Demnark (D Djibouti Rep	enish Kroner) (Djib Fy)	11.0875 300.00 4.6224	6.4631 174.876	3.8801	4,8258	Maita (Maitese E)	0,5585 9.7050	0.3255 5.6572	3.3963	0.243 4.2241) DASID (VIRTABILITY 2)	2.2700	1.3232		0,988
Dominica	(E Carris S)	21.7919	2.6963 12.7029	1.6187	130.577 2.0133 9.485	Mauritada (Oegulya) Mauriths (Maur Roped)	139.54 27.15	81.3407 15.8262	48 8328 9.5013	60 7355 11.8171	Uganda (New Shilling) U.A.E. (Dirham)	1712.26 6.2765	998.111 3 6587 0.5829	599.216 2.1965	745.271 2.7318
Ecrador	(Secre)	2237,32n	1304.18	782.964 801.893	973 806 997 349	Mexico (Mexican Peso) Miguelon (Local Fr)	5189,02 9,7050	3024.79 5.6572	1815 93 3.3963	2258.55 4.2241 4.2241	United Kingdom (E) United States (US S)	1.7155	1	0.3499 0.6003	0.4352 0.7466
Envet.	(Eeration ©	2291 43a 5 6800	3,3189	801.893 1.9877	2,4722	Monaco (French Fr)	9 7050 68.528	5.6572 39.9463 2.6963	3.3963 23.9818 1.6187	4.2241 29.8272	Uroguay (Pesa) USSR (Rouble)	1.0034e	2685 15 0.5849	0.3511	2004.95
El Salvador Egyat'i Golo	(Calda)	5 6800 11.7372 485.25	8.0076 282.862	4.8074 169.816	5.9791 211.208	Montserrat, (E Carr S) Montserrat, (E Carr S) Montserrat, (Dirham)	4.6256	2.6963 8.3182	1.6187 4 9938	2.0133 6.211	DSSK (KOMOLE)	155 01m	90.3584	54.2467	67.4689
Ethlopia (E	(Niopian Birr)	3 5125	2.0475	1.2292	1.5288	Mozambique (Metical)	14.2700 3382.68	8.3182 1971.83	1183.79	1472.33	Varuatu (Vatu) Vatican (Lira)	190 50 2149.00	111 046 1252,7	66 6666 752,056 36,3194	82.9162 935.365
Falkland is Farce is CO	(Falk \$) anish Kroner)	13,0075	0.5829 6.4631	0.3499 3.8801	0.4352	Macrisia (S.A.Rand) Macrisia (Australian S)	4.9507 2.2700	2,8958 1,3232	1 7325 0 7944 27.9567	2.1548	Venezuela (Bolivar) Vietnam (Dono)	103.7828 19616.14	60 4971 11434.6	36.3194 6864.79	45 172 8538.04
Fift is Finland	(Fiji S)	2.5860 7.7972	6.4631 1.5074 4.5451	0.9049 2.7286 3.3963 169.816 3.3963 61.2423	4.8258 1.1255 3.3937 4.2241 211.208	Negat (Nepalese Rapes) Netherlands (Guilder)	79.8865 3.2175	46.5674	27.9567 1.1259	34.771	Virgin is-British (US \$) Virgin is-US (US \$)	1,7155	1	0.6003	0.7466
France Fr. CLV/Airie	(Fr)	9.7050 485.25	5,6572 282,862	3.3963	4.2241	N'nd Antilles (A/Guilder) New Zealand (NZ S)	3.0666 3.1435	1.7875 1.8324	1.0731	1.3547	Western Sampa (Tala)	4.1382	2,4122	1,4481	1.8011
Fr. Gulana	(Local Fr)	9,705 175.00	5.6572 102.011	3.3963	4.2241 76.1697	Nicaragua (Gold Cordoba)	8.566	4.9932	2 9977 169.816	3.7284	Yemen (Rep of) (Rial) Yemen (Rep of) (Dinar)	22.1859 0.7966 243.8877	12 9326 0.4643 142.167	7 764 0 2787	9.6565 8.3467
Fr. Pacific Is Cabon	(CFP Fr)	485.25			76.169/ 211.208	Niger Rep (CFA Fr)	25.698y	282.86.2 14.9798	8.9931	211.209 11.1852	Yugoslavia (Dinar) Zaire Rep (Zaire)	243.8877 196064-00	142.167	85.35 68614.5	106.154 85338 0
Gambia	(CFA Pr) (Dalasi)	15,1790 2,8575	392 862 8.8481 1.6656	169.816 5.3119	6.6067 1.2457	Morway (Nor. Knoed	11.2250	6.5432 0.3836	3.9282 0.2302	4,8857 0.2863	Zambia ((Cwacha) Zimbabwe (S)	217 75 B 7459	126.931 5.0981	76.2029 3.0606	94.7769 3.8067
Comment)	(D-Mark)	2,0013	7.0000		1.2937	Oman (His) Omani)	0.6560	A-3479	U.2342	V.2003	7111MB DAG (3)	B. PASS	2.0794	3,0203	22000

note rate; (c) Commercial rate; (d) Commercial rate; (d) Especial Imports; (g) Financial rate; (D) Exports; (I) Non commercial rate; (D) Businery goods; (m) Market rate; (a) Public transaction rate; (d) Official rate; (p) preferential rate, (d) conversible rate; (r) purallel rate; (d) Selling rate; (d) Tourist rate (D) Currencies these against the US Dollar vi Dading rate; (e) active rate (d) Currencies the against the US Dollar vi Dading rate; (e) the commercial rate; (e) the commercial rate (d) Currencies (e) against the US Dollar vi Dading rate; (e) active rate (d) Currencies (e) and (e) active rate (d) Currencies (e) and (e) active rate (e) active rate; (e) active rate (e) active rate (e) active rate (e) active rate; (e) active rate (e) active rate; (e) active rate (e) active rate (e) active rate (e) active rate (e) active rate; (e) active rate (e) active rate; (e) active rate (e) active rate

Only one airline flies daily non-stop from London, Paris and Frankfurt to Tokyo.



CITIZEN

WATCH CO., LTD. Japan

has acquired through its German subsidiary



G. Boley GmbH & Co. KG Esslingen, Germany

CITIZEN was advised by the undersigned



February 1992 The Mitsubishi Bank, Ltd is a member of SFA

MARLYAMA MFG. CO., INC.

Japan

has acquired Gebrüder

HOLDER

GmbH & Co. Metzingen, Germany

MARUYAMA was advised by the undersigned



The Mitsubishi Bank, Ltd.

February 1992 The Mitsubishi Bank, Ltd is a member of SFA



MORGAN STANLEY SA

Morgan Stanley International Incorporated takes pleasure in announcing the opening of its subsidiary Morgan Stanley SA on March 9, 1992. Since this date Morgan Stanley SA has operated as a Correspondant en Valeurs du Trésor.

> 12 rue d'Astorg 75008 Paris

Telephone: (1) 44 71 27 25 Telecopier: (1) 44 71 27 29 Telex: 282303F

MORGAN STANLEY

AGA 1991

AGA MAINTAINS PROFIT LEVEL

-The AGA Group's income after financial items for 1991 amounted to 1,432 (1,430) million Skr.

- The Board of Directors recommends the Annual General Meeting to approve an increase in the dividend from SKr 8:00 to Skr 8:50 per share.

Consolidated Income Statement

Skr million	1991	1990
Sales	12,728	12,422
Operating expenses, etc	-10,333	-9,980
Depreciation	-936	-874
Operating income	1,459	1,568
Net financial items		-138
Income after financial items	1,432	1,430
Non-recurring items	_	-64
Tax	-457	-434
Minority interests	_9	-10
Net income	966	922

AGA is the world's fifth largest producer of gases for industrial and medical purposes with companies in Europe, the USA and Latin America. The Group's activities also include Frigoscandia's equipment and services for handling refrigerated and frozen foods, and Uddeholm Kraft's production and distribution of electric power. AGA has 14,500 employees and over 30,000

AGA AB, S-181 81 Lidingo, Sweden

Telebras offering heralds batch of Brazilian deals

By Tracy Corrigan

TELEBRAS, the Brazilian telecommunications company, yesterday launched a \$90m deal which heralds a further batch of offerings by Brazilian

Brazil returned to the inter-Brazil returned to the inter-national capital markets last year as the perception of its debt improved on expectations that a Brady plan for the rescheduling of its foreign debt was close to agreement. When was close to agreement. When no agreement was reached, prices on Brazil's commercial debt fell sharply, but demand for fresh bond issues does not appear to have weakened.

The five-year Telebras deal, arranged by Salomon Brothers, because of the commercial design of the commercial design.

has a put option after three years, priced to yield 450 basis points over the three-year US Treasury. The deal included a 144a option for distribution in the US private placement mar-ket, but dealers said demand for this small deal was concen-

for this small deal was concentrated in Europe.

Telebras is also planning to issue equity later in the year.

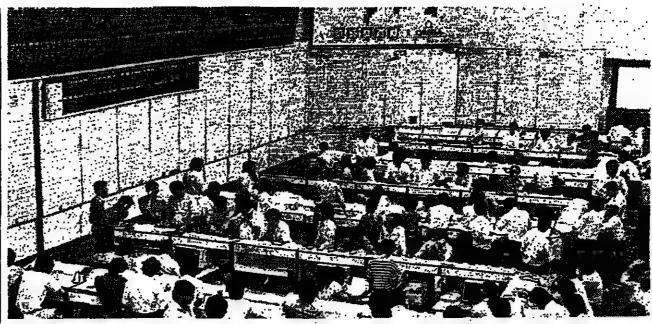
Merrill Lynch has won the mandate to act as global coordinator of Telebras' offering of ADRs, expected to raise between \$600m to \$1.2bn. The ADRs will be listed and registered in New York, but placement is expected to be split ment is expected to be split between the US and the inter-national market.

Meanwhile, a number of other Brazilian bond offerings are in the pipeline: Companhia Vale do Rio Doce (CVRD), the Brazilian iron ore company, is preparing to launch its second offering in the international capital markets. The \$150m Eurobond, with a 144a option

for placement in the US mar-ket, is expected to have a maturity of three years. CVRD returned to the international markets last year with a \$200m deal maturing in 1994 with a put option in 1993, which has performed well. The spread between the yield to put and the comparable US Treasury has tightened to 234 basis points, compared with a 300 basis point yield spread to

maturity.

The new deal, arranged by Chase Investment Bank, is expected to emerge next month, with a tighter spread than yesterday's Telebras deal Banco do Brasil, Brazil's state-run bank, is preparing a \$150m three-year Eurobond Credit Suisse First Boston is believed to have won the man-



Foreign brokers offered Singapore seats

By Victor Mallet in Bangkok

THE Stock Exchange of Singapore (SES) yesterday offered seats to seven foreign securities companies, allowing them to trade directly in the market under the new

category of "international members".

Membership will cost the foreign brokers S\$8.2m (US\$4.9m). They will be allowed to undertake deals of any size for foreign clients, and deals of at least S\$5m for local customers.

The seven, chosen from 11 applicants, are Baring Securities, Crédit Lyonnais Securities, Daiwa, Nikko Merchant Bank,

Nomura, Smith New Court Securities and Yamaichi Merchant Bank.

These seven foreign securities companies were selected on the basis of their contributions to the development of the Singapore securities market," the SES said. "The exchange also believes that these companies have the resources and are in a position to continue to contribute to the development of Singapore as a regional securities trading centre."

Singapore's plan to admit 100 per cent foreign members was announced in Octo-

ber 1990, and brokers have been waiting impatiently for yesterday's announcement Previously, foreign brokers could deal either as part of a joint venture in which they were allowed a maximum 49 per cent stake, or by working through a local bro-

ker and sharing commissions.

The SES, which is trying to attract more foreign institutional business, said it would take "all necessary measures" to achieve its objective of promoting Singa-pore as the centre for trading regional

Germany clarifies tax rule

GERMANY'S Ministry, attempting to close a potential loophole, is to ensure that Germans with accounts abroad are liable for a new tax on interest income, Reuter on interest income, heater reports from Bonn. It will take effect at the start of next year. German bond prices fell last week on speculation that for-eigners would be made subject to the modified 25 per cent withholding tax on interest income, agreed last November, or that Germans with non-resident accounts would have to

pay it.
The Finance Ministry last week made clear that there week made clear that there were no plans to make foreigners subject to the tax.

The ministry said, however, that German banks acting as paying agents for interest income would be free to release it only after they had learned which investors outside Germany were not citizens and therefore not subject to the

CLBN secures further loan guarantees

CREDIT Lyonnais, the French state-owned bank, has provided an extra F13bn in loan guaran-tees to Crédit Lyonnais Neder-land Bank (CLBN), its 94 per cent owned Dutch subsidiary, Reuter reports from Rotter

dam. Crédit Lyonnais now stands as guarantor for nearly F15bn of CLBN's debts, up from Fl 2bn in mid-1991.

CLEN yesterday announced that net profits in 1991 more than halved to F130.1m from F163.4m the previous year. Crédit Lyonnais last year provided Fl 2bn in guarantees for CLBN loans to Mr Gian-carlo Parretti, the Italian

financier. The Dutch bank had loans of US\$888m outstanding to Mr Parretti as of July 1991. The bulk financed his 1990 takeover of MGM, the US film studio which sank into financial crisis last year.

• Westdeutsche Landesbank

Girozentrale (WestLB) said it and the Südwest-Deutsche Landesbank Girozentrale (SüdwestLB) have combined their activities in Switzerland.

Eurodollar yields hit by sell-off

By Tracy Corrigan

SOME Eurodollar bond yields have tightened in relation to US Treasury yields following the sell-off in the Treasury market on Friday which pushed the long-bond yield above the 8 per cent support

Dealers said that Eurobonds with current coupons - that is bonds with coupons which accurately reflect current yield levels and therefore trade around their par value - have outperformed the market, tightening by three or four basis points.

Spreads on recent new issues which are still unplaced had already widened, but the unsold paper still shows little sign of attracting any investor

In the dollar sector yester-day, Toyota Motor Finance launched a \$200m three-year

Sorrower US DOLLAND

INTERNATIONAL BONDS

deal via Crédit Suisse First

Boston. The deal was considered reasonably priced at 35 basis points above the comparable Treasury yield, and dealers said that the short end of the market is attracting what investor demand exists.

Some money managers are extending to short-dated bonds, where they perceive value in the wake of the sell-off, accord-

ing to some traders.

Toyota's outstanding 6½ per cent bonds due November 1994 are currently trading at just 8 basis points above the curve, because those bonds are tightly held by investors.

NEW INTERNATIONAL BOND ISSUES

The deal was bid at 99%, around the level of its fixed

price re-offer.
A FFr1bn 10-year offering for Aérospatiale, the French aerospace company, suffered from an aggressive pricing in unfa-vourable market conditions. Political uncertainty surround-ing the local elections, scheduled for next weekend, is exerting a negative pull on French bond prices.

The Aérospatiale deal, priced

at 52 basis points above the interpolated yield curve, wid-ened by several basis points, as the trading level fell to 99.65 from 99.90.

Dealers said that a two-year bond issue for Aérospatiale launched last month had wid-ened from a launch spread of 35 basis points above the comparable BTA

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FT-ACTUARIES SHARE INDICES

Tokyo SE formalises broking trade curbs By Emiko Terazono in Tokyo

THE Tokyo Stock Exchange (TSE) has formalised rules on share trading which severely restrict the ability of large broking firms to trade on their OWN ACCOUNT.

However, the rules do not apply to medium-sized and small brokers, who have been hit particularly hard by the stock market slump. Indirectly, this could benefit the leading Japanese brokers: these control a number of smaller brok-ing firms, though their share-holdings are limited to 5 per

The TSE had originally pro-posed that the rules should also be applied to programme - the computerised selling or buying of a basket of shares. This would have made

arbitrage trading, which is the core of foreigners business in Tokyo, impossible.

This proposal has been dropped from the final rules, although its earlier inclusion has served further to heighten tensions between the financial authorities and leading foreign

The Tokyo stock market has been shaken by rumours that a leading foreign brokerage has threatened to move out of the Tokyo market. Market participants have become increasingly concerned over the regu-lators' spate of restrictions, aimed at reviving the sluggish

cash market. Leading foreign brokers have expressed discontent as they

sions towards the formalisation of the rules.

The new rules had already existed in voluntary form for own-account trading by large brokers. They include a number of restrictive regula-

tions, such as prohibiting the the trading of equity-linked Also, brokers trading on their own account are severely restricted in the prices at which they can deal, being effectively fied to the last price at which a trade was conicted in the market.

The move represents special treatment toward mediumsized and small brokers, who are exempt from such limits on proprietary trading.

Meanwhile, two further rule

given month. The rule was originally implemented to avoid the dominance of the leading Japanese securities in the market. The TSE also abolished its "15-minute rule" which prohibited brokers from proprietary orders during the last 15 min-

changes by the TSE have raised concern that the trans-

parency in the Tokyo market may once again decline, follow-

ing attempts recently to outlaw practices which some claimed

amounted to market manipula-

The TSE has lifted its "30 per

cent rule", which prohibited brokers from dealing in more than 30 per cent of the turnover in any stock in a

were excluded from discus LONDON MARKET STATISTICS

RISES AND FALLS YESTERDAY

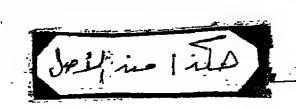
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	EQUITY GROUPS		Mond	ay Ma	rch 16	1992		Fri Mar 13	Thu Mar 12	Wed Mar 11	Year ago (approx)
	& SUB-SECTIONS			Est.	Q1Q56	Est.				•	
Fig	ures in parentheses show number of stocks per section	Index Ha.	Day's Change %	Earnings Yield% (Max.)	Dir. Yield% (Act at (25%)	P/E Ratio (Net)	xd adj. 1992 to date	Index No.	index No.	indta No.	Index No.
1	CAPITAL GOODS (178)	791.43	-0.3	8.01	6.03	16.24	2.55	794.15	793,43	797.20	888.14
2	Building Materials (23)	947.43	-1.1	7.32	6.56	18.43	0.99				1161.40
2	Contracting, Construction (28) Electricals (7)	8/6.33	-0.5 -0.4	8.83	8.34	16.36	2.12 1.47	881.05	882.25 2473.25	891.45 2506.23	2396.59
2	Electricals (7/	1012 00	+0.2	8.20 10.00	6.11 4.73	16.07 12.68	2.20	2443.20 1808.70		1847.23	1939.99
6	Engineering-Aerospace (8)	339 37	+0.3	10.01	7.68	13.00	9.52	337.49	342.68	349.03	445.17
7	Electronics (26) Englicering-Aerospace (8) Engineering-General (43) Metals and Metal Forming (10)	494.77	-0.5	9.11	4.77	13.57	1.21	497.06		501.95	466,79
8	Metals and Metal Forming (10)	329.17	-0.5	2.11	10,40	-	0.00	330.70		330,98	499.27
Al	Mators (14)	316.33	+0.2	7.36	7.41	18.62	2.90	315.66	320.16	53.15	355.79
10	Other Industrial Materials (19)	1601.02	-0.3	7.43	5.18	16.41	1.08	1605.73		1561.31	
	CONSUMER GROUP (187)		-0.3	7.37	3.46	16.63	5.83	1627.13			1427.63
	Brewers and Distillers (23)	2034.98	-0.4	7.08	3 48	15.31	7,92				1767.46
긺	rood Manuracturing (18) Food Detailing (17)	2554 OF	-0.3 +0.1	8.82	4.18	14.07	5.59			12/0.43 2 65 1.18	1100.95
271	Food Retailing (17). Health and Housekold (24) Hotels and Leisure (22)	4177 NS	-0.1	8.64 6.44	3.24 2.50	15.05 17.61	4.06 19.73	2553,19 4193.61	2605.71 4205.11	4219.99	306L94
29	Hotels and Leisure (22)	1287 16	-0.2	6.99	5.29	18.20		1290.09			
			-0.3	6.35	3.63	19.86	2.97	1516.63		1547.27	1474.77
31	Packaging, Paper & Printing (17)	741.04	-0.7	7.08	4.52	16.86	0.31	745.95		768.06	555.04
34	Stores (32)	1030.95	-0.4	7.18	3.50	18,46	1.91		1037.75	1051.20	909.87
35	Packaging, Paper & Printing (17) Stores (32) Textiles (10)	650,00	-0.2	7.06	4.78	18.08	2.69	651.34	654.44	669.B2	535.72
4 0	UTHER	11185.69	-0.6	10.08	5.58	12.50	9.87	1192.64		1223.13	
켊	Business Services (16)	1344 07	-0.2	6.84	4.80	18.58	0.27	1346.66			1210.62
	Conglomerates (11)		-0.7 -0.6	7 24 10 80	5.05	16.91		1459.43	1457.25		
44	Transport (14)	2327 81	-0.7	5.45	7.66 4.87	11.30 2/(32)	3.18 2.93	1328.41 2345.06		1352.59 2414.72	
85I	E (actual e i true / 1 &)	11170 001	-1.3	15 42	6.53	1.46	17.21	1154.54			
46	Telephone Networks(4)	1352 96	-0.7	11.59	W.63	11.27	16.02				
47	Water(10) Miscellaneous (24)	2299 49	-01	18.55	5.91	5.794	0.00	2302.41	2311.56	2380.35	2467.76
<u>48 </u>	Miscellaneous (24)	1800.11	+0.2	5.68	5.38	24 06	1.26	1796.95	1789.16	1819 92	1899.88
49	INDUSTRIAL GROUP (482)	1274.48	-0.4	8.32	4.57	15 04	6.01	1279.74	1287.94	1303.76	1232.50
51	Oli & Gas (18)	2024.06	+1.0	9.40	7.02	14.04	36.07	2003.54	1997.49	2016.11	2362.23
59	500 SHARE INDEX (500)	1344.38	-0.3	8.43	4.83	14.93	8.20	1347.92	1355.24	1371.48	1328.80
61	FINANCIAL GROUP (86)	688.54	-0.2	- 1	5.66	- 1	9.78	689.95	699.14	707.72	855.70
62	Banks (9)	849.94	-0.3	4 75	6/43	45.04	21.90	851.11	065.10	877.73	934.39
낆	Insurance (Composite) (7)	441/63	+0.B -1.4	=	6.08	-	0.00		1423.12		
67	Insurance (Brokers) (10)	FERS #6	+0.5	8.00	6.65 6.78	16.36	3.67 12.58	447.B3	461.79	467.19	725.51
68	Merchant Banks (7)	449,35	-0.1	0.00	4.61	10.30	2.26	981.02 449.69	983.07 453.54	464.23	1149.08 448.45
69	Merchant Banks (7) Property (33)	698.78		8.23	6.50	16.63	0 93	699.19	695.56	704.82	1085.95
<u>70 </u>	Other Financial (14)	238.33	-03	8 46	7.32	15.53	1.38	239.04	240.53	243.42	297.72
	Investment Trusts (68)		-0.3		3.81		7.30		1170.50		
99	ALL-SHARE INDEX (654)	1189.05	-0.3	-	5.01		8.36		1199 62		1217 20
1		Index.	Day's	Day's	Day's	Mar	Mar	Mar	Mar	Mar	Year
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British Government 1 Up to 5 years (27) 2 5-15 years (25) 3 Over 15 years (9) 4 Irredeemables (6) 5 All stocks (677 Index-Linked	121.34 133.32 142.23 156.37 131.95	+0.01 +0.04 -0.51	133.31 142.18 159.18 131.95	1.84 1.46 2.79	2.13 5.54 2.78 1.50 3.00	4 5 6 7 8 9 10	Medium 5: Coupons 15: (8%-10 \%) 20: High 5: Coupons 15: (11%-) Predeemables	Up to Syrs.	9.52 9.91 9.62 9.57 10.13 9.75 9.67 9.71	9.50 9.89 9.63 9.57 10.12 9.75 9.65	9.98 10.25 10.22 10.21 10.39 10.39 10.39 10.15
6 Up to 5 years (2). 7 Over 5 years (9) 8 All stocks (11)	145.87			0.55 0.52	1.37 1.20 1.21	13 14	Inflation rate 5% Inflation rate 10% Inflation rate 10% Debs &	Over 5 yrs. Up to 5 yrs. Over 5 yrs.	3.07 4.31	4.48 3.07 4.31	4.21 2.40 4.04
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Pay-out held as IMI falls to £73m

By Paul Cheeseright, Midlands Correspondent

PRE-TAX PROFITS at IMI, one of the largest of the UK's international engineering groups, last year fell by more than a third to 1986 levels as recession caught hold of its titanium business

The outcome for the year to end-December was £73.3m. compared with £115.1m in 1990. making the second successive year of decline. Nonetheless, the board remained comfortable about the resilience of other parts of the group and recommended maintaining the dividend at 1990 levels. There is a proposed final of 5.8p, bringing total payments for the year to a same again 10p.

By contrast with Glynwed, the last leading angivers

the last leading engineering group to maintain its dividend in the face of a sharp profits fall, the payments are amply covered by earnings of 15p per share, against 23p last time. The figures were in line with expectations, and the share price drifted with the market to close 4p down at 243p.
"It was a tough year in many of the markets in which we

operate," said Mr Gary Allen, chief executive. In the coming year, IMI will depend more on the rationalis-ation and cost cuts it has made in the group to bring through higher profits than any eco-

BPP HOLDINGS, the financial

training and publishing group, amounced pre-tax profits 23 per cent ahead, up from £5.19m to £6.39m, for the 1991 year.

A strong performance from publishing offset a fall in profits from training and learness.

its from training and language courses. These were hit by lower recruitment of chartered

accountants and the Gulf war. Mr Richard Price, chairman, said: "We like to think we are a

good each way bet for the gen-eral election. If the Conserva-tives win it will be good for the

underlying strength of the economy, while if Labour wins it will be good for training."

Earnings per share increased to 17.3p (15.7p) as sales rose to £42.4m (£36.7m). An increased final dividend of 4.6p lifts the

There was an extraordinary

total to 6.9p (6.3p).

By Roland Ruda

T Joan

litees

"It is difficult to see any significant upward trend in most of the markets we serve," said Sir Eric Pountain; chairman. IMI does not see much improvement in the UK economy until the last quarter, but will continue to invest, with

£50m spent in 1991. Last year the titanium part of the group's refined and wrought metals business faced the toughest conditions as prices and volume dropped by up to 30 per cent.

As demand in the aviation.

capital spending exceeding the

As demand in the aviation industry slid away, the group's customers - cut back their stocks, and competitors dropped their prices. The group also lowered its prices to keep its share of the market, but nonetheless the metals business incurred a trading loss of \$2m compared with a loss of £2m compared with a trading profit of £23.4m.

Although IMI found the UK market, which accounts for 42 per cent of total group sales, difficult, its overall performance has been boosted by its companies in the US. The strength of the German market has also helped the building products division.

COMMENT. If it had not been for titanium, IMI would have looked in very Divestment of computer side planned

IMI, which last December expanded its information technology interests with the £15m acquisition of Redwood International, is planning to float its computer servicing interests in about three years time, writes Paul Cheeseright.
It is also likely, when property markets have strengthened, to

seek outside investors for its property interests, grouped together under the title of Holford Estates.

Mr Gary Allen, chief executive, acknowledged yesterday that these two arms "don't seem to lie well" with the rest of IMI's businesse. The aim is to build up IMI Computing until it has turnover of

about £200m a year before the flotation. This suggests further acquisitions. Buying Redwood doubled the size of turnover to about £60m. The same approach will be adopted with Holford Estates, which has been developing business parks on industrial land surplus to IMI's requirements. "We need to build it up to a critical mass where it can attract outside investors," Mr Allen

IMI has five main operating divisions - building products, drink dispensing equipment, fluid power, special engineering and metals. But the metals business is being re-organised with the copper interests going into building products, and titanium into special engineering.

end. Outside the metals business, its sales were slightly up, and not many engineering groups could have said that in 1991. It is protected from recession to some extent by the wide variety of its products and its markets. The only snag is that, on its own account, the market prospects for 1992 are not bright. So an increase in 1992 profits is going to depend

a great deal on the benefits obtained from rationalisation already undertaken. It is realistic to look for 1992 pre-tax profits somewhere between £85m and £90m, which could give earnings per share of about 18p and put the shares on a prospective p/e of 13.5, with a much sharper increase in 1993 when the economic cycle swings IMI's way.

Publishing performance Medeva pays £9.3m for gives BPP lift to £6.4m two hepatitis B products

By Richard Gourley

charge of £362,000 to cover the costs of closing BPP Manage-ment Education and the unsuc-cessful legal action to lift an

injunction preventing the group from bidding for DC Gardner. In May the group raised £12.3m by way of a rights issue, used to acquire Letts Educational, a publisher of home-study books for school examinations, for £3.7m, and the purchase of 75 per cent of Meirose, a publisher of vineo-based training packages, for 25.75m. The group now has net cash of £5.2m and is looking at various publishing companies

The publishing activities all did well, benefiting from the rise in numbers of college students, and increased profits to £1.96m (£1.27m),

 $-4.1 \times -2.1 \times -2.1 \times -2.1 \times -2.1 = -4.1 \times -2.1 \times$

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MEDEVA, UK pharmaceuticals group, has bought worldwide rights to two hepatitis B prod-ucts for about £9.3m.

Mr. Ian Gowrie-Smith, managing director, said the acquisi-tions continued the programme of acquiring and developing pharmaceutical products with a short lead-time before they could be put on the mar-

Medeva is paying SFr10m (£3.86m) immediately to Epitec and GA Investments. The balance is dependent on successful completion of fur-

ther development work and reaching some registration milestones in European coun-

One product is a vaccine for the prevention of hepatitis B. It is in late-stage clinical develop-ment and the early phases of regulatory approval. Current estimates of the size of the

market for this product are £150m, Medeva said. The other product is a treatment for chronic hepatitis caused by the hepatitis B virus. This is in early clinical development and will reach the market in five years. Medeva said it would proba-

bly seek a partner to develop the second breatment. • Meanwhile, Mr Bernard Taylor, executive chairman, said the company's unbranded generic businesses were for

sale, adds Paul Abrahams.

These include a small part of the £85m Evans acquisition in January 1990, and Thomas Kerfoot which Medeva bought for £10m in September 1990. Mr Taylor said the businesses were holding their own.

as profits slump By Maggie Urry CHRISTIES International, the auctioneer, slashed its final

Christies

dividend after pre-tax profits fell from £43.1m to £6.4m in

The shares fell 12p to 115p. The final dividend is set at 1p, down from 6p, to give a total of 3.3p (8.3p). Even so it was not covered by earnings per share of 2.12p (14.43p), Christies had to extract £2.1m from reserves (retained profit of £10.5m) to help meet the dividend cost.

The group said the dividend payment "should be the base for dividends for the future". The dividend had risen sharply in the late 1980s when the art market saw a series of high-priced sales - such as Van Gogh's Sunflowers - and the group's pre-tax profits reached £66.9m in 1989.

Mr Christopher Davidge, managing director, said that Christies planned to revert to a one third/two thirds split between the interim and final

Mr Davidge said he thought the art market had now bottomed out. Pre-tax profits in the second half were £3.4m compared to £3.1m in the second half of 1990 and £3m in the first half of 1991.

Christies' share of the mar-ket, which it splits with Sothe-by's, had risen to 48 per cent, its highest level since the mid-1950s. Mr Davidge said that traditionally Christies did better under Labour governments than Conservative ones.

He said that a sale next month, when Hans Holbein's A Lady with a Squirrel and a Starling is to be auctioned with paintings by Rembrandt, Canaletto and others, was important for the first half of the current year. Sales in 1991 totalled £583m.

slightly over half the £1.11bn of 1990, and group turnover fell by 39 per cent to £102.7m (£168.2m).

Mr Davidge said that the drop was mainly the result of falling sales of impressionist and contemporary pictures. These had made up 44 per cent of sales in 1990 but only 19 per cent in 1991. Other areas, such as old masters, prints and drawings, furniture, silver and books, had shown "healthy increases" in sales.

Costs had been cut too, with auction and print costs down 27 per cent to £64m and administrative expenses down 17 per cent to £37.2m.

Interest receivable fell from cover the outflow for tax, dividends, capital expenditure and working capital. See Lex

Improved engineering outcome cuts dividend pegs decline at Delta to 24%

By Jane Fuller

A STRONG performance from its engineering division helped to offset the impact of weak prices on electrical cables at Delta, leaving pre-tax profit 24 per cent down from £87.1m to £65.8m in 1991. Turnover fell to £774m, against £793.6m.

Mr Robert Easton, chief executive, said the main damage was caused by pressure on prices in the UK power cables market as the privatised elec-tricity companies husbanded their cash and as European competition intensified. Operating profit in the

cables division came out at £15.1m, less than half the comparable £31m, on sales of £279.4m (£307.2m).

Engineering, on the other hand, advanced to £22.4m (£19.8m) on £295.1m (£279.6m) turnover. Demand for plumbing products and gas controls was particularly strong in Germany and Spain. Sites were still being closed.

but one positive move was the switching of the production of fire-fighting valves from Germany to the UK, "where costs are much lower. It's much nore efficient to manufacture in Walsall than Frankfurt," Mr Caston said.

Industrial services was affected by the downturn in Australia and rationalisation costs. Profit fell to 219.5m (£24.1m).

Circuit protection suffered from destocking, reflected in profit down by nearly £4m to Cl3.7m. Some cushioning was provided by the Malaysian business and a recovery in exports to the Middle East. Delta took the cost of redun-

recession as history, especially when his company is still being affected by it. His equa-nimity is to some extent justi-fied by the resilience Deita has dancies and closures above the line and did not quantify them.

Getting to grips with the US: Robert Easton shown. In spite of its 50 per snown. In spite of its 50 per-cent exposure to the UK, earn-ings per share have fallen by less than 24 per cent since the 1989 peak. The benefit of prompt cost cuts and a tempering of the reorganisation bill this year should restore profit growth, although cables markets are likely to remain diffi-cult. Indeed the collapse in cables profits from £10.7m to £4.4m between the first and second halves was the most disappointing aspect of the fig-

ures. A pre-tax forecast of £70m-£75m this year gives a prospective p/e of about 14 on yesterday's close of 445p. Its track record, strong balance shot and comfortable dividend sheet and comfortable dividend cover has earned a small premium to the market. Although there is little scope for short-term progress, the shares remain worth holding.

Interest rise and strong wholesale broking help push MAI ahead 2%

Mr Easton said more than 3,500

people had left the group since 1989. The process was expected

The group ended the year with not debt of £40.7m

(£41.2m) for gearing of 13 per cent. There was ample borrow-

ing capacity to make acquisi-tions, Mr Easton said. In the

US, he wanted the group to

Earnings per share fell to 28p

(35,7p). A maintained final divi-dend of 9.8p makes an unchanged total of 14p.

Mr Easton is perhaps the first industrialist to describe the

& COMMENT

grow to five times its present sales of £48m by the mid-1990s.

By Angus Foster

MAI, the broking, financial services and information group, yesterday announced interim pre-tax profits up 2 per cent after a strong performance from wholesale broking and higher interest payments on its £100m cash pile.

Lord Hollick, the managing

director ennobled last year as a Labour life peer, said most core businesses saw progress. "This is a good performance in a recession," he said.

Pre-tax profits increased to £30.2m (£29.6m) in the six months to end-December. Turnover improved 13 per cent 27.9m to £4.9m, as the group's cash balances were run down, from £29.5m to £9.1m. The cash inflow was insufficient to cover the outflow for tax, divi-218.9m (£18m). About one third of the increase was due to favourable exchange rates.

"We've also been quite successful in gaining market share and moving into new mar-kets," Lord Hollick said. Not interest receivable increased to £5.3m (£4.1m).

Most of the company's £100m cash came from the sale last year of part of its stake in Avenir, the French media group. MAI has retained 15.2 per cent of the company, worth £44m.

MAI is the majority share-holder in Meridian, which last year won control of the ITV franchise held by TVS Enter-tainment. Meridian has acquired freehold land, studios

COMMENT

come for his media division since it would mean yet more polling for NOP. But longer term. MAI is relatively immune from the swings of party politics. With the new government, whatever the party likely to be faced with a higher PSBR, MAI's inter dealer brokerage in the gilts market will be active. The retail financial services and information divisions, meanwhile, need an economic upturn rather than a change of government. With full year profits forecast for £70m, the shares are on less than 9 times earnings. The low rating has been partly due to worries about spending on Meridian, but given the savings from the TVS deal, MAI's shares now look undervalued.

victory. Actually, a bung par-liament would be the best out-

MMC to probe shoe polish buy

MR PETER Lilley, the trade and industry secretary, yesterday signalled his interest in Britons' clean shoes by referring last October's acquisition of Reckitt & Colman's shoe polish businesses by Sara Lee to the Monopolles and Mergers Commission.

Through the acquisition, the US-based Sara Lee, which already owns Kiwi shoe polishes, added the Cherry Blossom and Meltonian brands to its portfolio giving it more than half

the IIK market The Office of Fair Trading, which investigated the acquisition and recommended the referral, thought it raised fears about excessive concentration in the £15m-£20m market, especially given the combined strength of the brand

If the MMC decides the merger is against the public interest, Mr Lilley may force Sara Lee to

The OFT is believed to have intervened in response to several complaints from retailing companies, which feared there had been too great a consolidation of power among their pol-ish suppliers. Many big supermarket groups

sell the Reckitt polishes.

have developed their own-label shoe polishes and would be strong enough to look after them-selves but smaller operators suggested they

might prove to be especially vulnerable.

Sara Lee rejected the charge yesterday. Mr

Euan Venters, marketing director for Sara Lee
in the UK, said: "We continue to believe very strongly that the acquisition is not against the interests of consumers or the trade."

He said he could not state what market share the company possessed. "The total market is an oddity. We cannot give figures because it is a very fragmented and complicated market," he said.

Sara Lee manufactures its polishes at Honley, West Yorkshire, and has been transferring production of Reckitt's brands to this site. It did not acquire Reckitt's production plant at Hull,

which continues to produce the Nugget shoe polish for the UK consumer products group. The assets acquired by Sara Lee were less than £30m, ensuring that the referral could only be made on the grounds of excessive market

The MMC will report by June 17.

Renold ready for bid from TT

Renold, a maker of chains and gears for power transmission equipment, has got its retaliation in early against a possible hostile bid from TT Group, writes Jane Fuller.

In response to TI taking a 2.9 per cent stake, Renold warned that the acquisitive industrial holding company might try to acquire it "on the cheap at the lowest point in the economic cycle". It advised

shareholders not to sell. The share price promptly rose by more than 20 per cent to 551/2p, a market value of £36.4m, but not before TT had taken its stake to 4.6 per cent. Mr John Newman, a director of TT, said the purchases were

"Just an investment". Renold said vesterday the full-year pre-tax delicit would not exceed £3.5m, after exceptional charges of £1.5m.

Daewoo Heavy Industries Ltd. US\$ 40,000,000 3 per cent. Convertible Bonds 2001

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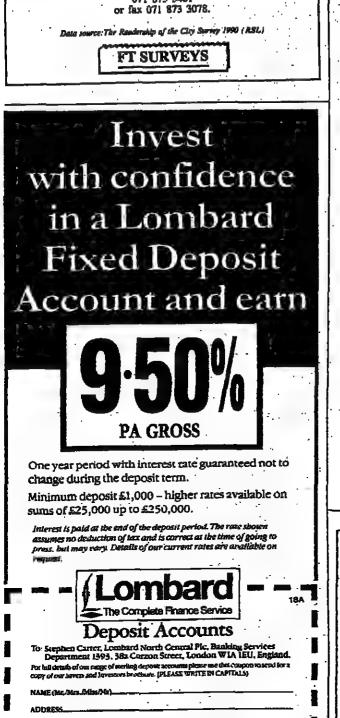
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FT SURVEYS

1992 GENEVA

EXECUTIVE COURSES

Wilson Bowden down 8% as caution unsettles sector Brighter outlook at

By Andrew Taylor, Construction Correspondent

WILSON BOWDEN restricted the fall in its pre-tax profit last year to just 8 per cent at £27.8m as it unveiled what is likely to be one of the better performances from house-builders in the current report-

However, the group cautioned against optimism cre-ated by a rise in house sales since the end of last year. This has prompted some suggestions that the housing market may be starting to recover after almost four years of

Mr David Wilson, chairman, said that the modest improvea very depressed period in 1991, when sales were affected badly by the Gulf war. It could in no way be described as a recovery.

Purchasers' confidence remained fragile and was likely to be dented by the uncertainty caused by the election cam-paign. Sales had already started to drift back, said Mr

group's share price down 10p to 430p and caused other housebuilding and building materials stocks to fall. The decline from the previous year's £30.1m came on

turnover ahead from £129.1

His comments sent the

to £135.9m. The final dividend is increased to 6.2p for a total dividend of 8.7p (8.3p), covered almost 3 times by earnings which, after allowing for the effects of the £3 im rights issue last March, fell from 28.6p to

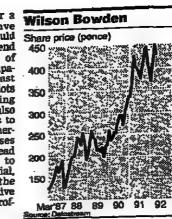
24.5p.
The total dividend on the enlarged share capital represents a 14 per cent increase. The housebuilding division increased profits from £20.9m to £21.5m. It sold 1,324 homes last year - against 1,263 in 1990 - at an average price of £80,000, up from £78,500. Commercial property profits, however, fell from £10.1m to

group had net cash of £7m compared with shareholders funds of £157m. Borrowings, however, are likely to rise this year as the group takes advantage of lower prices to pur-chase residential and commer-

The market paid more attention to comments about the fragility of confidence in the housing market than it did to the quality of Wilson Bowden's results. Despite its current reservations, the company is its of £25.5m in 1992.

£6.7m on sales virtually unchanged at £30m.

At the end of the year the group had net cash of £7m clearly positioning itself for a recovery. Borrowings have risen to about £20m and could approach £30m by the year end 450 wilson Bowden - representing gearing of about 20 per cent. The compa-ny's housing land bank last year increased from 6,200 plots to 7,900 plots with planning permission. The company also recently acquired the rights to a further 230 acres of commercial land. These purchases should stand it in good stead when demand does start to recover. Much of this potential, however, is already in the share price with a prospective



Jones & Shipman

By Andrew Baxter

JONES & SHIPMAN, one of the UK's few remaining publicly-quoted machine tool compaquoted machine tool compa-nies, yesterday reported a "quickening in the pace of new order inquiries from manufac-turing industry in the US and Canada, as well as the UK. Mr John Wareing, managing director, said that since early rebruary "positive interest has grown" in buying the Leices-ter-based company's computer-controlled precision grinding

and honing machine tools. The announcement contrasts with the tone of the company's interim statement in Decem-ber, and is one of the first indi-cations that the outlook for the UK machine tool industry may be improving.

The company fell from profits of £400,000 to losses of £2,46m pre-tax in the six months to September 30 and passed its interim dividend, blaming a "widespread morato-rium in investment in manu-

facturing facilities, particularly in the UK." Yesterday, Mr Wareing said

expressed by new customer sources such as manufacturers sources such as manufacturers of medical and surgical equipment, power-tool makers, air conditioning system manufacturers and the diesel fuel injection industry.

Mr Wareing was speaking in connection with the company's decision to exploit "the first

most of the new inquiries had come from traditional custom-

ers in the aerospace, precision

tool, electronic component and computer accessory industries. But interest had also been

signs of a flickering recovery" by exhibiting in force at Mach '92, the UK's largest machine tool exhibition, at Birmingham NEC in May. Mr Wareing's statement will be of interest to many in the UK's hard-pressed machine

tool industry.

However, a rise in inquiries needs to be followed by an upturn in orders before the industry can say real recovery has begun, and most still believe that will not come until

NEWS DIGEST

Suter falls 26% to £17.8m but maintains the worst is past

SUTER, the industrial, distribution and chemical company chaired by Mr David Abell, yesterday announced a 26 per cent fall in pre-tax profits but said that the outlook for some divisions had improved, "We have bottomed out," said Mr Abell.

Pre-tax profits amounted to £17.8m in the year to December 31. The company blamed the fall on the recession. eroded margins and the cancellation of an important contract for Pentagon

Chemicals, a subsidiary Turnover edged ahead by almost 2 per cent to £205.7m but would have slipped by 3 per cent if adjusted for 1990 acquisitions. Fully diluted earn-

ings fell to 10.5p (15p) per share. The directors recommended a maintained final dividend of 5.6p, making an

unchanged total of 8.8p.
Turnover in the chemicals division Turnover in the chemicals division increased 10 per cent, reflecting a full contribution from Chemoxy International, the Middlesbrough chemicals group won from rival hidder MTM in 1990. But operating profits fell 32 per cent to £6.3m after an unrelated company, which sub-contracted to Pentagon, lost the contract. Pentagon has won some new business but its plant is only at 60 per cent of capacity. Turnover in the industrial division

rose 3 per cent to £96m but operating

profits fell 15 per cent to £9.9m. Air-conditioner sales were affected by recession in the building industry although the valves division, which supplies the petrochemical and oil sectors, performed well.

There were extraordinary losses of £5.3m, which included a £4.1m provision to cover an investment in Harton, the loss-making plastics distributor. The 21.9 per cent stake cost £6m and is now valued at £2.5m. Net borrowings fell by \$7.3m to \$33.6m, bringing gearing down 10 percentage points to 74 per cent. Mr Abell said debt levels would not be

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reduced this year.

Suter continues to be spurned by the market, which marked the shares down 1p to 121p despite results in line with expectations and a maintained dividend. Parts of the business, such as Chemoxy, the valves division and Raffel, a European supplier of heat

The Department of Trade and Industry is continuing its investiga-tions of six companies with Suter links. DTI inspectors were appointed in 1988 and 1989 to establish whether certain investors in the companies acted in concept. Their propert is due

acted in concert. Their report is due to be handed to the DII soon.

exchange equipment, show promise and should come out of recession strongly. But too many questions remain. The investment in Harton now looks unfortunate and Mr Abeli now looks unfortunate and Mr Hardenits Suter paid too much for Pentagon. His remarks yesterday that Suter may be interested in buying part of MTM look well intentioned, but it is difficult to see how it can pay with its gearing and share price at these levels. If Super achieves forecast pre-tax profits of £22m this year, the shares are on a multiple of less than 10. But even if the cloud of the DTI report is reproved the shares are unlikely to be removed, the shares are unlikely to be

attractive other than for their yield.

Jas Fisher to close terminal

JAMES FISHER and Sons saw annual profits dive 59 per cent following increased losses from port terminal and agency operations and a reduced con-

And the Barrowin-Furness-based group is to close its prof-itable terminal at Whitehaven Albright and Wilson, the principal user of the facility, to cease the importing and processing of phosphate rock.

The pre-tax outcome for the

1991 year - £1.5m against \$3.69m - came on turnover of \$30.1m (£29.9m). Despite the outcome at Whitehaven, port operations incurred operating



losses of £1.99m (£351,000), reflecting "difficult trading conditions" at the Newhaven and Hevsham terminals. The shipping side contrib-

down from £4.22m, as the recession lad to lower freight rates and fewer bareboat char-The directors hope that the closure of the Whitehaven ter-

minal, while having an adverse effect on the group, would be offset by improved profitability of the other two facilities. Earnings per share dipped to 5.1p (9.1rp) but the final dividend is held at a proposed 3.5p, maintaining the total for the year at 5.5p.

Lower copper prices behind Fags decline

The lower copper price was the main cause of a sharp profits fall in the mining division of Antofagasta Holdings, the UK-quoted group with mining, railway, industrial and banking interests in Chile. This fall lay behind a 35 per cent decline in behind a 35 per cent decline in group pre-tax profits from £29.3m to £19.2m in 1991.

229.3m to £19.2m in 1991.

The company said that it would be introducing two new copper mines in 1992 which were expected to increase copper production, attributable to the group, from 31,000 tonnes in 1991 to 53,000 tonnes in 1991 to 53,000 tonnes in 1992.

This time mining made profits of £5.59m (£14.5m) on turnover of £43.4m (£45.2m).

Group turnover was static at

of \$43.4m (\$45.2m).

Group turnover was static at \$257.1m. Group operating profits shrank 48 per cent to \$9.82m (\$18.9m) and income from associated companies — in banking, manufacturing, telecommunications and mining — slipped 10 per cent to \$9.34m.

Earnings fell to 50.2p (76p) per share, but an unchanged final dividend of 12p is recommended for a maintained total of 19p.

Thai-Euro Fund first dividend

Thai-Euro Fund is proposing a maiden dividend after outperforming the Thai stock market index in the second half and boosting net asset value at the year end from \$16.55 (£9.40p) to

Total revenue was up at \$5.95m (\$5.3m) and retained revenue stood at \$1.18m (\$2.28m). Earnings per share came out at 38.2 cents (30.4 cents) and the proposed dividend is 22.5 cents.

Further progress as Mayborn rises 75%

Taxable profits at Mayborn Group, the USM-quoted florists' sundries, fabric dyes and baby products company, jumped 75 per cent from £1.56m to £2.73m in the year to December 31.

The outcome followed trebled profits at the interim stage and a recovery from 2200,000 to £1.56m in 1990. There was a modest advance in turnover from £32.7m to

233m but operating profits improved 55 per cent to £3.43m (£2.2m). However, the figures for last year included a loss of £478,000 from discontinued Earnings emerged at 10.1p (7.4p) per share and the final dividend is lifted to a proposed

2.8p for a total of 4.2p (3.8p). Honeysuckle grows

to £589,000

Honeysuckle Group, the USM-quoted textile, clothing and footwear wholesaler, reported a strong advance in pre-tax profits, from £243,000 to £589,000, in the six months to end-November.

Mr David Serr, chairman said the improvement had been achieved at a time when other companies in the same sector had been cutting back and announcing disappointing fig

Salas increased from 210.5m to 211.1m. Rarnings per share rose to 4.7p (1.5p).

Directors said that a divi dend would again be paid at the year and. The group made profits of £274,000 from turn-over of £18.7m in 1990 and paid a single dividend of 1p.

US behind asset rise at Alliance Trust

The Alliance Trust reported a net asset value of £15.39p at January 31 - an advance of some 24 per cent over the year.
Directors attributed the rise to the comparative strength of US markets where the largest proportion of the trust's portfolio outside the UK is centred. Net revenue edged ahead to £21.9m (£20.5m), for earnings of 43.5p (40.66p) per share. A recommended final dividend of 29p lifts the total for the year

ISA Intl declines 25% to £2.1m

by 3p to 43p.

ISA International, the Bradford-based computer accessories distributor, reported a 25 per cent contraction – from £2.83m to £2.12m – in practice profile for 1001

tion — from £2.83m to £2.12m
— in pre-tax profits for 1991.
However, Mr John Parkinson, chairman, said the outcome arrested the decline of the second half of 1990.

Net interest charges fell from £649,000 to £481,000. Borrowings at the year-end amounted to £603,000 reducing gearing below 10 per cent.

Turnover improved 7 per

Turnover improved 7 per cent to £76.4m. Earnings per share dipped to 4.31p (5.84p), but the proposed final dividend is raised to 0.951p for a total of 1.365p (1.238p),

BOARD MEETINGS

investment Trust, Scholes, Trane C. Finals-Bluebirt Topo, Colestion is Buttmoor Investment Trust, Evans Graseby, Henderson Highland Tru Refuge, River & Morcamille America & Income Trust, Watmoughs, Ideorpa).	idutaries, Halchaw, al, Pesk,
PUTURE DATES	
	•
Amber Day	
Burn Stewari	Mar. 24
Hightand Distillaries	Mar. 25
Highland Disdileries	Apr. 6
Minorco	Mar. 19
Smiths industries	Mar. 25
	Apr. 15
Tay Homes	Mar. 24
ADA	
APV	Mar. 26
Automated Security Ayrantre Model Dead	
Ayrantre Moust Products	Mar. 18

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Rugby falls 16% | Metalrax on downturn in construction

By Andrew Taylor, Construction Correspondent

Rugby Group, which sells about a fifth of the UK's cement, tumbled by 16 per cent from £66.7m to £55.8m in 1991 as construction output fell sharply in the UK, US and Aus-

lan

of reference

Turnover fell almost 8 per cent, from £578m to £532.6m. Despite the profits fall the company proposed a maintained final dividend of 3.5p for an unchanged total of 6.45p. This is comfortably covered by earn-ings of 12.7p (14.9p).

Profits from the UK cement division, which accounted for 37 per cent of trading profits, fell by a quarter from £25.7m to

Mr Peter Carr, managing director, said that UK cement volume sales fell by almost 18 per cent, compared with about 16 per cent for the industry as whole. Rugby's main markets are in southern England which has been worst affected by the downturn in construction. downturn in construction.

Mr Carr said that UK cement

Mr Carr said that UK cement sales were expected fall by a further 5 per cent this year. Profits from the UK joinery business, fell from £18m to £15.2m, despite benefits from new acquisitions. The division was hit both by falling sales and prices as UK residential and commercial property manand commercial property markets went into reverse.

The UK steel reinforcing business suffered particularly badly with profits falling from £4.23m to just £509,000. Overseas profits also dipped sharply. The only respite was

PRE TAX PROFITS at the found in Australia where demand from the alumina industry pushed cement and lime profits up by a quarter to £9.68m.

This was partially offset by a This was partially offset by a fall in Australian joinery profits from £1.29m to £203,000. Us joinery profits fell from £342,000 to £265,000. Joinery profits from continental Europe fell by 6 per cent to £2.27m. Glass profits from continental Europe however rose. tinental Europe, however, rose by almost a third to £2.14m.

O COMMENT

Forget about the profits, look at the strength of the balance sheet. Last year Rugby produced a positive cashflow of £18.6m leaving it with net cash at the end of the year of £23.8m. The oligopoly in the UK cement market, where there are only three large man-ufacturers, means that cement prices have not come under the same sorts of pressures as other building materials. Rugby, meanwhile, has put in some hard work reducing costs, cutting a further 400 jobs in the past 12 months. The cash flow benefits of cement making, however, is well known and is already in the share price. The group is in a position to spend up to £100m on acquisitions if it could find something worthwhile. Pre-tax profits slightly higher at £57m would not the group on a would put the group on a prospective p/e of 15. The shares are safe but look fully valued at this point in the

BTR disposals and Hawker Canada stake may be sold

By Maggie Urry in London and Bernard Simon in Toronto

the industrial conglomerate, has sold two businesses acquired through recent takeovers for 238.1m. It also said it was consider-ing the sale of its majority stake in Hawker Siddeley Can-ada, valued at about C\$220m

(2107m).

The group acquired Hawker Siddeley last November for 21:550n and sali yesterday it was conducting a review of its interest in the Canadian subsidiary. BTR holds 59 per cent of HSC's common stock and 42

per cent of its preferred shares. BTR shares rose 2p to 400p. ing interests, including aircraft engine components, steel castings, and mining and forestry equipment. It also repairs jet engines and leases railway wagons. Profits fell last year from C\$23.7m to C\$11.3m largely as a result of as in British coal-mining and Canadian forestry

Bowater, the packaging and industrial films group, is buy-lng the printing division of Rockware, which BTR bought last September in a \$197m cash bid, for £15.3m. Bowater recently launched a £333.5m rights issue and announced two acquisitions of packaging groups for £444m. Mr David Lyon, chief execu-

tive of Bowater, said that the purchase of Rockware Printing had been under discussion even before BTR's bid. The deal would roughly double Bowater's market share in the bespoke business forms market to about 10 per cent. There could be some rationalisation of the business, he said. Rockware Printing's turn-

over in 1991 was £23m. Its profits and assets were not dis-closed, but Mr Lyon said he thought Bowater was paying a fair price. The purchase is for cash and Mr Lyon said it would increase Bowater's gearing from 35 per cent to 38 per cent, after taking account of the rights issue and the other acquisitions. Bowater shares

rose Ip to 770p. The other disposal BTR unnounced was of a 24 per cent stake in Bunnings, a quoted Australian timber products group, for A\$40.8m (£17.8m). The stake has been sold to Westfarmers, of Parth, Western

Reinsurance underpins JIB

By Richard Lapper

100

A STRONG performance in the international reinsurance sec-tor underpinned profits growth at JIB Group, the insurance broker floated in November by Jardine Matheson, the Hong Kong based trading company.

JIB, the latest of a series of
medium-sized brokers to obtain

a stock market listing, reported a 33 per cent rise, from £15.1m to £20.1m, in pre-tax profits for the year to December 31

1991.
The figures were flattered by a contribution of £2.61m from interest earned on a capital injection made by Jardine Matheson last June, but underlying profits increased by 13 per cent with earnings per share up to 13.6p (12p). The company declared a divi-

dend of 5p. However, the performance failed to stir much enthusiasm among investors. JIB's share price fell back to 187p, 3p down on the day and 8p down on the 195p paid for shares at the flotation.

Approximately one third of

the company's shares were placed in an offer which was subscribed three times.

The company's reinsurance division increased its contribution to profits from £8.77m to £10.7m against an improvement in turnover to £22.8m (£20m). Growth in France, Austral-

asia and Asia, where reinsur-ance operations have begun recently, was the main reason. Mr John Barton, chief execu-tive, said that in London JIB's avoiding involvement in retro-cession or spiral business had held the company in good stead following problems in that part of the market this

JIB's US retail division, which generate 43 per cent of revenues, was held back by continuing softness in US insurance rates. Profits contributed fell from £3.93m to

JIB completed a review of its US operations during the year and opted to close 25 offices.

DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Corres - ponding dividend	Total for year	Total last year
Alliance Trustfin	29	Арг 27	. 27 .	43	40
Antofagastafin	735	Jun 8	. 13	70	19
BPPfin	4,51	May 14	4	6.9	6.3
Christies Intiin	. 1	May 20	6	3.3	8.3
Deitefin		June 1	. 9.8	14	14 .
Fisher (James)		May 15	3.5 -	5.5	5.5
Ligital formers among the		May 18	5.8	10	10
ISA intifin		May 31	0.874 -	1,365	1,288
ISA IIID fin		May 18	-	5	•
Allemanner, Bit		May 2	1.4		5.5
MAIint		May 29	2.5	4.2	3.8
Mayborn §lin		May 29	2.581	3.9	3.49
Metetraxin		May 15	3.6	6.45	6.45
Rugbyfin	3.6		5.6	8.8	8.8
Sutarfin	5.6☆	June 22	4.0	22.5	
Thal-Euro Fundfin	22.5*	·		8.7	8.3
Wilson Bowdenfin	6.21	мау 26	5.9	0.7	0.3

Dividends shown pence per share net except where otherwise stated. *Equivalent after allowing for scrip issue. fOn capital increased by

UK COMPANY NEWS

bucks sector trend with

modest rise By Richard Gourlay

ham based specialist engineer ing group, yesterday reported record profits and a sizeable increase in the dividend in recession in much of the sec-

Pre-tax profits for the year to December 31 advanced from £7.18m to £7.21m on sales mar-ginally lower at £62.9m

The company said the record profits had been achieved through productivity gains from capital investment and positive cash flows, as well as its broad spectrum of engi-neering activities which range from branded storage systems and housewares to general

and housewares to general engineering components.

Barnings per share rose from 7.25p to 7.82p and the directors have recommended raising the final dividend to 2.9p (2.58p), giving 3.9p for the year, a rise of almost 12 per cent. The company is also to make a 1-for-10 scrip issue. To this end, the directors are recommending that £325.523 of ommending that £325,523 of reserves be capitalised. Metalrax said that its

"momentum" had continued during the first two months of

The soft seller forced to make the hardest sell

Gary Mead on the options facing WPP to reduce its enormous mountain of debt

T IS fortunate that Mr Martin Sorrell, chief execu-tive of WPP, appears to rel-ish a challenge. He clearly has an enormous one on his hands. On top of yesterday's announcement that pre-tax profits had fallen by 38 per cent in 1991, leaving underlying trading profits of just £38.4m, it now seems that WPP is about to try to raise up to \$200m (£113.6m) from disposals to reduce its heavy debt bur-

With world advertising revenues unlikely to grow by more than 1 per cent this year, it is hardly the best time to be making the release. ing fire-sales. Nevertheless, Mr Sorrell may

have little real choice. He con-firmed yesterday that he has plans to re-organise WPP, which has two of the world's best advertising brand names, J Walter Thompson and Ogilvy

The long-promised sale of the US agency Scali McCabe Sloves, which WPP acquired in May 1989, will steam ahead. In November 1990 Scali lost the \$40m Volvo account when it was revealed that a Volvo com-

was revealed that a Volvo com-mercial featuring the safety aspects of the brand had been rigged.
Yesterday Mr Sorrell said he had a "moral obligation" to sell the agency; in February this year Scali gained renewed con-fidence — and probably increased value — when it won



Martin Sorrell: facing an enormous challenge

Mercedes' \$115m North American account. Disposal of all or part of WPP's market research subsid-iaries - Millward Brown International, MRG Group and Research International. - is another likely move. Flotation on the Tokyo stock exchange of a minority stake in its Far Eastern advertising interests is also on the cards.

Mr Sorrell said that such moves would, on a "conserva-tive" estimate, result in pro-ceeds of some \$200m; he estimated that the group had a "short-term cash need over the

next year" of some \$100m. The timetable for all three actions was "the sooner the better", though certainly before the

The imperative behind the decision to make disposals and attempt flotations clearly comes from WPP's banks rather than from Mr Sorrell, who described the relationship with the co-ordinating committes - formed by Bankers Trust, JP Morgan, Citibank and Barclays' - of his 25 bankers as "constructive and productive"

of WPP is its heavy debt bur-den incurred through big acquisitions made in the 1980s. At the end of 1990, WPP became concerned that it was likely to breach covenants on banks again." its medium-term loans. It renegotiated its borrowings, putting in place a new medium-term facility of \$400m, to be repaid or refinanced by June 1993. In addition, a \$604.5m

semi-annual instalments over four years from June 1993. It has not drawn fully on those facilities but its debt still averaged £472m last year against £432m in 1990. It ended 1991 at £334m against £297m at

term loan is to be repaid in

According to one analyst, without the release of some £17.8m of exceptional items to boost 1991's pre-tax profits to £56.1m, WPP would have breached its banking covenants

Even if Mr Sorrell manages to raise as much as \$200m from the re-organisations he has in mind, that will probably not be enough; "even with disposals, no way are they going to meet their banking covenants" is

the view of one analyst. Another analyst, Mr Richard Dale of Smith New Court, said that 1991's performance "was worse than expected; in the current year we expect revenues to be at best flat, and pre-tax profits to be about around £40m, giving interest rate cover of 1.8 times, below that required by banks. It is therefore not surprising that they are now talking to the

Moreover, it is increasingly unlikely that WPP will be able to meet its debt repayment

obligations for 1993. One solution - which Mr Sorrell continues to disparage - might be the sale of one of his two world-leading international advertising agency net-

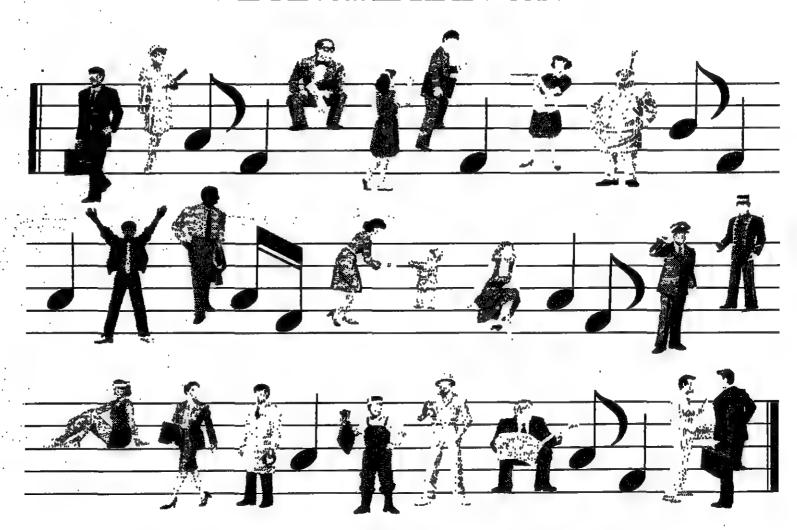
But even without Mr Sorrell's well-known opposition to such a notion, with the slump in advertising the price that could be obtained for either would hardly match the sort of figures Mr Sorrell paid for them - \$566m for JWT in 1987 and \$864m for O&M in 1989. Mr Sorrell therefore needs to

maintain a productive relation-ship with his bankers.

The view of another analyst is that "It is not in the banks" interest to put WPP into receivership", since the core value of the group's business is in people and property, neither of which can be easily valued, least of all given 1991's 3 per cent collapse (in real terms) in international advertising revenue and a property slump.

Not for the first time, bank-ers may find themselves over a barrel with little choice but to come to the aid of an ailing company, in the hope that it

FINANCIAL HARMONY



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*Fortune Magazine, August 1991.



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COMMODITIES AND AGRICULTURE

Gold market in confusion as price sets $5\frac{3}{4}$ -year low

gold market yesterday as the price in London dropped at one stage to \$341 a troy ounce, the lowest since June 1986. It closed at \$342.20, down \$3:80

from Friday's close.
On the New York Commodity Exchange the most-active April contract crashed through all remaining technical barri-ers to \$342.10 an ounce and at midday seemed set to test new

lows.
Some analysts said there was now nothing to stop spot gold falling below \$300. One recalled that the last time that happened, in 1985, the price took a year to climb back to

Dealers said yesterday's selling started at the morning "fix" in London and came from several quarters. Some suggested selling seemed to be related to a specific deal or deals somewhere in the market's shadowy background.

CONFUSION REIGNED in the rather than being caused by any fundamental reason. Some said the fall was asso ciated with uncertainties about the South African referendum. Whatever the reason, the drop in London triggered more sel

> "With Middle East players effectively out of the market because of (the fasting month of) Ramadan, there were no buyers when people began baling out. The price could just keep going down," said Mr Wiktor Blelski, analyst at Carr

Wiktor Bielski, analyst at Carr Kitcat & Aitken, part of the Banque Indosuez group. Mr Michael Spriggs, analyst at the S.G. Warburg Securities financial services group, said: "It is very worrying because chartists say there is no real support for the price below \$342. The price could go all the way down to \$325 and I can't way down to \$325 and I can't see what would push it back

Sugar prices forecast to remain in narrow range

By David Blackwell

WORLD SUGAR prices are set to remain locked in the "desperately narrow" 1.5 cents a lb trading range of the last 12 months, according to the latest sugar report from E.D. & F.

Man, the London trade house. The resistance to movement in spite of a volatile trading environment is due to fear of uncertainty at a time of revolutionary change in the eastern European and Cuban markets, Man suggests. It also coincides with "an unprecedented convergence of views about the overall supply and demand bal-

land and India in the year to the end of last month has exceeded the previous year by

ance".
While uncertainty surrounds crop prospects in both Cuba, the biggest exporter, and the CIS, the biggest importer, the convergence can be explained by favourable growing condi-tions in many exporting coun-tries. Output in Brazil, Thai-

Strike hits Peruvian copper mine

By Sally Bowen in Lima

TWENTY MONTHS of labour peace at Southern Peru Copper Corporation, producer of two-thirds of all of Peru's copper, came to an end yesterday when blue-collar workers from all four company unions and white collar workers and white collar workers at the

Cuajone mine went on strike.

The smelter at IIo, which produced a record 300,117 short tons (2,000 Ib each) of blister last year, was still func-tioning, according to SPCC. About 40 per cent of operators had turned up for work as normal. A senior company official commented, "We are maintain-- we have contingency plans for this sort of situa-

Surprise was expressed in the local mining sector over the SPCC strike, scheduled to last 48 hours. SPCC workers are among the best paid in Peru's mining industry. A "labour peace" pact for 1992 is still under discussion by the

striking unions.

The motive for the strike a technicality for calculating a recnicality for calculating wage rises — "seems inexplicably trivial," said one mining industry source in Lima. "This looks more political than anything else."

SPCC recently announced investment plans totalling \$300m over the next five years. The HS-owned commany is to

The US-owned company is to build electro-winning plants at both its huge open-cast mines of Cuajone and Toquepala, and a partial capture acid plant for the Ilo smelter.

 Metal workers blocked traf-fic and disrupted rail services here to protest at the threat-ened closure of the 90,000-tonne capacity lead works of Sociedad Minera y Metalurgica de Penarroya Espana, a wholly-owned unit of Franco-German multinational Metaleurop, Reports Reuter from Cartagena.

EC wants tougher fishing punishments

24, 30 and 8 per cent respec-tively. "The full impact of

By Andrew Hill in Brussels

EUROPEAN COMMUNITY member states are hampering the community's fisheries inspectors and limiting their efficiency with bureaucratic rules, according to the Euro-pean Commission.

In a report published yesterday on surveillance of the EC's common fisheries policy, the commission called for the powers of EC inspectors to be strengthened and punishments for overfishing and other breaches of the CFP to be

tougher.
"Surveillance is supposed to happen on a co-operative basis, but in practice the [community] inspectors are seen as intruders," said a commission official vesterday.

The commission will produce formal legislation to improve CFP surveillance later this year, and will also propose minimum community sanc-tions for fishing vessels which

break EC rules.
Brussels believes improved surveillance and control of fishing are essential if planned reforms of the CFP are to be successful.

The report itself does not single out individual countries for criticism but the problems are thought to be worst in the North Sea where stocks are at

Commission officials say they do not want to interfere with surveillance which can best be carried out at national

level, but the commission does want national authorities to their own administrative procedures.

According to officials, mem-ber states' attitude to EC sur-veillance has improved significantly in recent years as the need for changes in traditional fishing policy has become obvi-

But surveillance has not kept pace with technological developments in the practice of fishing. A comprehensive com-munity register of fishing vessels was only set up last year, and the commission would like to improve the monitoring of fishing fleets by computer and

Assured EC access urged for banana producers

BANANA EXPORTERS in small African, Caribbean and Pacific (ACP) countries should be assured a minimum quota in the European market and tariff protection against cheaper, large-scale producers, says a report published yesterday by a coalition of lobbyists for the developing world. In addition, tariffs levied on

large-scale producers should be earmarked to fund a system of price support for ACP suppliers, along with assistance on diversification, the International Coalition for Development Action said in its report. The European Community should monitor the cartel activities of the three multina-tionals that dominate banana production among large-scale producers.

The report comes in the wake of fresh British government assurances that treaty promises made to Caribbean banana exporters will be honoured when the European Commission decides next week how to create a single market

EC Banana Supplies (percentage shares) St. Lucie

Mr John Gummer, the UK farm minister, assured the House of Commons in a parliamentary answer last Friday that Britain intended to stand by its obligations under the Lomé convention (a trade agreement with developing for-mer European colonies), and that conformed with these

The "Eurobanana" has generated immense controversy, since the creation of the single market makes it possible for "dollar banana" producers, mainly in central America, to undercut traditional suppliers. These are mainly former French and British colonies, French and British colonies, which have protected access to particular European markets, and high prices — hoth assured by development commitments made under the Lomé convention.

The EC is the world's biggest importer of bananas, purchasing 3.2m tonnes in 1990. Small ACP countries like Jamaica and the Windward Islands sup-

and the Windward Islands sup-ply 18 per cent of the market, while former French colomies and small EC producers like the Canary Islands supply a further 26 per cent. Dollar bananas account for the

remaining 56 per cent.
Dispute inside the EC arises from rules being set by the General Agreement on Tariffs

would support any EC decision and Trade, which would require all farm products to be subject to import tariffs. These would then be reduced during

the next six years.

The community has not set a tariff for the so-called "dollar bananas". Instead, it limits bananas". Instead, it limits their entry by means of quotas. The European Commission — like the Council of Ministers (of the 12) — is divided between those who want a temporary exemption from the Gatt rules, and those who want to set a very high tariff on dollar bananas.

Dame Eugenia Charles.

Dame Eugenia Charles, prime minister of Dominica in the Windward Islands in the Caribbean – where 70 per cent of export earnings come from bananas – spoke for many Caribbean suppliers when she predicted during a recent visit predicted during a recent visit to Brussels and London that tariffication would "never by itself be able to protect our banana industry: it would mean the end of the industry in our part of the world.

"If we lost the industry com-pletely, we would lose the

country." she warned: "It would be the beginning of

despair."
She may have been comforted by Mr Gummer's assurance last week that he "has pressed the importance of a settlement under the General Agreement on Tariffs and Trade in conformity with our continuing commitment to the Windward Islands and

These assurances did not rule out the possibility of tar-iffs, however. It is still possible that compromise will be found in a longer period of tariff pro-tection than six years, and substantial funds to aid diversifi-cation into other products. There have been informal sig-nals from the Gatt that a compromise that was technically outside Gatt rules would not jeopardise the Uruguay Round proposals.

Ranguage and the Estropean Sin gle Market. The International Coalition for Development Action, World Development Movement, 25 Beehive Place, London SW9 7QR.

Van Niekerk's Cape crusade to rescue farmers

The South African agriculture minister is trying everything to minimise bankruptcies

day of the annual agri-cultural show at Prieska in the northern part of South Africa's Cape Province. A few score farmers and their fami-lies from a radius of a about 100 km (62 miles) had gathered to wander around about a dozen trade and craft stands have a brasi (barbecue) lunch and to see which of them would be awarded the prize for the best Fat-Tailed Persian sheep. The temperature was in the mid-40s centigrade (about

the mid-40s centigrade (about 120 deg F).

This is virtually desert country where a farmer needs several thousand nectares and a drought- and heat-resistant breed of sheep to make a reasonable living. It lies between the Greet Ferrer in the south sonable living. It lies between
the Great Karoo in the south
and the Kalahari in the north
and the town owes its existence and past wealth to the
mining of blue asbestos and
copper from the nearby hills.
Now the copper mine is
worked out and the lung disease asbestosis has killed the
demand for the asbestos the
area once produced. Today area once produced. Today Prieska relies almost entirely on agriculture and in both prosperity and population it is only half the town it once was. But the mood at the show was jovial and relaxed. The quality of the sheep entered for the food was good and the local MP was among the small crowd. They know him well; for not only is he a neighbouring farmer (his farm is just 170 km away by dirt road and that qualifies as "neighbour" in this

vast hot countryside) but he is



By David Richardson

also South Africa's minister of

Mr Kraai van Niekerk would probably have attended the show as a farmer in any case show as a farmer in any case but last week he was cam-paigning for today's referen-dum on continued political reform in South Africa, and Prieska is the centre of his con-sitiuency. He had delivered a speech at another town that morning now he was pressing morning; now he was pressing the flesh of his fellow farmers before addressing a house meeting in the late afternoon and another in the local town hall in the evening. In the sweltering heat it was a pun-ishing schedule.

ishing schedule.

If the voters reject continued reform Mr van Niekerk, along with the rest of the cabinet, will begin preparations to resign. But if the majority of South Africa's white electronic votes against calls by the Conceptible Party and the AWR servative Party and the AWB for a return to old ways, the minister will be able to return to other pressing problems in

his department.

Chief among these is the extended drought which has affected a significant proportion of the Republic. Indeed, I had expected that the arid area in which the minister's own farm is situated would be suffering most. But I was wrong. When I went with him to his 13,000-hectare holding, which has an annual rainfall of just 6 inches and where temperatures in the high 30s and low 40s centigrade are normal through-

centigrade are normal through-out the long summer, he explained that the secret of success on such dry bush veldt was to restrict stocking rates (he runs only one Merino wool sheep per 10 hectares) and to conserve what little moisture was available.

This meant moving each 300head flock on a regular basis from one 100-hectare camp (pasture) to another so as not to destroy the indigenous grasses and bushes sprouting from the sandy, rocky terrain and which, incredibly to my unaccustomed eye, sustained the animals in good condition. He talked with suchustann and detailed knowledge about the balance of nature. And he claimed that it was not farmers like him, who were used to managing in dry weather, who were in financial trouble.

It is, in fact, the arable farmers further east who are authoring most, as I had seen and heard for myself a few days earlier, and Mr van Niekerk has already set up committees of bankers, extension officers and local farmers' representa-tives, to try to find ways to avoid many of them going bankrupt. Aid schemes are being worked out, wherever possible, to write off some debt and to re-schedule the rest,

164.067 lots

1208-9

often at subsidised interest rates. But in many cases the financial position is such that the farmer is beyond help.

Critics of the rescue attempts allege that most of the farmers who are in trouble are financially illiterate and that they are reaping the results of unbridled expenditure and expansion in the boom years of the 1970s and 1980s. Mr van Niekerk concedes that such suggestions contain an element of truth But the drought is also an established fact and there are socio-economic as well as agri-cultural reasons why as many farmers as possible should be

sayed.
To allow vast numbers of farms to go out of business at a time when there is little enthusiasm, even among successful farmers for expansion, would put tens of thousands of black farm labourers out of work. Since the repeal of the Group Areas Act two years ago there has already been enormous growth in the squatter camps around big towns. Hordes of unemployed farm workers would add to an already serious problem. There is also the immediate

problem of ensuring the availability of sufficient food. South Africa consumes between 6m and 7m tonnes of maize each year. Production from this year's drought stricken crops is forecast at less than 3m tonnes. In addition, the republic has long term commitments to supply maise to other southern African countries. It appears likely, therefors, that it will be necessary for

South Africa to import up to 5m tonnes of maize during the coming months. Some com mentators have suggested that the port facilities are inadequate to handle such volumes within the time available but Mr van Niekerk assured me that his department had done the calculations and confirmed that they can and that imports have already begun to arrive. He also denied that there was any possibility of rationing over coming months.

Some of his optimism was based, however, on the possi-bility that South African-grown wheat could be substituted for maize when it was harvested in November. But back in the Orange Free State, last week, farmers were worrying about the continued absence of any rain to provide moisture to germinate wheat seeds when they were due to be planted in a few weeks time. Theirs is a summer rainfall area and that season is almost over. If they get no rain, there will be no point sowing the seed and they will have no crops to harvest next Novem-

As the minister said, that is a long way shead and there will be time to make arrange-ments to deal with that problem should it occur. But in the that the drought, the cost of aid to farmers and the planned expenditure on food imports will have figured in the South African budget calculations due to be announced tomorrow. Whichever way you look at it this is a crucial time for South Africa.

MARKET REPORT

Several base metals were testing day on the LME. Traders pointed to the continued lack of recent bullish sentiment, COPPER Ignored the strike by Peruvian copper workers and three-month

metal continued to edge into the

\$2,225 a tonne from which the

market bounced last week Three-month ALUMINIUM, having failed to break up through band last week, eased throughout the day under liquidation and light sell stops. Traders now see a test of the \$1,280 to \$1,285 support

London Markets

Crude off (per barrol FOS)		+ or -
Dubai	\$15.55-5 65z	
Brent Blend (dated)	\$17 65-7 75z	
Brent Blend (May)	\$17 80-7 90	- 025
WT.I. (1 pm est)	\$19 20-9.25z	÷.025
Oll products INWE prompt delivery per la	onne CIF)	+ gr
Premium Gasoline	\$196-199	+5
Gas Oil	\$162-163	+1
Heavy Fuel Oil	\$76-78	+2
Naphtha Rosedous desus Essensia	\$173-174	
Patraloum Argus Esumates		
Other		+ pr -
Gold (per tray az) 🏟	3343 20	-3.60
Silver (per troy oz)-	409 Oc	-20
Platinum (per tray oz)	\$359.25 \$31.76	+ 0.25
Palladium (per Iroy oz)	584.25	+0.3
Copper (US Producer)	104 98	+0.06
ead (US Producer)	37c	
Din (Kuela Lumpur markot)		-0.02
lin (New York) Zinc (US Prime Wastorn)	261.0c 62c	-0.5
and the Frime Mosterni	626	
Cattle Iliva weight)f	107 97p	-0 57*
Sheep (live weight)†	101 26p	+0.28
Pigs (live weight)†	97 85p	+ 2.23
ondon daily sugar (raw)	\$211.3v	-C 6
ondon daily sugar (white)	\$270 Ov	0.8
Tate and Lyle export price	C231 G	-0.5
Barloy (English feed)	£121 S	
Maize (US No 3 yellow)	£148 0	
Whoat IUS Dark Northerns	Unq	
Rubber (Apr)♥	53.75o	-0.5
aubber (May)♥	54.00a	di.
Rubber (KL RSS No 1 Mar)		+05
oconut oil (Philippines)	\$657.5v	
alm Oii (Malays anis	5405 0	+5
Copra iPhilippinesis	\$445 Ow	-7.50
cyabeans (US)	C158 0q	+0.5
Cotton "A" indes	\$4 60c	_
Vooltops (64s Super)	499p	4
a tonne unless otherwise	stated p-per	nce/kg.
-cents/lb_r-ringgi//kg, q-k	dar t-JuniJiy	u-Jan-
Aar v-Apr/May v-Feb/Mar Commission average fatsto	w-Aprz-May	. tMoat

attempting to consolidate last week's sharp gains, was aided by developing support which absorbed liquidation on any dip to \$1,230 a tonne. Traders said if the consolidation is successful then a rise to test resistance around \$1,260 is possible near term, London's robusta COFFEE lost morning gains by the close as New York failed to gather enough support to break through in near May, traders said. The New York arabica market was between Central American producers and US trade officials on renewed export quotas.

Compiled from Reuters

Close Previous High/Low

SUGAR - Landou FOX

May	188.60	164 80	188.60 183.80
/ng	188.00	188.40	187 60 187.00
Oct	190.CO	189 40	189.00 188 80
White	Closa	Previous	High/Law
lay	258,40	266.0	267 70 265.80
Aug	270.00	268.0	269 50 288.00
Oct	262.50	260.5	261.30 260 10
War	265.40		263.80
Yhlie 77	2 (584)		of 50 tonnes.): May 1513.19
CRUDE	OfL - I	PE	S/bi
	Clos	e Provid	us High/Low
()r	17,82	17.57	17.94 17 79
Agy	17,84		18.00 17.83
TIME:	17.00		18.08 17.90
HE!	17 9€		18.04 17,89
	17.91		17.92 17.90
Sep	17.90		16.00 17.90
ies Ocr	17.90	5 10.10	16.00 17.90 17.98 17.90
ies Dar	17.90	10.10	
hug Sep Der PE Inda Turnove	17.90	10.10 17.47	
Sep Oct PE Inde furnove	17.95 17.96 17.83	10.10 17.47	
ep Oct PE Inde umove	17.90 17.90 17.83 23520 (10.10 17.47	17 88 17 90
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Sep Der PE Inde Furnove CAS OR Apr May Juli Aug	17.95 17.95 17.83 7 28920 (- IPE Glose 161.50 163.25 165.00 167.00 168.75	Provious 161.50 164.50 166.25 168.25	\$7, 98 17 90 \$7,0 Hhgh/Low 163.50 161.25 164.50 163.25 166.00 165.00 167.75 166.75 169.50 168.75
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WORLD COMMODITIES PRICES COCCA - Limited FOX **€/lonn** 673 701 726 762 795 862 675 671 Turnover: 1580 (3157) lots of 10 tomes 5000 indicator prices (SDRs par tomes. Delly price for Mar. 13 829.21 (519.47) 10 day average for Mar. 16 832.89 (838.84) Close Previous High/Low r2427 (4381) lots of 5 toones

OTAT	DES - 1	onden FO	t	£/tonna
	Close	Previous	High/Low	
Apr	114.5	113.0	114.8 112.5	;
May	134.0	132.5	134.0 132.5	
Apr	120.0	129 0	127.8 127.0	
Turnove	× 141 (38	1) lots of 2) tormes.	
SCYAR	EAL - I	eadon FO	E	Citones
	Close	Previous	High/Lon	
Jun	125.50	125.50	125.50 125	
Oct	130 50		130 60 130	.50
Turnose	26 (11)	lats of 20 t	onnes.	
2100	C - the	FOX	\$10/line	lex point
	Close	Previous	High/Low	
Mar	1223	1232	1256 1263	
Apr	1263	1279	1265 1260	
Mary	124	1245	1245 1235	
Jul .	1115	1210	1115 1100	
Ott Jan	1253	1252	1253 1256 1285	
BFI	1220	1295 1228	Libbs	
Turnger	er 189 (36	E)		
	S - Lome	ion PQX		\$/tonne
Wheel	Close	Previous	High/Low	
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Sép	113.30	112.90	113.30 113	
Nev Jan	116.45 129.30	116.15	116.46 116	
Berley				
	Glose	Previous	High/Low	
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Turnow	London	Previous	each Settlem High/Low	ant) přeg
Turnovi				1

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Day's high Day's low		342.3	Ď			Oct	350.B 353.5	354.2 356.8	351.5 355.0	349.1 351.9
Loco Leta			ding Re	den (V	a Utilia	Dec Feb	355.1	359.5	0	0
1 month	17		å ment		3.81	Apr	358.8	352.3	361.9	357.7
2 months	5.7	3	12 mon		3.94	PLATA	NUM 50 tr	oy oz, \$/tro	y OZ.	
2 mornes	\$7	3					Close	Previous	High/Low	
Silver fix	p/line	Œ	UE	i cts e	drya .	Line	358.5	305.1	W. 100	257.0 ·
Spot.	239.65		41	0.85		Apr	380.5	361.0	351.0	356.0
3 months	245.95 262.36		. 41	4.95 9.80		Jul	382.0	360.0	360.0 362.5	355.5 360.5
6 months 12 months				1.25	-	Jan	365,0	362.0	361.0	380.0
GOLD CO						BELYE	R 5,000 tr	ay oc cente	ftroy CEL	· ·
(Priose su	ppfled by	Engeli	hard M	إطعاد			Close	Previous	High/Low	
	\$ pr	_		equiv	Lien!	Mer	406.2	409.9	408.0	405.0
Krunerzen	d 343	25-344	25 E	20.75-2	00.25	Apr	407.2	411.0	0	.0
Krugerran Maple Jos	£ 354J	00-356	.00 2	06.50-2	277.00:	May	408.7 412.0	412.5 415.8	411.5	408.0 411.0
New Sove	reign 84.0	0-65.00	1 4	9.00-49	1.50	Jul Sep	415.9	419.7	414,0	418,5
TRADED	OPTIQUES	i		_		Dec	421,8	425.6	424.0	421.0
	m (99.7%)					Jan Mar	423.5 428.2	427.4 432.0	0	0
[Mar 13]			45		uta	May	433.0	436.8	ŏ	ě
Strike prid	o S toome	Nay)m	May	Jun	Jul	437.5	441,5	0 (0
1200		109	128	8	15	HIGH 4	BRADE C	OPPER 25,0	00 ibe; cent	s/ibs ·
1300 1400		42	63. 25	40 108	49 110		Close	Previous	High/Low	
						Mer	101,10	101,15	101.10	100.70
Copper ((Mar 13)	Grade A		ella.	8	utu	Apr	101.00	101.20	100.90	1000
		_			22	May	190.90	101.10	101,00 -	100,50
1140 2250		93 30	102 45	9 46		Jun Jui	199.75 199.66	100.50 100.70	0 100,85	100.25
2350		5	15	120	64 132	Aug	100.50	100.50	100.20	100.29
Colleg		May	Jul	Шу	Jul	Sep	190.36	100,25	100.10	99.80
800		49	30	5	16	Oct. Nov	100.20 100.15	100.10	0	0
850 850		18	49	24	10 35	Dec	100.00	99.85	0	ů.
900		5	25	61	64					
Cocoe		May	Jul	May	Jul	SUGA	WORLD	" 1" 112.0	O ibe; cents	ribe · ·
675		18	6	20	90		Close	Previous	High/Low	
700		9	33	36	32					
725	_	4	24	56	45 .	May Jul	8.43 8,50	8.31 8.38	8.44 8.30	8.27 8.37
Breat Cre	de	May	Jun	May	Arti	Oct	6.56	8.48	8.50	8.45
1750		80		26	-	Mar	6.00	8.55	8.71	8.60
1800		56	60	2	70	May	8.71	8.56 8.75	8.71	8.71

					·				
CAU		ght) 42,000	US galls \$	/barrel	CI	nicaç	30		
	, Close	Previous	High/Lox	W	-	A DEPARTMENT	7000 has miles		
Apr	19.15	19.16	19.34	19.02	. ====		,000 bu min;		
May	19.28	19.35	19.43	19.20		Ciose	Previous	High/Lov	•
Jul Jun	19,29	19.45 19.48	19,51 19,52	19.30 19.34	Mur	585/6	559/6	589/4	583/4
AME	19.38	19.45	19,49	19.31	Jul	592/4 902/2	896/0 604/6	596/6 605/6	590/0 599/4
Sec	10.00	19,42	19.45	18.29	Aug	805/6	608/6	810/4	804/4
Oct	19.31 19.29	19.40 19.38	19,42	19.27	Sep	908/6	611/4	613/0	007/4
Dec	19.28	19.36	19.38	19.25	Nov	616/4 824/4	626/6	621/0	614/2
Jan	19.23	19.31	19.30	19.25	Mar	834/4	636/4	629/0 637/0	623/U 631/4
HEAT	TNG CIL 4	2,000 US ga	ille, cents/	وللجو 20	90Y/	SEAN QU	. 60,000 lbs;		4911-
	Close	Previous	High/Lor			Close	Previous	High/Low	
Apr	5365	5336	5390	6325	Mar	20.54	20.87	20.80	20.50
May	6320 6280	5305 5283	5380 5320	6280 6280 .	May	20.73	27.08	21.00	20.72
Jul	3010	5305	1000	5280	Aug	21.03 21,19	21.57 21.53	21.29 21.45	21.02
, in	5370	5370	5396	5345	Sep	21.33	21.95	21.55	21.19 21.38
Sep	5490 5596	5495 5800 ·	5620	5485 5590	Oct	21,47	21.78	21.62	21.47
Nov	5890	6700	5720	5700	Jan	21.76 21.80	22.10 22.10	22.05	21.77
Dec	5785 5815	6796 6826	5815 5860	5795	-		AL 100 tone;	D.	0 .
		es;\$/tonner		5830		Close	Previous		
					Mar	. 175.3	175.0	High/Low	
٠	Close	Previous	High/Lov		May	178.8	176.6	176.7	174.1
May	1021 1081	18 30 1057	1088	0	Jut	T79.2	179.3	177.3 180.0	. 175.7 178.6
Jul	1089	1093	1106	1051 .	Sep	180.1 181.4	180.3	180.8	179.5
Sep	1136	1125	1141	1124	Oct	185.2	181,4 195,6	181.9 196.2	180.7
Dec	11 80 1220	1175	1181	1168	Dea	197.2	197.1	198.0	194.8 -196.6
Max	1245	1241	ē	. 0	Jign	198.0	197,2	198,D	197.2
Jesi	1277	1271	0	0 ,	MAIZ	E 5,000 bu	min; cents/;	5675 bushel	
: Sep Dec	1338	1304	0	0 1		Close	Previous	High/Low	
_		,500lbs; cer	_		Mar	261/6	284/2	264/4	261/4
-				<u> </u>	May	269/2	271/4	272/0	269/0 .
	Close	Previous	High/Lov		Jul Sep	274/6 268/6	276/2	27714	274/4
Mar	72.55 73.40	73.50	74.25	72.25	Dec	264/2	269/2 264/6	270/0 265/6	268/2 263/2
Jul	75.15	73.80 75.85	74.50 76.50	72.50 74.50	Mar	271/0	271/4	272/4	270/2
Sep	77.45	78.50	78.75	77.20	May	274/6	275/2	276/4	274/4
Dec	84.70	81.85	82.50	50.90	WHE	T 5,000 bu	min; centa/	60ib-bushel	
Mag	88.00	86.25 89.00	84.70	84,40		Close	Previous	High/Low	
Jut	81.75	92.75	ŏ	ō	Mar	382/0	393/0	395/2	390/4
			-		Jul	384/0 271/2	385/0 369/6	387/4	381/4-
COTI	ON 50,000	cente/lbs.			Sep	378/2	373/4	373/2	365/2 369/0
	Close	Previous	High/Low		Dec Mar	384/0	383/0	385/0	377/0
May	85.36	54.29	55.50	54.25	_	365/0	385/0	387/0	360/0
Jul	56,88 58,30	55,86 58,57	56.95	55.75	DAE		,000 lbs; cer	its/fbs	
Dec	59,80	59.17	59.30 60.00	58.60 59.25	·	Close	Previous	High/Low	
Mar	61.30	90.55	80.87	60.65	Apr Jun	78.675	78.250	78,700	78,250
May	\$1.85 62.40	61.60	61.50	61.45	Aug	74.150 70.250	74.075 70.175	74.325	73,900
	IGE JUICE		62.20	92.10	Oct	89.825	053.95	70,400 69,950	70.050
CILLO			oente/ibs		Dec	70.000	70.175	70.150	69.750 69.800
•	Close	Previous	High/Low	,	Feb Apr	69,275 70,150	69.376 70.325	69.650	69.275
Mer	144,00	143.05	144,00	148.00				70.250	70.150
Mey	141.50	143.90	144.70	142,90			00 lb; cente/1	the	
Sep	134.00	133.55	141,90 194,13)	140,00		Close	Previous	High/Low	
Nov	125.55	125.50	126.00	133.00 125.25	Apr	40.525	40.600	40.675	46.100
News Comments	124,80 124,75	124.50	124,80	124,06	Jun Jul	46.250	48.175	46.300	45,525
May	124,75	124,25 124,25	T24,75 Q	124.75	Aug	45,725 44.075	45,850	45.750	45.350
Jul	124,75	124.25	ŏ	0	Oct	41,250	43.900 41.200	44.100	43,750
			-	• .	Dec	44.600	44.375	41.300 44.750	40,950
PM TO	HCEES				Feb Apr	45.425 43.150	45.230	45.425	45.050
		se: Septemi	ter 19 109	1 - 4000			43.000	43.150	O_
1-	Mar.1				- Onk		(0,000 lbs; c	unts/lb	
	1623.1		1684,91	0 ут ago 1717.j	· Was	Ctose	Previous	High/Low	
1-		Base: Dec.			Mar May	35.276 36.375	34.850	35.275	34,400
1==					- del	37.050	38.775 36.600 .	36.450	35,300
-	- Mer.7:			O yr ago	Aug	35.625	35.325	37.200 35.950 .	35,250
Spo Put	118,11 res 122,27		119,24 121,98	125.63	Feb Mar	48,000	48.000	48.000	35.025 47.825
				120.43	May	47.300 50,000 .	47.025	47.300	0
							90,000	O	0 .

LONDON STOCK EXCHANGE

Shares unable to sustain early rally

By Terry Byland, UK Stock Market Editor

THE UK stock market triedhard to rally yesterday after
the weekend round of public First Desired May 23 Apr 6 ative towards the Conservative government than Friday after-noon's rumours had suggested. noon's rumours nau suggester.
But lack of genuine investment Account Day:
Nar 30 Apr 13 May 5 vulnerable to developments in stock index futures, and the FT-SE shed a further five points in its fourth downward

session since Budget Day. International factors were largely brushed aside by Lon-don traders, whose attention is now fixed on the UK general election to be held early next month, The stock market, which now fears a "hung" par-liament, made little immediate response yesterday to the first reports of the shadow Budget from the Labour opposition

Last Deslings: Mar 20 There there desilege may take place have \$2.00 am here beckens days earlier.

The fall of 619 points in the Nikkei Average, bringing the Japanese stock market to a five year low, made little immediate impact in London, although some optimists suggested that increased presure for a cut in Japanese discount rate might enhance the chances of a reduction in UK base rates before election day. However, neither sterling nor London money rates gave

lingering base rate optimism.
The stock market this week faces important economic data on the UK economy which could have significant impact on the the voting intentions of the UK electorate. These will in turn be scrutinised by the opinion pollsters.
Publication of important

opinion polls is expected today and tomorrow while on Thursday, two opinion poll results will coincide with the latest UK unemployment statistics. to be followed on Friday by the retail price index (rpi) for February. A satisfactory rpi number could offer the final oppor-tunity for a pre-election base rate cut.
Against this backcloth, the

had proved less alarming than feared on Friday, but the early gain of 8.9 on the Footsie was quickly reversed when the futures market opened. The March contract moved to a dis-count, and the underlying blue investment institutions were inclined to stay on the side-

to buy, fund managers are

afraid to sell because they fear

that they will be unable to buy the stock back again if

the market takes off after the

While most marketmaking

firms kept trading books level ahead of the Budget, some

erred on the bullish tack and

have suffered losses as they

have tried to re-position them-

selves through the stock index

Share prices opened higher on relief that the opinion polls

much encouragement to any lines. One leading dealer comchip stocks were marked down. mented that, while unwilling often in minimal trading. At the day's low point, the Footsie was down 18.3 at 2,457.7, leaving the 2,450 mark unchallenged. As the March future steadied and Wall Street came in with a gain of 15 points on the Dow in UK hours, the London market rallied in listless trading.

At the close, the FT-SE Index was a net 5.3 down on the day at 2,470.7. Seaq volume fell to 363.5m shares from the 555.7m in the previous session; retail or customer volume remained high last week, and was worth just over £1bn on Friday. Oil shares provided one of the few firm sectors among the internationals. UK retail and consumer stocks lacked support, reflecting the fading of base rate hopes.

86.13 86.36 86.74 86.87 87.42 84.45 99.82 99.83 99.88 100.19 100.75 93.23 Fixed Interest Ordinary Share 6 1935.8 1948.6 1966.6 2006.6 2470.7 2476.0 2493.3 2522.4 2574.8 2500.6 FT-SE-100 Elvarya FT-SE Eurotrack 200 ●Ord, Div. Yield ●Earning Yie %(full) ●P/E Ratio(Net)(☆) 6.48 28,968 29,538 26,259 47,709 1049.8 1085.6 853.9 1440.07 32,507 33,357 30,842 49,455 420.9 468 1 375.5 660.9 27,573 1028.6 SEAC Bargns 5.00pm Equity Turnover(Cm)† Equity Bargains† Shares Traded (ml)† 25,511 30,795 Ordinary Share Index, Hourly changes Day's High 1943.4 Day's Low 1922.4 12 pm 1930.7 131.2 2 pm 1831.0 1932.3 4 pm 1931.6 Open # am 10 am 11 am 1942.9 1931.7 1929.5 Day's High 2484.9 Day's Low 2457.7 FT-SE 100L Hourly changes | Open | 5 sm | 10 am | 11 am | 12 pm | 2483.9 | 2470.2 | 2487.5 | 2474.2 | 2468.7 | 2488.9 | 2488.1 | 2470.4 | 2470.2 | FT-SE Eurotrack 200, Hourly changes Day's High 1163.96 Day's Low 1160.38 Open 1160.38 10 am 1161.21 11 am 12 pm 1161.17 1161.60 TRADING VOLUME IN MAJOR STOCKS

88.56 82.17 127.40 40.18 (27/2/92) (2/1/91) (9/1/35) (3/1/75) 101.56 90.59 105.40 50.53 (19/2/92) (2/1/91) (28/11/47) (3/1/75) 2108.3 1006.3 2108.3 MS.4 (2/9/91) (16/1/91) (2/9/01) (26/6/40) 222.8 116.3 734.7 43.5 (11/7/91) [16/3/92] (15/2/83) (26/19/71) 2679.6 2054.8 2679.6 986.9 (2/9/91) (16/1/91) (2/9/91) (23/7/84) 1200.08 938.82 1200.08 938.62 Basis 100 Govt. Secs 15/19/26, Fixed at. 1928, Ordinary 4.80 (888 190 MeV. 865 187 MeV. 876 Me CILT EDGED ACTIVITY indices" Mar 13 Mar 12 Gift Edged Bargains 95.9 123.0 5 - Day average 108.3 109.6 *SE Activity 1974. †Excluding intra-marke business and Overseas turnover. Tel. 0891 123001. Calls charged at 36p/ minute cheap rate, 48p/minute at all other times.

Nervous day for Glaxo

TRADING in Glazo was nervous, with early strength eroded by expectations of bearish developments ahead of a briefing by French government health officials. The officials were concerned with the prelaunch promotion in France of Glaxo's migraine drug, Imi-gran, seen as a potential block-buster, but yet to gain-approval there. It had been feared that the

French officials might make an announcement on Glaxo's drug pricing policies. Two weeks ago, the UK pharmaceuticals group was challenged over its European drug pricing strategy by the Danish Office of Fair Trading which made a complaint to the European Com-

A Company of the Comp

Observers said the combination of an EC inquiry and a government complaint against a drug still in such early stages of a launch was unbeard of The shares were off 9 at one stage and closed a net 3 down

Lonrho down again

Reports that Lourho, the international conglomerate, has attracted institutional criticism of its management methods, together with confirma-tion that the group's stockbroker, UBS Phillips & Drew, has reduced its currentyear profits forecast, triggered yet another slide in the shares. Dealers said the market was worried that Lourno might loss its place in the FT-SE 100-share

index. At the close of busines yesterday, the stock had dropped another 10 to 85p, the lowest level since 1985. Last week Lonrho stock ran into heavy selling as markets reacted to news that Moody's, the US debt rating agency, had lowered its credit rating on

\$360m-worth of Lonrho Euro-Moody's rating shift accom-panied hints of the UBS downgrading and suggestions of earish comments from other

Setback for WPP

Advertising group WPP dropped 15 to 80p after report-ing a steep fall in profits and stating that it was continuing talks with its banks about refinancing. Analysts had forecast profits of £43m to £50m, and WPP managed £56.1m. How-

ever, that figure was boosted by a £17.7m exceptional item, a release of provisions.

A number of securities houses were last night adjusting profits forecasts for the company. BZW, already at the bottom of the analysts' range, cut back its 1992 estimate by a further £10m to £47m after talking to the company. James Capel lowered its estimate by £19m to £42m, with the agency broker feeling that "they were terrible figures and it is really not looking good for this year".

Fears that events in the Gulf might take a turn for the worse, and even culminate in military action against Iraqi weapons installations, attracted a burst of domestic and overseas buying of oil

shares.

Dealers said there was evidence of further big switching activity between BP and Shell as well as between Shell and Royal Dutch.

The switching business, out of BP and into Shell, still left.

BP 3% ahead at 266%p on 7.5m, while Shell settled 4 better at 450p on 2.9m.

A note published by BZW

was said to have been responsi-ble for boosting Enterprise OH, which settled 9 firmer at 371p. The BZW oil teem, comparing Enterprise with Lasmo, said Lasmo's acquisition of Ultramar had placed it alongside Enterprise and Oryx with reserves in the region of 1bn barrels of oil equivalents.

BZW said the acquisition has created severe short-term problems and rated Lasmo shares a sell. But 'BZW is builtsh on Emergrise, saying: "The company's potential for dividend growth makes it a buy." BZW said it saw fair value for Enterprise. prise as 430p to 500p a share and fair value for Lasmo as

market showed further signs of extreme nervousness, in spite of the more reassuring opinion

polls that appeared over the weekend. In the electricity stocks, Eastern declined 6 to 231p and East Midland 7 to 241p, while the Electricity Package lost 38 to £2500.

Northern based brewer Soutish & Newcastie slipped 13 to 443p on news that the Department of Trade and Industry has cleared its deal to take over wholesale distribution of Whitbread products to free houses in Scotland. S & N will acquire 215 accounts in Scot-land, taking on loans to more than 100. Whitbread "A" gained 2 to 424p. Allied-Lyons put on 4 to

623p, awaiting the Monopolies and Mergers Commission rul-ing on its planned brewing venture with Carlsberg. Bass rose 3 to 542p on hopes of an improvement by its Holiday

Inn subsidiary.
Cuturess continued to suffer from profit taking ahead of Thursday's figures, which are expected to produce 1991 prof-its slightly under £1bn. The

its slightly under 21bn. The abares lost 8 to 559p.

Lack of further developments involving the possible take-over of Dalepak knocked 5 off the abares to 379p, while lines of stock on offer pushed Associated British Foods down 5 to 415p. United Biscuits firmed a penny to 408p as Smith New Court described the shares as a safe, rather then dynamic, investment longer

Positive market comments hoosted Tesco, ahead of the company's results expected early next month. In heavy turnover of 5.3m, the shares rose 4 to 247p. J. Sainsbury was also active but slipped 4 to 378p on turnover of 3.8m after 150p to 160p. mixed reaction from a series of the meetings with brokers that

NEW HIGHS AND LOWS FOR 1991/92

HEN HIGHE (#)
AMERICANS (2) Echtin, Morrie (Phille),
UNINSCH, BURNINGER SERVICER (1) Weiped,
CONTINACTINE & CONSTITUTION (1)
Gleecon (A.), RECTRICALS (1) Johnson
BECTRIC, ELECTRONICS (3) Howist-Period,
Microvice, Buttitione, Well-LTH &
HOUSENDELD (1) Metyhorn, HOTELS &
LESURE (1) Chy Centre Restaurants,
anvertagent Thustes (4) Bets Goots Emg.
Microvice, China & Eusern, 1 & S Op. Ms. Lico
Dy. Pri, Murray Solit Cap. Zero Div.
JEEDIA (2) Harringon Kilbride,
AMERICAL JACOLS (2) Minprus Parmetrs,
Speer (My), MOTORS (2) Mingrus, Volve,
TEXTILES (3) Brit, Mohair, Homeysuckie,
Sherwood.

TEXTILES (3) 9rf. Mohair, Homeysuckie, Sherwood.
1689 LOWS (185).
1989 LOWS (185).
1981 HERSON (185).
1981 TO 122 C. Treas. 3/2 pc 17 A. Treas. 302
1/4 pc 172 C. Treas. 3/2 pc 17 A. Treas. 302
1/4 Treas. 2/2 pc 8. 2/3
1/4 C. Treas. 3/2 pc 1. 2/4
1/4 C. Treas. 3/4
1/4 C. Treas (2) MORDOSEN, SONY, STATEMENT AND ALERCOPACE (2) Dowly, MI. Hidgs., Charles (2) Fortun, Hidgs., Runsomes 8,25p Pri., POOD MANUFACTURING (1) Assoc. Bri. Foods.

league Vincent Slevin is leav-ing his joint md post to become md of a new separate operation

within the group, whose aim will be to identify new poster

HOTELS & LEBURE (D European Leisura, Stawart & Wight, DRSSRANCE BROKERS)

10 All, Curya, WEURIARCE COMPORTE

15 Commercial Union, Can. Accident, Heinle, lateut, Sun Allance, BRUSSTABENT TRUSTS

200) City of Oxford Inc., County Sm. Co's., Derby Ts. Cap., Drayton Asia Wirms., Drayton Blue Chip, Drayton Korea, Drayton Recovery, EPM Income, Garmone Value, Geared Income, Greenfriar Wirms., JF Pacho Wirms., Lower Wirms., Wife St. Cap., River & Marc. Es. Inc. Wirms., Recotten Hullemsi Cap., Sphare, Sc. David's Cap., Tor Inc., Cap., MEDIA (G Carles Hooper, Colorgraphia, Holmes Marctant, Shandwick, MISCEL LABEOUS (G) Cricistee Ind., Surocopy, Laser-Scap, Novalal, Porth, Senty Parading, Oli. & GAS (S) Brit. Sprace, Europe Energy, Goal Pet., LASGO, Decello - Company, Conf. Cap., Laser, Contrage Conf., Cap., Laser, Cap., Cap., Laser, Cap., Laser, Cap., Laser, Cap., Laser, Cap., Laser, Cap., Cap., Cap., Laser, Cap., Cap., Cap., Cap., Laser, Cap., Perming, Oil. & GAS (S) Brit. Borneo, Emisprise, Europe Energy, Goal Pet, LASMO, Presidio A', OTHER REMARCAL (I) Berreley Gowet, Daiwa Soos.

**ACCADADA, PAURI - PROPERTY (10) Britis Bourn End, Brit. Land, Do. (Irray) 8-bpc Bols.

Debenham Tewoor & Chimnocks, Dorwent Valley, Fletcher King, Hammerson A', Merivale Moors, Southend, STORES (2) Clinton Cards, Maisfer, TELEPHONE (2) All Nippon Airways, Memchaster Sib Cansi, Listens (B) Cansi, Listens (

FT-A All-Share Index 1,300 1,250 1,200 1,150 **Equity Shares Traded** Tumover by volume (milion) ort business & Oversess turns

800 - Southern & Overland Larrows 800 - Southern 800 - Southern Larrows 800 - Southern 100 - Southern 100 - Southe 200 Source: Debestreem 1992

resulted in several analysts downgrading their forecasts.
Political worries and disappointment with last week's Budget weighed on some leading stores, with Dixons falling 6 to 218p. On the other hand, narvousness about the implications of a DIY price war appeared to fade. Kingfisher lost only a penny to 483p and W.H. Smith "A" 2 to 454p. Lloyds Chemists was a firm

spot, climbing 3 to 348p on hopes of a successful acquisition of Macarthy, to reinforce the company's earnings poten-tial following recent well received interm figures. Interest in the property sec-

tor on Friday proved short-lived as investors steered clear of the shares, sentiment <u>eclinius</u> hopes of a cut in domestic interest rates. However, MEPC continued to benefit from Friday's buy recommendation from Smith New Court, edging no 2 to 332p.

Slough Estates, which stood at 240p two months ago, may have found a floor after its recent dramatic decline, the shares improving 2 to 178p. Hotel group Forte's recent good run held out in the wake of broker UBS Phillips & Drew turning a buyer of the shares on Friday. The stock gained 3 to 232p in volume of 1.4m.

with under a month to the opening of its Paris theme park, Euro Disney was again the subject of profit-taking after its recent surge which followed news that it is to join the CAC 40 index in Paris. The shares relinquished 17 to 1638p. There was further weakness in Thorn-EMI, which lost 6 to 762p in thin trading. Some in

the market believe that the initial positive reception for its Virgin Music purchase has now receded in the knowledge that the benefits to the group will be strictly long term. Speciality chemicals group MTM was erratic as more news emerged from the company. However, early selling was seen as overdone and the stock shot up to end 14 higher on the

day at 34p.
Laporte shed 12 to 579p
ahead of Solvay's placing of 9
per cent of Laporte's shares
and on recent negative comments from analysts. Solvay is
placing the shares to finance placing the shares to finance the disposal of Interox, the Belgian group's joint venture with

Laporte, and will cancel 16 per cent of Laporte's shares as part of the deal. Medeva, which said it was buying the rights to two Hepstitis B products from Epitec

and GA Investments for SFr24m, put on 9 to 278p. Engineering group Renoid jumped 9% to 55%p after announcing that TT Group, the industrial holding company, had acquired a 2.9 per cent

Auction house Christies International was down 12 at 115p after announcing a dividend cut with its 1991 results. MARKET REPORTERS: Colin Millham, Peter John, Stave Thompson. Christopher Price.

Other market statistics, including the FT-Actuaries Share indi-ces and London Traded Options, Page 28.

BRITISH FUNDS

Five to Pitteen Years
Tress 13-1 pc 1997/±...
Each 101-2 pc 1997...
Tress 83-3 pc 1997...
Each 15pc 1997...
9-1 pc 1998...
Tress 84-3 pc 1995...
15-2 pc 1998...
Each 12pc 1995...
Each 12pc 1998...

OPTIONS

TRADERS

FOR AM EFFICIENT AND COMPETITIVE SERVICE



FINANCIAL TIMES STOCK INDICES

EQUITY FUTURES AND OPTIONS TRADING

LONDON SHARE SERVICE

NERVOUS futures market fell away in volatile trading as investors acted cautiously in the wake of little concrete news to drive sentiment, writes Christopher Price.

The March contract opened at 2,482 and initially edged higher as a small number of buyers came into the market, squeezing it higher.

However, many traders were keen to unwind their positions in a jittery session and sellers

soon moved into the fray compounded by independent traders being caught short. By 9.30am March was down to .485.

Support was found from the cash market and a recovery began, March moving up to 2,473 by mid-day. With Wall Street opening weak, however, March came under renewed pressure, and although it held ground most of the afternoon, a late selling spree saw the

| Notes | Price | C | Note

contract close at 2.462, down 5 on the previous session and at a discount of nearly 11 to its four-point fair value premium to cash. Turnover was 7,819 contracts.

In traded options, nearly half of the 33,000 contracts traded were in the FT-SE 100 or Euro FT-SE. Asda was the top traded equity contract, followed by Barclays — the March 360 puts were particularly in demand — and Glaxo.

BRITTEN FUMDS - Cont.

OTHER FIXED INTEREST

APPOINTMENTS

Poster postings

The poster world is undergoing a shake-up with news of man-agement changes at both More O'Ferrall Adshel and rival Mills and Allen. Richard Dalglish is moving up from joint md of More O'Ferrall Adshel to become sole md, reporting to chairman and chief executive Russell Gore-Andrews.

will be to identify new poster sites in Britain and the Republic of Ireland.

Meanwhile, Mills and Allen have managed to poach Michael Higgins (right) from More O'Ferrall; Higgins will be the new sales director, heading a More O'Ferrall says it is making other management changes to prepare for an expected upturn in the billboard market. Dalglish's col-

team of 100 people. He replaces Michael Horner, who has left to pursue new opportunities. He is currently president of the Institute of Actuaries and will Promotion at Norwich Union The ascendance of a younger generation of management at Norwich Union, the mutually-

owned insurer, was signalled yesterday by the appointment of 38-year-old Philip Scott as general manager (finance). Scott, who will also become group actuary, is currently senior investment manager responsible for global securities. He joined Norwich in 1973, has worked within the group's life and pensions operations and has also had a spell abroad with Norwich's New Zealand subsidiary, the State Insurance Office.

He replaces Hugh Scurfield, who has been with Norwich since 1959; he was appointed general manager and actuary in 1983 and has played a leading role in championing the interests of life policy-holders.

coincidentally retire at the end of his term of office. Three new assistant general managers have also been appointed. David Williams takes over responsibility for general insurance, Geoff Loades takes on a new position as assistant general manager (customer services) and Patrick Smith assistant general manager (personal insurances).

Miller flies out

Bill Miller who, with his brother Eric founded Prestwick Holdings, the printed circuitboard manufacturer based at Ayr in Scotland, is stepping down from the chairmanship. He is succeeded by Hugh Laughland, a non-executive director of BTR and chairman of Stoddard Sekers, the carpet-



*

The Miller brothers set up Prestwick in 1969 and Bill Miller was involved in its management until 1990 when, in view of its disappointing per-formance since flotation in 1985, he brought in Wayne Osman as ceo and became nonexecutive chairman

Bill Miller and his wife still own about 13 per cent of Prestwick's shares and overall the Miller family accounts for about 20 per cent of the equity. Miller is to pursue his other interests which include the chairmanship of PIK Ltd, a company set up to run Prestwick airport which BAA is

Prestwick says Laughland, who was formerly joint ceo of BTR's European region, will be useful for his experience of international markets as the company expands.

■ Paul Rhodes has been appointed md of Mills CNC, a subsidiary of HADEN CLELLAN HOLDINGS. ■ Bob Livingstone has been appointed md of ALLDERS INTERNATIONAL EUROPE; he moves from Duty Free Shoppers.

Christopher Leigh is

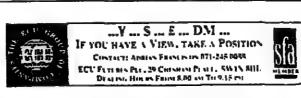
appointed a director of AF BULGIN & CO. Bryan Bedson, joint md of the Grange Group, just acquired by SW WOOD, is appointed to Wood's board. ■ Richard Zacharzewski has been appointed finance director of MASTERDRIVE. part of Lourho. Louise du Boulay has been appointed company secretary

with additional responsibility

for legal services of COURTAULDS TEXTILES. ■Simon Gegg is to be chairman of SPIRAX SARCO USA from April; John Nicholas replaces him as president. Tony Urbani is promoted to marketing director of Spirax Sarco in the UK. Brian Bolt is appointed director of financial and information services of ANGLIA TELEVISION.

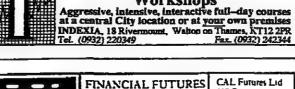
Malcolm Beald has been appointed finance director of JACQUES VERT, he moves from Kingfisher, where he has been finance director of two ambaidiaries ■ Shaun Mahoney, previously a partner with Robson Rhodes,

is appointed finance director of SUTCLIFFE SPEAKMAN. Ralph Lowery is appointed sales director; he moves from CPL Miller (Environmental).



-A 1143 1083 1148 1085
-A 1845 574 1088 931
-A 576 893 2.18 937
-A 576 893 2.18 937
-A 1816 834 888 937
-A 1816 834 888 937
-A 585 877 77 885
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15 PARK ROAD, LONDON NW1 EXN

The Charl Seminat esented by David Fuller - 24th year London 27 & 28 April Call Jane Farquherion Tel: 071-439 4961 Fax: 071-439 4966 Amsterdam 29 & 38 June Dalais from Chad Analysis Limitéd 🖼

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1895 ("1895 Warrants") "Adjustments of Substription Prices" "Adjustments of Subscription Prices"

Notice is hereby given that the Company has readwed at the meeting of the board of Directors held on 27th February, 1992 to split the Shares (the "Stock Split") owned by the shareholders appearing on the register of shareholders of the Company as of 31st March, 1992 (Japan time) at the rate of one paint zero five (1,05) Shares to one (1) Share held by them; provided, havever, that the fractions of a full Share occurring upon such Stock Split shall be said as a whole and the proveeds of the sale shall be distributed to the shareholders entitled thereto in propertion to their fractional interests, and as a result of such Stock Split the Subscription Prices for each of the captioned has the March to the sale and the proveeds the sale shall be subscription Prices for each of the captioned has the march as a first the sale shall be a full took.

Subscription Prices for each of the caption two Warrants shall be adjusted as follow 1992 Warrants: Subscription Price before adju

Y1,797.90 per Share Subscription Price after adjustment: Y1,712.30 per Share

1995 Warrants. Subscription Price before adjustment VI,374 00 per Share Subscription Price after adjustment: VI,388 60 per Share Effective date of above adjustments 1st April, 1992 (Japan time)

Under the assendment to the Commer-cial Cude of Japan which took effect on 1st April, 1991, the term "Stock Split" means any kind of stock split in relation to the Shares and includes such free share distri-bution and such dividend in shares to the shareholders as are prescribed in the Deed Polls constituting the captioned two War



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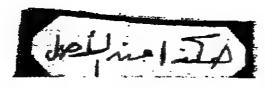
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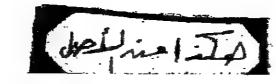
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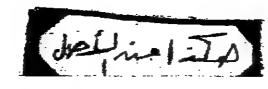
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CURRENCIES, MONEY AND CAPITAL MARKETS

FINANCIAL FUTURES AND OPTIONS

FOREIGN EXCHANGES

All quiet on the dollar front

THE FOREIGN exchanges appeared reluctant to move on any currency yesterday, with most units trading in a narrow range, reports Peggy Hollinger.
The dollar was consolidating

The dollar was consolidating after recent gains and closed in London at DM1.6655 compared with a previous DM1.6665. In New York the US unit slipped to a DM1.6615 finish. The lack of statistics out of the US gave traders little incentive to find new positions on the dollar, said Mr Nick Parsons, head of the treasury advisory group at CIBC. Strong resistance at CIBC. Strong resistance at DM1.6720 was expected to hold for the short term. However, he argued, there remained an underlying bid sentiment to

the dollar market. The lack of inspiration in the dollar market was being attri-buted to the signs of improvement now being seen in the US economy. Recovery had already been priced in, said Mr Mark Austin, economist at HongKong Bank, and now the market was unsure of its next

market was unsure of its next moves, "There is a risk the dollar will drift off unless there are exceptional numbers from the US." he added.

Sterling took some support from the Labour party's budget proposals, which included a strong commitment to the European exchange rate mechanism. Rumours that a small

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Sorriory U.S. Dollar U.S. Dollar Generalian S Austrian Sch Belgian Franc Bendin Krome. D-Harit Deuch Editor French Frenc Laplaces Yen Spanisch Pestal Seedish Krome. Suriss Franc Greek Drach Irish Pust	3.50 7.56 7.56 7.50 8.50 8.50 8.50 8.50 8.50 8.50 8.70 8.70 19.70	0.795485 1.36220 1.63301 19.9977 46.8222 8.82599 2.27376 2.55903 7.71530 1707-13 185.080 MA 143.768 1.34612 2.65586 262.405 MA	0 714815 L 22538 144960 143737 42,0332 7,92204 2,29662 1,7344 153,00 164,310 164,310 169,222 7,48864 129,222 7,48864 129,222 7,48864 129,222 7,48864 129,222 7,48864 129,223 10,766038			
Basic rate refers to central back discount rates.						

These are not quoted by the UK, Son 1 European Commission Calculations. 4 All SDR rates are for Mar 13 OTHER CURRENCIES

Mar 16	2	88
Argentura	1.6990 - 1.7020	D 4400 - 0.9410
Australia	2.2690 - 2.2710	13240 - 13245
Brazil	3035.25 - 3037 40 7 7905 - 7 9040	1768 50 - 176870 4 5415 - 4 5468
Financi	r - cu - r curto	4.5415 - 4.5445 190.650 - 193.700
Hong Kong	13 2730 - 13 2860	7.7360 - 7.7380
ran	2445 000	1432.000
NorralSthi	1303.90 - 1324.95	766 10 - 775 30
Kuwart	0 50775 - 0 50875	0 24580 - 0,29630
an employing	58.85 - 58.95	34 30 - 34 40
Malaysia .	44139 - 4,4219	25730 - 25750
Merico	5183.20 - 5194.85 3.1415 - 3.1455	3059.50 - 3060.50
N.Zealand Sandi Ar	6.3705 - 6.4475	37495 - 17505
Singapore	2.8510 - 2.8580	16630 - 16650
S.Af (Cm)	4.9450 - 4 9565	28890 - 28905
SAI(FIN) .	6 7350 - 6 6660	3 VALS - 4 0000
Taiwari	42 95 - 43 16	25.00 - 25.10
U.A.E	6 2280 - 6,3150	3.e715 · 3.6739

was the result of Bank of England intervention were unsubstantiated. Mr David Simmonds, chief treasury economist at Midland Montagu, dismissed the intervention speculation and said there had been nothing unusual in the rise. The pound closed firmer at DM2.8575, against DM2.8550,

and at \$1.7155, from \$1.7125. In New York it rose to \$1.7220.

Traders said the prospects for sterling were on the downside this week, with Thursday's unemployment figures not likely to boost support for the Conservative party. Fur-thermore, speculation about a UK rate cut was likely to resur-face this week with the retail

face this week with the retail price index out on Friday.

The RPI figures were expected to show UK inflation below Germany's, perhaps opening a window of opportunity for a rate cut. After Thursday's jobless figures, the government could well be desperate for

party campaigners to carry to the voters, said Mr Parsons: "It is no more than an outside chance, but it is a chance."
Within the ERM, sterling

within the ERM, sterling traded close to its limit against the peseta for most of the day. The yen came under pressure following the Nikkei's tumble to a five-year low, and declined against the dollar, sterling and the D-Mark. The Japanese currency weakened from Y133.55 to Y133.55 per dollar, from Y223.75 to Y229.75 per pound and from DM1.2493 per 100 yen to DM1.2420.

Investors in the South African financial rand would be anxiously awaiting the results of the all-white referendum, expected tomorrow, said Mr Peter Luxton, senior economist at Barclays. The financial rand would need a "resounding yes vote on a good turnout" if it were to avoid a sharp tumble, he added.

EMS EUROPEAN CURRENCY UNIT RATES							
	Ecu Cantral Rates	Currency Amouses Agabet. Ecu Mar 16	". Change from Central Rate	% Spread in Western Currency	Divergence		
Spanish Pereta	133 631 42 4032 2 31643 2 05586 0 767417 1538 24 6 89509 7 84195 0,696904	129,222 42,0332 2,29862 2,04254 0,766038 1536,08 1536,08 7,92204 0,714865	3857 884 586 367 884 586 367 584 586 367 584 586 367 584 586 367 586 3	5.00 3.48 3.37 3.27 2.77 1.98 1.54 0.00	1575118中四月节节		
Era centiral rates set by the for Eco; a positive	change denotes :	a mesk correct	Directional shows	relative strength. I the ratio between	1 DALD SDLESGE: (

Mar 16	Day's spread	Close	One month	% D.E.	Three months	% På
and many in y way sco		1.7150 - 1.7160 2.0576 - 2.0568 3.125 - 3.225 58.85 - 58.95 1.0725 - 1.0725 1.0725 - 2.0725 1.0725 - 2.0725	1.01-0.99cmi 0.71-0.94cm 7.5cm 1.5-1.5cm	7.00 1.00 1.00 1.00 1.00 1.00 1.00 1.00	2.60-2.63pm 1.61-1.48pm 17-12pm 24-13pm 24-14pm 24-14pm 24-14pm 14-14pm 14-14pm 14-2-24b 34-3-4-24b 34-3-4-24b 34-3-4-24b 34-3-4-24b 34-3-4-24b	SALES SELLES SESTING

Mar 16	Day's	Class	One month	%	Three	*
M. TO	spread	LINE	Cold Liberts	pa.	neeths	p.s.
Kr	1,7085 - 1,7185	2,7150 - 1,7260	1 01-0.99cam	7.80	2.66-2.63pm	6.1
landt	1.5965 - 1.6015	1.6000 - 1.6010	0,94-0.91cpm	6.94	2.50-2.43pm	6. -3.
Made	1.1970 - L2005	1 1995 - 1 2005	0.30-0.320%	-310	0,94-0.99(6)	
ed-erlands . Igiaan	34.25 - 34.40	1.8745 - 1.8755 34.30 - 34.40	0.93-0.96cdh 16.00-17.50cdh	38	2.45-2.48dk 44.00-46.00da	3.5
regional	6.4510 - 6.4830	6.4600 - 6.4650	1 17-3.43 oredis	43	8.50-9.0545	-37
PERSONAL PROPERTY.	16625 - 16725	1.6650 - 1.6660	0.83-0.84olds	4.02	2 24-7 26db	-37
rtuca)		143.60 - 143.70	109-116cds	-9.40	313-328ds	-8.9
Min	106 20 - 105 75	105.25 - 105.35	80-85cdb	-9.40	213-221dis	Ĵ
W	(25) 71 - (25) US	1252.50 - 1253.00	2.90-9.40tiredia	-8.76	23,70-24 70ds	-7.
F 10 11 11 11 11 11 11 11 11 11 11 11 11	6.5250 - 6.5530	6.5400 - 6.5450	3 48-3 78oradis	-516	3)000.01-02.P	-8.9
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of the last	15045 15130	1505 1515	0.61-0 64cds	4.96	L52-L5000	-4
N		1.2215 - 1.2275	0.67-0.64cm	6.41	1.77-1.73cm	5.

EXCHANGE CROSS RATES											
Mar.16	£	5	DM	Yes	F Fr.	S Fr.	₩ Fl.	Ura	CS	B Fr.	Ecu
٤	1	1,716	2.858	229.8	9.705	2.593	3.218	2149.	2.058	58,90	1.400
5	0.583	1	1.666	133.9	5.656	1.511	1 875	1252	1.199	34.32	0.016
DK	0.350	0.600	1	80.41	3.3%	0.907	1.126	751.9	0.720	20.61	0.490
YEN	4.352	7.467	12.44	1000.	42.23	11.28	14.00	9352	8.956	256.3	6.092
FFr.	1.030	1,768	2.945	236.8	10.	2,672	3.316	2214	2.121	60.69	1.443
		0.662									
NFI.	0.311	0.533	0.888	71.41	3.016	0.806	1	667.B	0.640	1B.30	0.435
Lin		0.799									
CS		0.034							1	2B.62	
BFr.		2.913									
		1 225									

Mar 16	Short Lam	7 Days notice	Oce Month	Three Mortins	\$1.e Months	Con
Rerling IS Dota: IS Dota: Is n Dota: Is n Dota: Is n Dota: Is note Franc. Is lare, Ireach Franc. Is lare, Ireach Franc. Is lare,	102 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4	1944 - 00 - 00 - 00 - 00 - 00 - 00 - 00 -	04 - 080 0 10 10 10 10 10 10 10 10 10 10 10 10	102 - 104 - 66 - 104 - 46 - 104 - 46 - 104 - 46 - 104 - 46 - 104 - 46 - 104 -	20000000000000000000000000000000000000	10 10 0 0 1 0 0 1 0 0 0 1 0 0 0 1 0 0 0 1 0 0 0 1 0 0 0 1 0 0 0 1 0 0 0 0 1 0 0 0 0 1 0 0 0 0 1 0 0 0 0 1 0 0 0 0 1 0 0 0 0 1 0 0 0 0 0 1 0

LIFFE LONG CILT FUTURES OPTIONS ESQ.000 640H of 190%	LIFFE US TREASURY BOND FUTURES OFTENS LIFFE BLIND FUTURES OFTENS S100,000 64ths of 100%
Strike Calis-settlements Pub-settlements Jun Sep 1 4-01 4-25 D-19 0-39 92 3-10 3-39 1-28 0-49 93 2-25 2-59 0-43 1-05 94 1-47 2-20 1-01 1-30 1-50 95 1-12 1-50 1-30 1-50 96 0-51 1-22 2-15 2-32 97 0-32 1-00 2-50 3-7 3-57 Estimated volume total, Calis 4756 Puts 49597	Surface Calls-settlements Pats-settlements Pats-settlements Pats Surface Calls-settlements Pats Surface Su
LIFFE EUROMARK OPTHINS BRIDE points of 109%	LIFFE ITALIAN COVT. SOME (STP) FUTURES LIFFE SHORT STERLING DYTHMS OPTIONS Ling 200s 1800s of 180% C500,700 points of 100%
Surfice Calls-settlements Para-settlements Price Surfice Adar Jun Mar 200 976 0.97 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Strike Calls-settlements Pats-settlements Pats-settlements Pats-settlements Pats settlements P
LONDON (LIFFE)	U.S. TREASURY ROBES (2817 8% JAPANESE VEN (IMA) S180,000 32ms at 180% Y12.5m 5 per V100
59.800 32mts of 100% Cone High Low Pres. Mar 94-14 94-18 94-16 94-10 Jun 94-23 94-30 94-10 94-10 Estimated volume 2261.7 (48071) Previous day's open let. 51832 (51957) US TREASURY 8000S 8% \$100,980 32mts of 100%	Close High Low Pres.
Circle High Law Pre- 98-22 Jun 97-10 97-20 97-10 97-16 Estimated volume 2348 (2127) Previous day's open int. 3425 (2583)	Mar 97-00 High Lore Pres High Lore Pres High Lore Pres High Lore Pres High C.6933 0.6911 0.5995 0.5905 0.59
DN259,000 1889s of 109% Close High Low Prev. Jun 88.01 88.10 87.44 88.04 Sep 88.33 88.59 88.33 89.58 Estimated volume 2525 1 65709 Previous day's open lax. 905% (92444)	Close Helle Love Pres. THERES - INNERTS ERRIFFE LAW (1984) Sha 95.64 95.65 95.65 95.65 Sha 94.65 9
6% NOTIONAL LONG TERM APPARESE COVY. BOND VIOOM 100 the of 100 % Case High Low Lun 102.38 102.40 102.53 Sep 102.18 Estimated volume 406 (017) Traded exclusively on APT	Se per £
9% AGTISMAL ECU 1990b ICU 200,900 100ths of 100% Close High Low Pro- Jim 102.08 102.17 102.17 102.13 A Estimated volume 15 6.77 Previous day's open lot. 84 (93)	Sign 125, FDAINC CREATO ST. 125, 1000 S per STr Jun 400, 125 405, 20 405, 25 405, 20 405, 25 405, 20 405, 25 405, 20 405, 25 405, 20 405, 25 405, 20 405, 25 405, 20 405, 25 405, 20 405, 25 405, 20 405, 25 405, 20 405, 25 405, 20 405, 25 405, 20 405, 25 4
12% NOTIONAL ITALIAN COVT. BOND (MTP) * LTRA 240m 1800s of 180%	PIELABELPHIA SE LAS OPTIMES \$31,250 Londs per \$1)
Item 94.39 99.42 99.30 99.85 50 99.37 99.45 19.30 99.85 19.37 99.45 19.37 99.45 Estimated reliance 8533 (779.36 19.37 19.45 19	Sertia Agr Nay Jon Ser Agr Nay Jan Agr Jan Jan<
1590,000 paints of 190% Low Proc.	1805 0.13 0.45 0.75 1.79 8.50 10.24 11.29 14.25 18.25 0.30 0.30 0.30 1.33 11.12 12.45 13.45 14.25 Province day's open int: Calls NIA Prox NIA (All corrected Previous day's volume. Calls 24.356 Pass 60,039 (All corrected PARIS 7 to 10 YEAR 1876 4677000AL PREVEN MINES (MATSF) PAYTHINGS.
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THREE MONTH EURODOLLAR *	March 106.68 106.64 -0.20 106.76 106.58 9.42 39.50 106.76 106.58
Com Hum Low Prov. 1417 95.56 95.56 95.54 95.55 Jun 95.16 98.36 95.54 95.55 See 94.67 94.67 94.67 95.05 Dat. 95.94 95.95 91.90 93.96 Est. Vol. Unic. Figs. not shough 7939 688801 Province day's open let. 48861 4882965 THIREE MORTH EUROMARK	THREET-MONETH PERSON FUTCHERS GRAFTED (Paris betwinnin effected units) March 98.88 89.89 H.D.9 89.92 79.88 10.07 19.102 John 90.22 90.17 -0.08 90.22 90.15 9.75 26,09 Suptractive 90.60 90.54 60.09 90.60 90.53 9.37 12.56 December 90.64 90.77 -0.09 90.84 90.77 9.12 4,445 Estimated volume 18,839 Total Open Interest. 66,255
Maria primary visions at 1007 Maria 1007 Mar	CAC-49 FETURES SANTEP) Stack Index March 1949.0 1944.0 -13.0 1952.0 1956.0 -13.59 April 1960.0: 1969.5 -13.0 1965.0 1964.0 -4.39 June 1979.0 1974.0 -13.0 1975.0 1975.0 - 229 June 1965.0 1964.5 -13.5 1969.0 1962.0 - 6.537 Estimated volume 9.457 Total Open Interest 28,746 ESU SORTO CACTUP)
Printing day's open let. 20213 (244219) There south ECU	Harch 107.64 107.62 -0.14 107.80 107.56 8.80 4,75 June 107.72 107.72 -0.14 107.86 107.64 8.79 7,56 Estimated visions 5,633 Total Open factors 12,537
SEU lan pater's of 199% Close Silgh Lim Prev.	### Calls Calls President President Calls Ca

9900 0.20 1.11 0.55 0.74 9900 0.25 0.25 0.45 0.96 0.96 10000 0.35 0.44 1.00 1.17 10050 0.22 0.48 1.57 1.61 10000 0.14 0.35 1.79 1.99 Establish whene total Calls 17 for 128 Previous day 3 opes ast. Calls 6250 Paris 4204 CHICAGO	9900 0.25 0.52 0.01 0.34 https://doi.org/10.050/38 0.04 0.45 9550 0.01 0.27 0.27 0.39 9875 0 0.18 0.51 0.75 0.79 9000 0 0.12 0.76 0.76 10.94 Estimated volume total, Calls 4575 Pais 5297 Previous day's open lat. Calls 136573 Pais 7312]	Money Market Bank Accounts
U.S. TREASURY BORDS (CBT) 8% 5104,000 32mL at 100%	JAPARESE YEN (IMA) Y12.5m \$ per V100	ATB Bank High Interest Cheque & Beimer Rd, Dubridge UES 154 6.38 C2.300-29.999 9.25 6.34
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Sanith & Wilman Ses. ... 10.5
Unity Trust Bank Ptc ... 10.5
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MONEY MARKETS

Rates remain firm

THE money markets remained pessimistic about a cut in UK interest rates, closing slightly firmer in a day of quiet trade.

The firmer tone followed an easier opening as the markets extensively the asymptotic product. attempted to correct Friday's excesses - when traders swapped rumours of a six-point opinion poll lead for Labour in the April 9 general election campaign. In the event, the sighs of relief were almost audible when the polls revealed a mixed bag of results, with Labour at best phowing but a mixed bag of the sight sight and the sight sin

showing just a minor lead. Traders dismissed the prospect of a cut in the short term, and the rate as far out as one year was even nudging 11

UK clearing bank base lending rate 10.5 per cent from September 4, 1991

per cent by the end of the day. The key three months interbank rate closed at 10%-% per cent. On the futures market, the June short sterling contract fell from an opening

of 89.22 to 89.15 at the close. Day-to-day funding took encouragement from the Bank of England's early actions to stem the greater than expected shortage. Tax payments put heavy pressure on the system, the Bank of England initially forecasting a £2.15bn shortage, which was twice revised

upwards to end at £2.3bn. In early operations, the Bank took out the bulk of the shortage with a £1.6bn repo at 10% per cent and a token amount in the cheaper band for the bulk is the cheaper band is the cheaper amount in the cheaper band four bank bills at 10½ per cent. Late morning brought a £512m purchase of band one bank bills at 10% per cent, band three bank paper at 10½ per cent, and bank at 10½ per cent. Afternoon and late assistance totalled \$200m.

As a result of the Bank's generous morning help, overnight rates were being quoted as low as 8 per cent. However, little money changed hands at that level, with the bulk of the cheap money being traded at noon at levels of

traded at noon at levels of about 9½ per cent.

In Germany, the March tax deadline drained funds from the market. This pushed call rates slightly higher during the day from 9.50/60 per cent to 9.55/65 per cent.

Traders said they expected rates to stay at or above 9.65 per cent during the tax period. The Federal Reserve injected temporary reserves into the US banking system, as funds had firmed to 4% per cent. The injection came in the form of an unfixed three-day repurchase agreement. This means that dealers can withdraw their collateral over

the agreement's term.

The presumed Fed target for federal funds is 4 per cent.

1-mch 3-mth 6-mth 12-mth 17055 16890 16650 16290 FT LONDON INTERBANK FIXING (11 00 a to Mar 16) 3 months (IS dollars e mentie US Tiollers bid 4% offer 4% The firring rates are the arithmetic means rounded to the nearest one-distance, of the led and offered ratesfor \$10m usual to the market by five reference banks at 11.00 a.m. each working day. The banks are National Westerbaste Bank, Bank of Tolyn. Dentices Bank, Bange National of Parts and Morgan Gearangy Trust.

Satismand volume 3368 (7719) Previous day's open lat. 40492 (39511)

Estimated volume 8667 (14646) Previous day's open lat. 42618 (43120)

FT-SE EXPOURACK 100 Rebill DMS0 per full lades point

Balanard volume 0 IIIN Presides day's open (et. 137 (137) Contracts treded on APT, Closley prices show

POUND - DOLLAR

FT FOREIGN EXCHANGE MITES

		ONE	Y RAT	ES		
NEW YORK			Treasur	Bills and	Bonds	
4pm		he month		3 % Three	/60r	5.34
Prime rate. Broker loan rate. Fed. hunds. Fed. hunds at later rention.	6 dig	Two month Three month Stz meeth One year (wo year		4.15 Seres 4.38 10-74 4.76 30-ye	**************************************	7.41 7.69 808
Mar.16	Dwernight.	Gne Mosth	T'ero Months	Three Months	Şix Moelis	Lombard Intervention
Frankfurt	9.55-9.65	9.60-9.70 94-10	9,60-9,70 9%-10	960-970	9.56-9.68	9.75 9.60
Zurith	99.95 74.84	84-64	74-10	84-87 65-709	98-9B	7.00
Tokyo	950-96Z 51 ₂ -52	954-9.62 58-5%	1	9.53-9.56 54-53	١.	. :
Milan	12-12	123-121	1 :	124-123	:	-
Brussels	9.50-9.62 10%-10%	105-10	105-104	.22-9集	1012-105	-
D100-1-1	10 A-10 S	10-2-10-2	T64-T04	70-4-10-6	10.5-10.4	

LONDON MONEY RATES						
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Treasury Bills (sell); one-month 10 ½ per cent; three months 9(f) per cent; ski months 9(f) per cent; Sank Bills (sell); one-month 10 ½ per cent; three months 10 ½ per cent; Treasury Bills; Average tender rate of discount 10.1247 pr. ED5D Fixed Rate Sterling Export Finance, Maile up day February 28 .1992. Sanches 11.67 pr. Schemes 11.

COURIER & **EXPRESS SERVICES**

The FT proposes to publish this survey on May 15 1992.

The survey will be seen in 160 countries worldwide and will be of special interest to 51,000 readers in the UK who are decision makers on postal despatch and freight services. If you want to reach this important audience, cali _

Bill Castle on 071 873 3760 or Fax 071 873 3062.

Data source: BM RC Business

FT SURVEYS

MANAGEMENT **EDUCATION**

The FT proposes to publish this survey on April 9 1992

It will be of particular interest to our audience of 104,000 businessmen in the UK responsible for

making personnel/ training decisions who read the weekday Financial Times. If you wish to reach this important audience of decision makers please contact

Sara Mason on 071 873 3349 for further information.

ACROS\$ 1 Always backed Joison's show (6)
4 Many unconventional folk will be carpenters (3)
10 Reception giving pleasure 11 Tortoise quietly leaves area

or Fax 071 873 3064

erce: BMRC Busto Startey 1990 . .

FT SURVEYS

5 Object the girl dropped in hot liquid previously (8)
6 Menial performing role rings legislative body (10)
7 In a loveless one it's silly (5)
8 Nurs scoffed after seeing governing body (6)
9 Sordid joint closes early (5)
14 Devotion shown if arranging match in marquee (10)
17 Part of farm vehicle turned by gymnasts (9)

of ground (7)

12 Row spread by the weekend by gymnasts (9)
16 Drink in Bull's Head,

(4)
13 Baggage hasn't a speech defect! (10)
15 Lives in E8 back street (6) always before time (8)
19 Ran by, in love with a man

meavens above, is the City a 200 (

Bulls, bears and stags, and now Pelikans too!

CROSSWORD

No.7,800 Set by GRIFFIN

Selikan (4)

JOTTER PAD

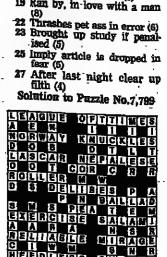
15 Lives in E8 back street (6)
16 Turns to machinery—
Includes food processor (7)
20 Discussed taking action about club (7)
21 Uncover something a Parisian stole (6)
24 It's taught that crime's wrong, I interjected (10)
26 Brewer drops British Railing (4)

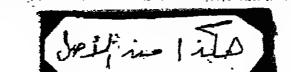
ing (4)
28 Staff head missed tea break
to get fabric (7)

to get table (7)
29 After quarter to six damage becomes obvious (7)
30 Dependable neckwear for sponsors (8)
31 Unemotional doctor is told

around (4)

1 Looking emberrassed about fighting, editor is repaid (8)
2 Lent naive eccentric a card to send (9) 3 Very keen to leave silver





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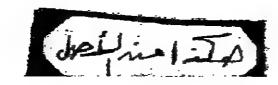
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WORLD STOCK MARKETS | Fig. | Fig. | Fig. | Size | Dec. | Fig. | Size | Dec. | Fig. | Size | Dec. | Dec. | Size | Dec. | Size | Dec. | METHEWAYS CANADA Fig. + w - 45.60 -0.20 -0.40 --1 -1 -6.50 24100 Machammis 98-12 6-13 8-13 3260 Marcin Bi 518-16 18 18-14 42300 Magna kuri 327-12 26-12 27-13 6600 Marcin Tal' 1 327-12 17-12 17-13 100600 Marcin Tal' 1 322 27-12 27-13 100600 Marcin Fine 55-12 45-5 19 100600 Marcin Fine 519-12 79 19 100600 Marcin Fine 519-12 12-12-12-13 301 Marcin Grap 318-7 18-7 18-7 30700 Mich Corp 1 318-7 18-7 258500 Marcin Grap 1 325-2 24-2 24-7 258500 Marcin Grap 1 325-2 24-2 24-7 258500 Marcin Grap 1 325-2 24-12 24-7 \$300 Denheim A 28 28 28 6000 Denheim S516 616 616 21000 Denheim Tz1 29 216 616 616 -16 34800 Denheim Tz1 29 216 616 -16 34800 Denheim Tz1 39 216 616 -16 135200 Denheim Denheim S516 48 61 -16 135200 Denheim Denheim S516 225 226 -15 +15 March 16 Frs. + er-28280 FPI LIG 455 (450 450 23000 Februsiation \$11\frac{1}{2}, 10\frac{1}{2}, 11\frac{1}{2}, 12\frac{1}{2}, 12\f \$1900 Nat Bi Can \$111\(\frac{1}{2}\) 61\(\frac{1}{2}\) 61\(\frac{1}\) 61\(\frac{1}{2}\) 61\(\frac{1}\) 61\(\frac{1}{2}\) 61\(\frac{1}\) 61\(\ Cobena AFV 1 Cockerill Priv Coloryt Delhalm Frs Lion Electrabel Electrabel AFV Electrafine ACT GRI 4 -0.50 -0.50 -0.50 -0.60 -0.60 +0.10 +1.10 -0.50 -1.10 +0.30 GBL AFV 1 GBB Group GBB Group AFV GECHERN GBB GROUP AFV GECHERN GECHERN GECHERN GECHERN GECHERN GECHERN GECHERN GECHERN GECHERN Kredletban Kredletbk AFV Pas Hobbling Luc Petrofina Powerfin AFV Royale Beige Ryale Sofina Sofina Sohny Tessenderio AFV Tractebel Tracte AFV1 4300 Henrista A 457% 7% 7% 4400 Henrista 1 524% 244% 244% 244% 29100 Henrista 1 517 16% 16% 1500 Henrista 32% 45 19% 1500 Hollinger 512% 12% 12% 12% 1500 Honrista 1 14% 14% 15000 Honrista 1 14% 1500 Honrist -54 -10 brint de France Immobanque Immobanque Immobanque Immobanque Immobanque Immobanque Industriselle Industriselle Industriselle Industriselle Intertechnique LVMH Lafarge Coppee L'Oreal Legris Intertechnique Legris Intertechnique Intert M Roos (Regi Motor-Columbus Meste (Reg) Der-Burthe (Rri) Parsess Hid Pirelli Richemont A (Rri Roche (Grand) Sandor Br Sandor PLDs Wifeter LDS Wifeter LDS Virieter LDS Virieter LDS Zurich Ins Zurich Ins +2.50 もなるこれが 171800 Ranger Oil 551₅ 8 51₉ 200 Rayrock 551₄ 81₄ 81₄ 1800 Rand lime 525 25 25 400 Ratheran 5 181₄ 191₄ 181₅ 63-00 Randamares 512 1₄ 121₉ 121₉ 82107 Range Ert 551₆ 51₆ 61₆ 3000 Rico Algora 181₉ 181₄ 181₄ 131000 RegestCond 513 121₆ 127 200 Rothmans 515 171 178 32700 Labett \$38-is 38-is 38-i 77 77 INDICES Radiotechm Redonte Red arch 16 きはなる中心にはあちが 1256.36 3225.91 3266.63 3266.63 3269.25 327.2 41 CV3 22(1) W.54 96.69 96.67 96.99 96.67 96.91 96.54 62 C0(2) C2(1) 1915.74 1400.76 1395.12 1399.95 1467.66 1342.12 (20)22 (21) 3290.25 C437429 99.81 66/2/929 1552.01 C5/9/899 236.23 C2/1/908 41.22 (2/1/32) 54.99 (2/10/81) 12.32 (8/1/32) 10.50 (8/4/32) -5 1591.4 1477.1 March 14 -13.14 +=-BEL20 (1/1/91) はなるなななないないないないないのではない。 -jiš STANDARD AND POOR'S 496.39 465.84 463.89 464.65 862.8 874.6 878.3 465.00 465.15 **400.**59 486.65 March 16 M.00 33.91 33.76 33.84 Make the service of t -2.90 231.85 4.46 (15)1/92 (15)4/48 408.99 29.31 (12)2/92 (9)12/73 64.91 54.87 (12)2/92 (31/10)72 231.85 (US/II) 418.99 (US/II) 612/II) 612/II) 223.30 02/31 395.51 02/U 586.45 02/U +0.10 402.05 404.06 405.97 405.05 Fire State Case Gold Genotif Floride SA Hartelberst Gold Floride SA Hartelberst Highed Sonal ISCOR Chross Gold Liberty Life SA Harberst Hanned Gold Liberty Life SA Harberst Manhold Medicar O K Bazzars Palabors Mag Premier Go Resthrantic Carr Rest Plad Sahmers & General Sahmers & G <u>-7</u> NASBAQ Companie: 617.94 618.62 615.92 617.14 73 67.50 60.10 69.40 46 140 7 :- : 9 farch 16 8m. + ev − 215.70 −2.80 71.6 + 873 → 873 → 845 −3 643 −1 733 +1 643 −1 234.20 −0.70 414 −3.00 234.20 −0.70 414 −3.00 234.20 −0.70 414 −3.00 234.20 −0.70 414 −3.00 414 −3.00 414 −3.00 414 −3.00 414 −3.00 414 −3.00 414 −3.00 414 −3.00 414 −3.00 415 −3.00 416 −3.00 417 −3.00 417 −3.00 418 −3.00 418 −3.00 419 −3.00 419 −3.00 410 −3 2.84 3.42 264 2851 507 -3 766 -4 761 -14 984 -5 1,006 -9 985 -6 66 -3 1,098 -1 **NEW YORK ACTIVE STOCKS** TRADING ACTIVITY Millons Mar 16 Mar 13 Mar 12 Other Section CALESTO PHILLIPPINES Maria Drop (2/1/85) 2.561,700 1014 2.544,600 4694 2.251,700 5774 2.213,720 4 2.113,720 4 2.012,500 1774 2.014,300 3614 1.505,900 2774 1.392,500 3774 - Biology Easternant Kodale Pool Motor EJE Mithieso Circle K Chrysler Weyerlands Pfizer Gizzo Georal Motors 151,280 176,000 180,240 15,669 17,098 12,514 to 165,613 189,534 Hen York SE Amed NASDAQ 2.198 612 1,005 571 23 JAPAN 408.36 614.58 619.11 619.05 Korsa Camp Ex M/1/800 SPAIN +#*- March 16 March 14 -0.05 -0.05 -0.01 -0.01 -0.02 +0.02 +0.02 +0.03 +0.02 +0.03 +0.03 -0.06 +0.03 -0.06 986.5 977.5 986.0 ### 100 | 1,510 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,520 | 1,52 | Construction | Cons CANADA TORONTO 792.29 805.59 808.40 803.94 816.50 0.7/20 2961_53 2965.40 7802_51 3030.39 3238.87 (16/0 3444.14 3475.79 3479.84 2503.57 3666.00 (16/0 489.6" 492.8 491.9 494.8 542.10 (7/1) Euro Top-100 (26/6/90) 917.92 92.19 920.23 930.93 943.20 (2/3) 870.31 (2/3) 93.04 943.20 (2/3) 870.31 (2/3) 93.04 943.20 (2/3) 870.31 (2/3) 93.04 943.20 (2/3) 870.31 (2/3) 93.04 943.20 (2/3) 870.31 (2/3) 93.04 943.20 (2/3) 870.31 (2/3) 93.04 943.20 (2/3) 870.31 (2/3) 93.04 943.20 (2/3) 870.31 (2/3) 93.04 943.20 (2/3) 870.31 (2/3) 93.04 943.20 (2/3) 870.31 (2/3) 93.04 943.20 (2/3) 870.31 (2/3) 93.04 943.20 (2/3) 870.31 (2/3) 93.04 943.20 (2/3) 870.31 (2/3) 93.04 943.20 (2/3) 943.20 MONTREAL Perthilis 1806.92 1821.66 1830.96 1836.39 1937.59 CIA/13 1906.92 Ub/(13 TOKYO - Most Active Stocks Monday March 16 1992 Stocks Traded 4.8m 3.3m 3.3m 2.4m 2.4m Stocks Traded 2.4m 2.4m 2.3m 2.3m 2.3m Frices Prices 987 771 725 1,290 760 Prices 759 1,279 309 765 311 Annge on day -20 -40 +3 +6 ILKS +m-5.20 컣 - 1250 - 740 - 1,970 - 1,480 - 1,240 - 1,240 - 1,240 - 1,240 - 1,240 - 1,240 - 495 - 995 - 495 - 422 - 1,230 - 485 - 485 - 487 - 1,240 - Manda Corp Makino Milling Makino Milling Maraken Marada Gorp Maraben Marada Food Marada Marada Marada Marada Mishta El Mi Mishta El Mi Mishta Koto Mishta El Wi Mishta Koto Mishta El Wi Mishta El Wi Mishta El Wi Milling Marada Motor Corp Milling Milling Milling Milling Milling Mishta M Victor (JYC) . 915 幸一 多ななないないないないももないが : 沙 900 **DANISH SHIPPING** AND SHIPBUILDING -0.50 -0.07 +0.25 +0.10 The FT proposes to publish this survey on May 5 1992. Decision makers in over 160 countries worldwide and 54% of -10 ... 650 AliSTRALIA March 16 AWA Aberfayle Annoles Ampoles Annoles Anno مَذة-MALAYSIA March 16 +0.04 + 85 = Erna Pio (Copenhagen) 45 3313 4441 or Kirsty Saunders (London) 071 873 4823 Financial Times (Scandinavia) Vimmelskafet 42A, 5th Floor, SINEAPORT March 16 DK-1161 Copenhagan K. -0.10 --: -0.09 -0.05 -0.20 Cather Annt Chiltern Cap Coal Allfed Ind Coca Cola Annel Coca Mayer Comanico Consun Bis Annt Consultation Consultatio

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NOTES — Prices on this page are as monted on the ladividual exchanges and are last traded prices. (a) univalidate, if Deallings respended, and Extended dividend, as Ex Strip Issue. IF Ex

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the Chief Executives in Europe's largest companies will see this survey. If you want to reach this important audience, please

Tel 33 13 44 41

Data source: Chief Executives in Europe 1990

FT SURVEYS

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1 122 | 14 | 403 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 |

4:00 pm prices March 16

Samsung 29" FST Color TV: CX-7230W(T)

High Performance Square Tube Built in Stereo & Teletext Decorder

1982 | 1982 | Shorth | 1982 | 1983 | Shorth | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984 | 1984

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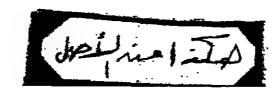
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Data source. The European Business Rendership Survey 1991.

FT SURVEYS



NYSE COMPOSITE PRICES NASDAQ NATIONAL MARKET NASDAQ NYSE COMPOSITE PRICES **NASDAQ NATIONAL MARKET** | Hendower | 0.44 | 18 | 10 utslets | 27 to 36 to 16 t Batet Med Cations a Cations a Cations a Cations a Cambridge Canton Canto Lew Close Chang Stock Dev. E 1600 H 64. S -4. Chilles 2 10 65. S -4. Chilles 15 86 1 66. S -4. Chilles 15 86 1 67. A 174 Comminco 15 86 1 67. Trib. -4. Chilles 16 202 2 68. S -4. Chilles 2 10 10 202 2 68. S -4. Chilles 2 10 10 10 202 2 68. S -4. Chilles 2 10 10 10 202 2 68. S -4. Chilles 2 10 10 10 202 2 68. S -4. Chilles 2 10 10 10 202 2 68. S -4. Chilles 2 10 10 10 202 2 68. S -4. Chilles 2 10 10 10 202 2 68. S -4. Chilles 2 10 10 10 202 2 68. S -4. Chilles 2 10 10 10 202 2 68. S -4. Chilles 2 10 10 10 202 2 68. S -4. Chilles 2 10 10 10 202 2 68. S -4. Chilles 2 10 10 10 202 2 68. S -4. Chilles 2 10 10 10 202 2 68. S -4. Chilles 2 10 10 10 202 2 68. S -4. Chilles 2 10 10 10 202 2 68. S -4. Chilles 2 10 10 10 202 2 68. S -4. Chilles 2 10 10 10 2 68. S -4. Chilles 2 10 10 2 68. S -4. Chilles 2 10 10 2 68. S -4. Chilles 2 2 6 Div. II 1900 High LowC Div. II 1900 High Div. E 186s 33 165 3 110 0.15 15 5 3 3111 1 215 1 1212 218 see Citing Steek 3 +1. Ohn Corp 15 +1. Pail Corp 15 -1. Popton 3 5 -1. Popton 6 15 -1. Popton 6 15 -1. Popton 6 15 -1. Popton 6 16 -1. Popton 6 17 -1. Popton 6 18 -1. Popton 6 19 -1. Popton 6 10 -1. Popton 6 10 -1. Popton 6 11 -1. Popton 6 12 -1. Popton 6 13 -1. Popton 6 14 -1. Popton 6 15 -1. Popton 6 16 -1. Popton 6 17 -1. Popton 6 18 -1. | High | Low Close C 22441944 22441944 47454 47454 47454 299 4 99 7 23 69 2 186 219 51₉ 1 51 11₂ 0 41 5 21 71 181₉ 18 6 181₉ 15 15 17 184 19-12-20 1.00 10 117 91 1.00 20 87 81 19 307 91 10 10 11 111 10 10 10 11 15 10 10 15 10 1 1 18 17 0.40247 16 12½ 0.32 67 157 30% 1111 80 10 28 389 21¼ 0.40 28 122 95 0 45 25 1 225 7% 134 1236 3636 637 637 637 74 7 \$ 7777 7 29 6 0,44 6 412 0,40 15 32 201₂ 401₃ 201₄ 81₂ 151₆ 62₆ 29 142 254 274 274 12 1381 224 225 225 225 225 204 32 229 314 303 314 314 41 10 3 48 474 48 33 4 34 5 73 4 73 4 73 7 75 26 3 26 4 633 33 4 4 2 4 2 32 4 33 9 11 9 4 —ել --ել 14 14 17 23 23 18 1751 83₁ 1 254 43₂ 22 28 143₂ 0.58 45 768 263₂ 0.18 39 23 83₂ 0 15 13₂ 641 144 294 645 13 Netborn New Line New Line Aff Times A New Code No Ryan 53g 43g 143g 293g 53g 45g 11g 131₂ 123₄ 35 85₄ 63₅ 65₄ 4 633₄ 195 191₄ 11 123₄ 21 204 20 55 2 2100 E 9154 12 300 14 65 0 7 13½ 8½ 5¾ 3¾ 19½ 13 -12 BRUSSELS +4 The FT proposes to publish this survey on April 23 1992. Of over 94,000 senior European executives who are personally involved in strategic decisions about GREECE R international operations about their companies, 26% read the FT - more than any other European business publication. If The FT proposes to publish this survey on 23 April 1992. Professional investors in over 160 countries worldwide and 54%* of you want to reach this important audience by advertising in this survey chief Executives in Europe's largest companies will see this Financial Times Survey. This definitive examination of Greece, its business, its Meyrick Simmonds position with the European community and its politics will be retained by influential FT readers for future reference. For a copy of the 15 97 0.44 10 706 0.08 18 217 0.80 17 818 90 37 0.72 27 485 0.40 11 6524 0.11 6 44 0.88 18 213 17 33 13 252 41 2737 11 739 21 44 or Martine Boogaerts D 20 94 61 61 344 94 124 124 124 15 17 145 in Brussels Tel: 322 513 2816 Fax 322 511 0472 editorial synopsis and advertisement rates contact Alec Kitroeff in Athens or Lindsay Sheppard in London Tel: 071 873 3225 Fax: 071 873 3079. Tel (1) 671 3815 Fax (1) 6479372 or Connie Davis in London Tel (071) 873 3514 Fax (071) 873 3428. - 5 0.30 15 20 0.24 28 521 0.52 13 209 0.25 23 655 18 384 124 822 32 1513 0.40 15 1825 0.40 15 1825 120 479 120 47 30 97 6389 47% 13 46Å 19 34 73 9Å 17Å 42Å 38Å

*Data source; Chief Executives in Europe 1990

FT SURVEYS

Dow retrieves early decline

posting third-quarter profits of \$1.06 a share, against 93 cents a

year ago. Shares in the group's competitor. Reebok, were unmoved at \$32%, while L.A. Gear eased \$% to \$13%.

Unisys was one of the stron-

gest big board issues yester-day, climbing \$% to \$10. Mr James Unrub, the company's chairman and chief executive,

predicted first-quarter profits in spite of continued weakness

in the US economy and very

competitive conditions in the

computer industry. Unisys had a loss of \$95m, or 79 cents a

share, in the 1991 first quarter.

Good Guys tumbled \$3% to

\$18% after Goldman Sachs removed the stock from its rec-

RISING interest rates helped to

spark a broad-based sell-off on the Toronto market in solid

The composite index dropped

rising interest rates, a sagging

Canadian dollar, flat corporate

earnings and Canada's consti-tutional problems, commented

JOHANNESBURG remained

nervous ahead of today's

whites-only referendum on reform. The all-gold index fell 8 to 1,185, while the industrial

Index advanced 11 to 4,368. The overall index closed down 11 at 3,522.

SOUTH AFRICA

ommended list.

In over-the-counter trading.

Wall Street

US EQUITIES shrugged off the drop in Tokyo yesterday and moved modestly in a session dominated by programme trading, writes Karcn Zagor in New York

The Dow Jones Industrial Average closed a marginal 0.45 up on balance at 3,236.36 after having fallen more than 24 points by midsession. Volume was exceptionally thin, with only 151.3m shares changing bands. On the big board, declining issues still outscored advances by 940 to 750. On Friday, the Dow gained 27.28 at

The Standard & Poor's 500 lost just 0.55 on the day at 406.39 and in the secondary market the Nasdaq composite was finally just 0.68 off at \$17.44

617.94. Motor companies dominated trading on the New York Stock Exchange yesterday after Chrysler named Mr Robert Eaton to succeed Mr Lee lacocca as chairman Mr Eaton, previously chairman of General Motors Europe, will ini-tially join Chrysler as vicechairman and chief operating officer before taking over at the end of the year.

Ford led the big three auto-makers in terms of volume. adding \$1% at \$37%. Chrysler firmed \$15 to \$17% and General Motors held steady at \$37%.

Among other active issues Weyerhaeuser, the forest prod-ucts company, climbed \$2% to \$36% after Smith Barney Harris Upham increased its firstquarter earnings estimates for

the company. Eastman Kodak fell \$1% to \$40% after the photographic equipment concern said that it does not expect its business to rebound in the first quarter. However, Kodak added that it expects to post good gains for

the year.

Pfizer, the big pharmaceutical group, weakened a further \$7. to \$70%. The stock started to tumble on Friday amid concern that risks associated with the company's Shiley

Motors firm as Continent depressed by Japanese weakness

EVENTS in the Far East echoed gently, but still depressingly among most condepressingly among most continental bourses yesterday, wries Our Markets Staff.

PARIS drifted to the day's low shortly after the start and stayed there for most of the day. The CAC-40 index hit 1,922.22 before closing at 1,929.22, down 17.83. Dealers reported several basket trades and blamed the bigger price movements on the low immover, estimated at FFr1.7bn-1.8bn. Sports shoe maker Nike dropped \$3% to \$70% after

Lafarge was one of the day's most active stocks, falling PFr8 to FFr337 with 300,600 shares traded on 1991 profits below market expectations of FFr1.3bn. Some brokers are

likely to revise down their 1992 profit estimates as a result.

News that a Paris court had cancelled the sale of a 13.82 per cent stake in Petrier to Groupe Saint-Louis prompted Perrier to jump FFr14 to FFr1,650 while Saint-Louis dropped FFr43 or 3.1 per cent to FFr1,341. Dealers said the ruling improved Nestle's chances of success in taking over the

FT-SE Eurotrack 100 - Mar 16 Hourly changes Open 10 em 11 am 12 pm 1 pm 2 pm 3 pm close 1146.59 1146.50 1147.85 1146.90 1146.99 1146.78 1145.97 1145.61 Day's High 1147.94 Day's Low 1145.40 Mar 9 1165.45 Mar 12 1169,22 1154.40 1149,99

mineral water company, and at the same time, raised the likeli-hood that it would only have to increase its offer price of FPr1.475 by a nominal amount. Total fell FFr6.80 or 2.9 per cent to FFr232.10 as relatively heavy selling by a UK broker hit a thin market.

FRANKFURT traded in a thin range as the FAZ index fell 3.12 to 700.70 at midaession,

and the DAX closed 7.84 lower at 1724.80. Turnover fell from DM4.7bn to DM3.8bn.

The market was hurt by a report that Volkswagen's mar-gins on car production were very adversely affected last year by start-up costs for the new Golf model. VW itself fell DM4.60 to DM366.40. But this

may also have reflected profittaking after a weak 1991, the shares had led the German market up this year with a rise of 31 per cent to a 1992 peak of DM378.50.

The multiple expiry of March DAX index contract, options on the DAX future, options on on the DAX titule, options on the DAX itself and stock options on Friday was expected to bring some volatility into the market later this week.
MILAN closed weaker on the final day of the February account and there were reports that when the covariant and the cova

that rather than covering short positions, professionals were borrowing stock from banks in Comit index fell 5.44 to 505.27 in turnover estimated at

around Friday's 96.9bn.
Fiat eased L15 to L4.870 at the official fixing but was quoted as low as L4.770 in afternoon trading in London on the Parls news about Per-

rier. This move was seen as lessening the Agnelli group's chances of taking over the French mineral water com-The banking sector lost 1.7 per cent, and there were further signs that the San Paolo share offering had not gone smoothly. The shares are due to start trading today. There was a grey market offer price of 1.2 and hist above the issue

was a grey market oner price of L12,300, just above the issue price of L12,200, but no grey market bid price. Mediobanca fell L350 to L13,820. Pirelli was one of the few gainers, adding L5 to LL,185 on

short-covering.

ZURICH ended above its
lows on bargain hunting in lows on bargain mining in moderate volume, the SPI index easing 3.9 to 1,121.0. Bearers in the restaurant and hotel group, Mövenpick, rose SFr150 or 4.1 per cent to SFr3,850. After the bourse the company said that its chief executive officer, Mr Michel Favre, had stepped down with immediate effect.

AMSTERDAM drifted lower

and the CBS Tendency Index closed down 0.5 at 124.7. Wolters Kluwer, the publishing group, reported a 24 per cent increase in net profits, below market expectations, and shed 70 cents to F1 68.80.

Hunter Douglas, the building materials group, which reported disappointing results on Friday, rose 30 cents to FI 64.00 on bargain-hunting, while Ahold, the retailer, closed down 40 cents at FI 85.50 as investors took profits.

as investors took profits.

News that an italian engineering group had taken a 5 per cent stake in Fokker left the aircraft manufacturer 30 cents lower at F134.70.

MADRID was quiet in low turnover: the general index closed down 1.31 at 258.87. The construction sector, which had

construction sector, which had performed strongly at the end of last week, fell back as inves-tors took profits. BEUSSELS ended mixed with the Bel-20 index closing down 3.64 at 1,208.76 in turn-

and a story that General Elec-tric was eyeing a stake in the telecommunications group.

The Affarsvarlden General index rose 2.1 to 988.6. Modo B closed only SK1 lower at SKr227 on an 82 per cent fall in 1991 profits, better than its own forecast of break-even. COPENHAGEN fell across a broad front, with the CSE index closing 2.89 lower at 340.12. Danske Bank, Novo Nordisk and East Asiatic were among the most active losers,

among the most active losers, falling DKr6 to DKr311, DKr6 to DKr411, DKr6 to DKr423 and DKr4 to DKr141. HELSINKI fell back slightly, the HEX index shedding 28 to

over of BFr558m. Petrofina shed BFr50 to BFr10,500 while Solvay fell BFr75 to BFr12,425. STOCKHOLM was supported by Ericsson, which saw its B shares up SKr5 to SKr131 and accounted for more than a quarter of overall volume, moderate at SKr391m.

Ericsson had already risen on big orders in Malaysia and Germany; yesterday there were rumours of even bigger orders yet to come in Iran and Japan, and a story that General Electric was eyeing a stake in the

Authorities offer no help as Nikkei falls below 20,000

31.6 to 3.444.1, while declining issues outpaced advances by 415 to 165 after volume of 30.7m THE Nikkei average fell 3 per Every sub-group except pipe-lines posted a loss. Golds showed the largest decline, cent yesterday, closing below the critical 20,000 level for the first time since Pebruary 1987, writes Emiko Terazono in ending down 2.06 per cent.

Spot gold was quoted at US\$343.75 an ounce, down US\$3, in New York. Transpor-Small-lot profit-taking and arbitrage unwinding left the tation lost 2.03 per cent and financial services fell 1.49 per 225-issue average down 618.90 at 19,837.16, below the October 1990 low of 20,221.86. Investors are worried about

The index opened at the day's high of 20,443.53 and reached a low for the session of 19,790.16 in the afternoon. Volume dropped to 200m shares from Priday's 650m, the

sates from Findly 5 cooks, the settlement day for March futures and options contracts. Declines led advances by 763 to 231, with 129 issues unchanged. The Topix index of all first section stocks retreated more clearly but its 501 of 1014 slowly, but its fall of 19.14 to 1,444.86 left it at the lowest level since November 1986. The Topix has fallen for 10 consecuonly 0.04 to 1.102.75.
Small-lot selling by tokkin, or specified money trusts, and investment trust funds, which closed trading for the financial year yesterday, depressed

share prices.

Dealers said trading was not panicky and that share prices fell in an "orderly fashion". "We weren't in a free fall," said Miss Caroline Stone at Bar-

clays de Zoete Wedd. However, Mr Jason James, strategist at James Capel, said market conditions were "very weak" as represented by the declines in the Topix index and other benchmark stock prices, pointing out that the fall in the Nikkei had lagged behind. Traders said sharp falls in illiquid component stocks in the Nikkei yesterday suggested that the index had been propped up by dealers in recent weeks.

The authorities declined to

support the market. On previ-

has tried to talk up the market, and the Bank of Japan has low-ered short-term interest rates

to add liquidity. Mr Tsutomu Hata, finance minister, said he was not considering steps to prop up the stock market, and Mr Yasushi Mieno, Bank of Japan governor, told a House of Councillary computing that the conlors' committee that the econ-omy was unlikely to slow much further, disappointing those who had expected a cut

in the official discount rate.

The top losers of the day, included illiquid Nikkei components. Daito Woollen Spinning and Weaving fell Y210 to Y1,470 and Godo Shusei Y190

Okamoto Industries, the condom maker which has been traded actively by short-term traders, retreated Y60 to Y1,270. The Tokyo Stock Exchange put the issue on its "watch list" due to its volatility.

Blue chips lost ground on selling by investment trusts. Matsushita Electric Industrial

and Sony fell by Y40 each, to Y1,240 and Y3,920 respectively. Banking shares were also weak, with Industrial Bank of Japan down Y20 to Y2,540 and Fuji Bank Y60 to Y1,570. In Osaka, the OSE average lost 288.88 to 21,588.64 in vol-ume of 160.8m shares.

Roundup THE NIKKEI'S drop through 20,000 weighed on Pacific Rim

SEOUL was brought off the day's lows as the Market Stabilisation Fund spent Won30bn to support prices. The compos-ite index lost 1.09 to 608.36. Turnover stood at Won171.3bn after Saturday's half-day Won146.1bn. The fund focused on heavily weighted issues such as Korea Electric Power and Pohang Iron & Steel HONG KONG lost ground on

profit-taking following last week's gains. The Hang Seng index slipped 11.33 to 5.059.86 as turnover declined to HK\$2.53bn from HK\$3.56bn.

HSBC and Cheung Kong dominated trade, with interest in Cheung Kong fuelled by expectations of good results being reported on March 26. NEW ZEALAND was lifted by a late rise in Telecom and Fletcher Challenge. The NZSE-40 index closed 6.80 igher at 1,458.18. Turnover fell

to NZ\$13.2m from NZ\$16.1m. Telecom shares rose 5 cents to NZ\$2.36 and Fletcher Challenge 2 cents to NZ\$3.45. Corporate investments, a diversified trading company, declined 4 cents to 55. cents after reporting a loss of NZ\$82.5m in its fiscal first half.

TAIWAN finished lower in light trading on political uncer-tainty after the ruling Kuomintang failed to reach an agreement on how to choose the president. The weighted index relinquished 16.65 to 5.012.96 as turnover fell to T\$28.45bn From T2403bn.
AUSTRALIA surrendered

early gains after the Japanese market dropped through 20,000. The All Ordinaries index ended

turnover of A\$143m (A\$161m), MANUA ended lower in uncertain trading as Philippine National Bank started an additional offer of 10.4m shares.

shrank to 42m pesos from KUALA LUMPUR finished weaker in light trading. The composite index slipped 3.48 to 591.74 in turnover of M\$94.0m; after M\$92.0m.

The composite index dipped 16.02 to 1,106.61 as turnover

SINGAPORE'S Straits Times Industrial index closed 1.1 per cent or 16.42 down at 1,449.68 in turnover of \$\$83.1m, against \$\$107.5m. NatSteel dropped 24 cents to \$\$3.96 on heavy selling

after announcing a 4 per cent cut in its steel bar prices.

BANGKOK blamed uncertainty about Sunday's general election for a fall in the SET index of 18.30 to 792.29 in turnover of Bt4.98bn. Investors are unomiain whether reforms and policies adopted by the current

government will be maintained after the election.

UK and Japan lead global equities down

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_	% :	shanga Ju ja	cti currenty	1	Si stempe sterritog f	in US 5
	1 5000	4 Wooks	E Year	1992	Book 14 1602	90ert o 1902
Austria	-1,87	-4,04	-13.14	+ 13.47	+ 12.67	+3.
Belgium	-0.63	+ 2.64	-1.28	+5.41	+5.08	-3.6
Denmark	-0.36	-3.46	-2.65	-2.72	-2.84	-11.0
Finiand	+ 0.25	6.52	-19.65	+ 12.54	+11.76	+1.5
France	-0.61	+4.38	+ 9.65	+ 10.26	+ 10.36	+1.0
Germany	-1.12	+2.45	+ 5.56	+ 10.17	+9.57	+0.2
ireland	-0.71	-1.93	-7,99	+3.08	+3.09	-5.0
italy	-0.68	-3.23	-11,12	+2.44		-5.8
Netherlands	-0.77	+0.98	+10.78	+6.67	+6.20	-21
Norway	-1.51	-1.75	-18.16	+1.11	+0.68	-7.5
Spain	-0.49	+ 1.09	-3.32	+ 6.62	+ 6.61	-24
Sweden	-0.17	+5.54	-5.51	+ 9.33	+ 9.68	+0.3
Switzerland	-2.00	+0.12	+ 11.03	+8.61	+4.73	-4.1
UK ,,	-2.18	-1.25	+0.01	-0.06	-0.06	-6.6
EUROPE	-1.48	+ 0.39	+ 2.02	+ 4.37	+4.16	4.6
Australia	-1.14	-1.83	+ 10.03	4.85	+3.33	-5.4
Hong Kong	+3.52	+6.15	+ 42.70	+ 19.07	+30.64	+19.5
Japan	-3.74	-5.92	-24.76	-15.19	-13.31	-20,6
Malaysia	+ 1.10	-0.72	-5.80	+ 6.91	+ 23.50	+ 13.0
New Zealand	-0.89	-1.24	÷ 6.05	-5.41	+4.67	-4.1
Singapore	- 1.92	-3.11	-0.27	-2.48	+3.35	-5.4
Canada	-1.82	-3.35	-4.33	-1.22	+4.10	-4.7
USA	+0.40	-1.50	+ 9.36	2.39	₹ 6.63	-23
Mexico	-5.48	+0.60	÷ 148.56	+ 19.01	+29.14	+ 18.2
South Africa	-0.45	-4.65	+23.05	+2.13	-8.64	-16.3
WORLD INDEX	-1.26	2.22	-3.70	-4.26	+ 0.07	-8.4

By John Pitt

he announcement of the general election in the UK, a further weakening in the Japanese market and a fall in Mexico helped to

and a fall in Mexico heiped to push the FT-Actuaries World index down by almost 1.3 per cent on the week.

The UK government's deci-sion to call the election on April 9, a date correctly fore-cast by commentators, came the day after the appraish Bud. the day after the annual Bud-get statement. The Budget proget statement. The Budget pro-posals were greeted coolly by most analysts, who also took the view that the opportunity for an interest rate cut before the election had disappeared. On Wednesday the UK market registered its biggest one-day fail since the stock market crash of November 1987. The rest of Europe was moved more by local factors than the political turbulence in

Switzerland, which ended in a more positive mood following a drop in interest rates, still showed a decline as equities were depressed by higher rates ruling earlier in the week.

440 142.65
1.94 171.74
5.05 138.83
3.31 123.97
1.78 237.58
2.77 279.80
3.32 151.95
2.24 177.68
3.68 159.33
3.55 70.97
2.50 242.11
1.03 1644.33
143.40
6.22 45.06
2.17 207.82
2.86 208.13
4.94 125.82
2.79 131.80
2.21 96.53
2.95 165.82

FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries

MONDAY MARCH 16 1982

123.10	120.50	123.34	125.45	-0.1	
146.67	146.66	148.96	148.81	+0.0	
119.77	146.66	148.96	148.81	+0.0	
119.77	117.33	120.00	117.40	+0.1	
111.26	109.00	111.47	111.87	-0.8	
202.97	198.06	203.36	206.43	-1.1	
68.78	67.35	56.91	75.88	-0.4	
130.27	127.63	130.51	133.77	-0.8	
130.27	127.63	130.51	133.77	-0.8	
130.28	178.92	101.47	101.47	-0.5	
181.88	178.19	132.24	209.05	-0.3	
136.29	133.55	138.83	-0.5		
69.47	59.24	60.59	65.47	-1.2	
91.54	89.69	91.73	89.69	-1.4	
207.59	203.37	207.96	238.12	-0.8	
141.34	138.4.79	1416.14	5471	71	-0.6
143.43	140.49	141.66	147.26	+0.9	
175.08	175.08	179.02	158.54	-0.9	
175.48	175.06	179.02	158.54	-0.9	
175.58	172.02	175.91	175.89	-0.5	
157.45	154.26	157.75	183.03	+0.3	
146.43	134.55	146.70	146.43	-0.2	
143.34	118.89	121.58	122.17	-0.3	
121.34	118.89	121.58	122.17	-0.3	

German stocks moved lower from BASF and Hoechst, both of which announced dividend cuts. Only Finland managed to break the negative tone after signs that its parliament might vote to join the EC. The fall in Tokyo, which

only delayed the drop below 20,000 on the Nikkei, was not mirrored on the Pacific Basin, with Hong Kong soaring to a record high after HSBC reported an 83 per cent increase in net profits on Wednesday and said that it would not be making a rights

would not be making a rights issue. This news gave a boost to the market after fears that leading companies might be announcing rights issues. A successful government land auction also helped sentiment. Mexico, which has been a strong performer so far this year, was hit by profit-taking and uncertainty over when the North American Free Trade Agreement would be con-Agreement would be con-cluded. Analysts said that they did not see the fall continuing in the long term: since the beginning of the year the market has shown a gain of some



FINANCIAL TIMES
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The Financial Times and Price Waterhouse have responded to market needs by

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Crispin Southgate Director and Head of

Financial Engineering

Charterhouse Bank

Neil Thomason

Head of Derivatives Trading Sanwa Financial Products

Resident speakers from the Price Waterhouse specialist Financial Risk Management Group include Andrew Stott, Steve Watson and Chris Taylor.

Course Director: Andrew Stott

MANAGING

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Information Technology in Europe

SECTION III

Tuesday March 17 1992



Europe's expansion as an increasingly unified trading area is fuelling hectic competition among

information systems suppliers. At issue is how much of this market will be served by local industries and how much by the US and

The barriers are falling

Japan, writes Michiyo Nakamoto

THE European information puter groups of the US to the technology industry is looking large, integrated electronics forward to a number of benegiants of Japan, to set up bases his from the creation of a sin- within the EC. gle European market. It

• The market will spur demand for information and communication systems capa-ble of spanning national bor-ders as barriers fall and businesses take advantage of the enlarged market, Corporations will rely more

on information systems to dis-seminate information across the wider business networks. Financial institutions will boost their IT capability to provide pan-European banking and other financial services.

Demand for mobile talephones will surge as travel throughout the EC increases and as users become able to communicate with the same mobile handset from anywhere in the Community.

• Manufacturers will be

encouraged to adopt computerintegrated manufacturing. computer-assisted design and other systems as competition

This, at least, is the rosy pic-ture being painted by the IT industry. It has lured the world's leading IT manufacturers, from the fast-moving com-

Burope will be the largest market in the world and for-eign manufacturers have been making huge investments to

take advantage of the epportu-nities on offer. European manufacturers, for their part, are struggling to regain the initiative in the marketplace, fearful of losing their growing home market to

outside competition.
As the foreign presence
within their borders has come
to be felt even more strongly than before, European electromics and computer manufac-turers have been forced to accelerate moves to turn ailing

businesses round.

They are being forced to question the narrow insularity that has made it difficult for companies from one European country to collaborate closely with those from another and to examine the barriers of custom and practice that have made it virtually impossible for a whole range of information-technology products to find a Europe-wide market with the economies of scale that

The Community has, how-

ever, faced a growing dilemma over whether to continue to support an interventionist approach that aims to create national or European "champions" or to opt for strategies based more on commercial and business considerations. The signs from Brossels are that organisations that look for sub-sidies as an aid to competitive-

Pumping money into uncompetitive businesses or merging weak European partners is now recognised as unlikely to produce an effective champion European companies, too, have often seen greater benefits for themselves in alliances with the stronger technologies of US or Japanese companies.

In the semiconductor industry, hopes for the formation of a strong European manufac-turer through the merger of a number of leading groups were abandoned when Siemens of Germany agreed a memory chip venture with IBM.

The remaining groups were left to seek strategic alliances and partnerships to suit their own particular needs. Late last year, Bull, the French computer maker, also reached a partnership deal with IBM. Thomson, the French elec-

tronics group, meanwhile, is being compelled by its govern-ment owner to take a rather odd turn down the industrial policy route. It is threatening to force it to merge with CEA-Industrie, the state nuclear and fuel busine

Despite this particular set-back, Europe's indigenous capability in IT is still being sought in a less dramatic way by manufacturers throughout the Community as well as the Commission.

Partnerships between semi-

conductor manufacturers have been formed, such as that between SGS-Thomson and Philips on the next generation semiconductor technology and between SGS-Thomson and GEC Pleasey in semi-custom chips used by the telecommu-nications and computer indus-

The European-owned com-puter manufacturers are stri-king a variety of deals and alliances to give them, first, access to technologies which are not available from European suppliers, and second,



expanded markets for their products. Volume sales are now critical for computer companies which have seen the profit margins on their systems collapse, driven by the widespread availability of industry-standard components and a trend to "downsizing" using smaller, lower costs systems to carry out tasks previously carried out by mainframes or minicomputers -

among their customers. Sismens, of Germany a powerhouse of the European

electronics industry, is the owner of Nixdorf through the joint venture Siemens-Nixdorf Information Systems, but has an alliance in mainframes and supercomputers with Fujitsu of Japan. It has recently sold its share in Comparez, which distributed Hitachi mainframes and other computing equipment in Europe, to its co-owner

Groupe Bull of France, a heavy loss maker in recent years, is beginning to regain credibility with its broad rang-

which receive a budget covering five years work from the Commission. The latest framework programme was agreed last month with a Community budget that will be worth Ecusobn annually.
Meanwhile, the European Commission itself has had to balance the demands of the interventionists and its com-

European programmes such as Esprit and Eureka continue

under the umbrella of the EC's

framework programmes,

mitment to the rules of competition and free trade.
The situation has, at times, resulted in an uneasy compromise. Pressure from manufac-turers and concern about

building a European capability in high definition television (HDTV), for example, led the Commission to set up a stan-dard and agenda for HDTV that aims to further the Euro-pean industrial cause. As a result, the European HDTV programme has been

Commission's goal of nurturing indigenous industry could prove to be at the expense of the consumer.

In the end, with or without intervention, "the market itself will determine success or failure," a point recognised by Dr Joan Majó Cruzate, adviser at the Commission.

It is in the enlarged European marketplace that IT man-ufacturers will have to face most directly their overseas competitors, many of whom react with frank scepticism to continued talk in Europe about investment aid from the Com-munity and national subsidies.

"Subsidies and government support are not what make winners," says a US semiconductor group.

How fast the single market in information and communication is realised will depend largely on the willingness of the individual governments to implement the necessary changes. There are still sub-stantial obstacles to be overcome before the full benefits of integration can be enjoyed.

ing deal with IBM - it gets

technology for personal com-

puters and workstations which

in turn gives IBM greater sales

potential for its chips.

Olivetti of Italy has yet to seal a wide-ranging alliance As competition in the European IT industry intensifies with either a US or Japanese supplier, but it works closely with the major technology supover the next few years it could yet trigger renewed cries for protection from the region's pliers including Intel and Microsoft and supplies Digital Equipment of the US with perbeleaguered manufacturers. That, in turn, could delay the benefits to the Community. sonal computers.

Joint R&D efforts under pan-

IN THIS SURVEY

Jacques Stern, visionary of Europe's electronics

PROPHET OF HOPE: Alan Cane meets a man who says Europe can catch up STRATEGIES: Paul Taylor detects a note of despera-

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Buil chairman Jeoques Siern: predicting the developments is easier than saying when they will happ

Alan Cane talks to a fervent believer in Europe's potential

'We can still catch them'

JACQUES STERN, former chairman of Groupe Bull and industry executives, embodies the hopes, ambitions and contradictions of the European information technology

Industry.

He believes passionately that
Europe can, despite its current weakness in data processing markets, catch up with the US and Japan if it puts the right technology policies in place. He remains steadfastly optimistic about Europe's potential despite years of failing to cajole its major firms to work together.

And he is sharply critical of initiatives that spend public money on programmes that he believes are destined to full. He is concerned, for example, about Esprit, the European Commission driven

programme in precompetitive research designed to give European companies experience in working together. He explains that when

Viscount Etienne Davign EC vice president from 1977 to 1984, initiated the community's R&D framework for IT, he saw Esprit as the first step towards a European

industrial policy for IT.

Davignon had failed to
persuade the leading electronics companies to work together on product planning, fiercely independent, they were afraid of letting rivals in on their commercial secrets. So Esprit was launched as a pre-competitive vehicle in the hope that working together in research might inspire collaboration closer to the

market. That hope was never fully realised and, with time, the gulf between research and the At that time Davienon was research and industry. Today, research and industry report to two different Commissioners. "Esprit is not at fault, neither are the people managing the programme, who are doing a good job in Brussels. But governments can question spending large amounts of money from one precompetitive program to

Geographic origin of the 100 leading players

industrial application. The final goal of Esprit must be a holding operation while the community thrashes out an effective industrial policy

> He sees a powerful opportunity with the advent

> emergence of hardware and software from different

manufacturers that works

easily together. He believes that all new

be based on standard

computer products will soon

a technology which trades off

against complicated operating

simple microprocessor chips

software. The result can be

very fast chips which, linked

enormous processing power. The advent of risc and ope

systems is proving one of the few major disjunctions in a

Mr Stern says: "It is easy

to forecast what is going to happen: the difficulty is to say

There are only a handful

Machines, Sun Microsystems

Mips, Hewlett Packard as well as Intel, Motorola and Disitel

recently signed an agreement

with IBM which gives it access

to the computer giant's risc

technology, a deal which Mr

Stern believes was both fortunate - IBM was seeking

technology, Bull would have been cut off from the leading

developments. There are a number of prerequisities for

new markets for its risc technology - and essential. Without a source of risc

edge of open systems

of risc chip designers -

International Business

business which, despite the rate of change, is often

predictable.

together in networks, generate

microprocessors of the risc

variety. Risc, or reduced instruction set computing,

of open systems, the

innovative and competitive products to the markets that erve real needs. The second phase of the Esprit programme, finishing this year, represents a

to bring in cooperation

more than Ecu3.2bn. Mr Stern now heads the Advanced Computer Research Institute, a small research organisation based in Paris.

He is unwilling to talk about moment is not right to reveal progress, but he is known to have an abiding fascination with the development of supercomputers, which he likens to the creation of a Formula One racing car.

is on doing everything faster. Just as competition improves the breed, so techniques developed for supercomputing eventually filter down to more mundane levels of computing. "If you are not active in this market, you lose these skills."

Supercomputing is also a market controlled by US and Japanese companies. By the turn of the century, Mr Stern worries, there will be more supercomputers in Japan than in the US, with Europe trailing ssly if nothing is done.

hopelessly if nothing is done Supercomputers will soon be used for many commercial tasks including the design of automobiles and aeroplanes and buildings where their ability to "visualise" structures and forces in three dimensions can improve quality and shorten design cycles.

Much of what Mr Stern advocates these days turns around the idea of conserving Europe's information technology skills for the future

considerable expertise in the design and fabrication of microprocessors. Second experience in the kind of complex software — optimising compilers — which makes the st use of the advantages of the risc chip. Third, volume sales to give economies of

Mr Stern suggests that short term alliances with the US manufacturers of risc technology could give European suppliers a breathing space to devise ways to collaborate on the development of indigenous risc processors.

But with Europe's semiconductor manufacturers in disarray and trailing behind producers, has not Europe missed the bus on chip manufacturer? Mr Stern in unambiguous: "You cannot drive innovation if you do not control the hardware.

European electronics may be sickly, but it has hidden strengths, he argues. There is, for example, software engineering, an area where European companies are equal to any in the world.

Software engineering involves the development of methodologies, technologies and software which make it programs. Software productivity has become a key issue in business with projects notoriously overunning on time and budget.
Software engineering, which

easentially aims to turn program production from art to engineering discipline, has a key role to play in improving Mr Stein's prescription to

return Europe to health involves a strong lead from Brussels with the full support of the national governments of the community. it would strengthen Europe's

indigenous players through alliances with companies overseas, while seeking ways to belp small, innovative

It is some years since Mr Stern has publicly set out his ideas on the rejuvenation of the European industry, but time has dulled neither the urgency nor the content of the Paul Taylor investigates why the trade gap is widening

Strategies which yield inadequate results

EUROPE'S semiconductor manufacturers have been forced to play a desperate game of catch-up with their Japanese and US rivals, com-puter makers are struggling for survival, and the consumer electronics groups have yet to show that they can translate big spending in the laboratory into timely commercial prod-

These problems are not new. In November, 1988, the European Commission presented its first report on the state of science and technology in Europe and concluded that Europe was still gripped by technological dependency in key areas.

The report said that in spite of a dramatic increase in

of a dramatic increase in research and development spending in Europe, Japan and the US were well ahead in terms of the amount of R&D spending, the number of research scientists and engineers, and in successfully enticing the private sector to invest in R&D. It then identified three main targets for research, improving competitiveness, improving quality of life and concentrating on basic

In their attempts to revital-ise Europe's flagging IT and electronics sectors Europe's electronics sectors kurope's policy makers have consistently emphasised R&D. In particular, they have encouraged IT companies to pool their R&D efforts, particularly in the area of "pre-competitive"

This policy is set to continue with the EC planning to spend Ecu5.7bn between 1990 and 1994 to support research and development, 40 per cent of it

Brussels wants to concentrate joint research and development on fewer larger schemes

on collaborative research in IT. The Commission wants to channel this money into fewer, that its spending is diffused because its member govern-ments each insist on a share of

the pie.
There is no doubt that com ranies have rushed to join EC-subsidised research pro-grammes such as Esprit and Race as well as pan-European programmes like Eureka which includes costly flagship projects such as the Joint Euroeen Submicron Silicon Initistive (Jessi) and the High Definition Television (HDTV)

But there is a continuing debate over whether the EC has got its R&D strategy right, not least because the results are at best inconclusive — and there exercises to be a second to be a s there seems to be much more research than development of commercial products and pro-cesses, something Europe has recently fallen down on. Last year, the European Court of

Practical commercial developments have not kept pace with the research efforts, say the EC auditors

Auditors joined the fray arguing that in spite of Ecus.4on spent on research between 1987 and 1991 only a small fraction of research work had resulted in concrete applications.

The Court of Auditors report

recommended diverting more funds into the practical appli-cation of research and reorganresearch ann reorgan-ising the manner in which research findings are dissemi-nated. Supporters of the EC, strategy, however claim that although EC funding for Euro-pean collaborative research is tiny compared with many national or even some corpo-rate R&D budgets, it has encouraged the European IT industry to increase its R&D spending significantly.
Nevertheless, the perfor-

mance of the Europe's indigenous IT and electronics industries has shown little improvement. Europe's IT trade deficit has continued to deteriorate in the past decade, most of the region's large com-puter and semiconductor com-panies are losing money, their share of the global IT market is disproportionately small and falling, and despite nettle recording these spending there are still very few developing product mar-kets in which European electronics companies can claim to

Europe's large semiconduc-tor companies, Philips of Hol-land, Siemens of Germany, and the French/Italian SGS Thomson, produce only about 10 per cent of the world's output of chips and are dwarfed by their US and Japanese rivals. All three continue to be heavily subsidised in their efforts to catch up in chip technology and Siemens has now turned to IBM as a partner to develop 64Mb D-Rams, the next generation of memory chips.
Similarly, nearly all the

large European computer com-





panies are in financial trouble because of falling sales, increased competition, the high cost of research and development, and demands from larger customers for open lower gross margine than pro-prietary systems.

In Europe, the situation has been worsened by the plethors of small national markets, which has made economies of scale difficult to achieve, and a tendency to support "national champions" which has ham-pered collaboration and

The sale of a controling stake in ICL of the UK to tively ended any hopes for a pan-European coalition which might have linked KL with the other leading players — Siemens Nixdorf of Germany. Groupe Bull of France and Oilvetti of Italy.

By 1995, according to some estimates, the European-owned full-line computer makers could have less than 7 per cent of the worldwide market for data-processing equipment, compared with just over 10 per

cent at present.
As Groupe Bull's recently announced technological and marketing agreement with IBM indicates, it is probably only a matter of time before they are forced into strategic alliances with foreign competitors to ensure their survival - but at the expense of their indepen-dence and national identity. has been blamed for the indus-

irv's weaknesses, including its difficulties in producing innovative products. Although Europe's spending on IT has been rising, it is still lower per head than in the US and Japan, and large European informa tion systems users are notoriously cautious about pioneering leading-edge applications. Brussels is now considering

plans to boost demand by persuading national authorities jointly to back a plan hatched by the big European computer companies for a multi-milliondollar computer network to span Europe. The intention is to provide both an IT infra-structure for the Continent and at the same time provide a boost for the ailing computer

But there are already doubts about whether the large contracts it would generate could legally be reserved for the European owned suppliers it is whether it would not simply repeat at the regional level

unsuccessful use of public procurement to boister national champion suppliers.

A similarly gloomy picture emerges in Europe's consumer electronics industry where competition has dramatically shortened product cycles. In order to compete, therefore, companies must get innovative products, out of traditional R&D labs and into the marketplace fast. The need to address

Philips progress is being monitored as a barometer of the whole European electronics industry

this and other pressing challenges, like responsiveness to customer demand, has now been recognised in some European boardrooms.

Philips has just announced it managed to swing back into profit in 1991 following the record F14.24bn loss sustained in 1990 which prompted an ambitious restructuring including the sale of non-core businesses, and the re-focusing of the sale of the sal the company's technological strengths on new consumer products. In order to maintain a foot-

hold in the fiercely competitive global consumer electronics marketplace Philips has been investing heavily in the three emerging technologies of Digital Compact Cassette (DCC), High Definition Television (HDTV) and in conjunction (HDTV) and, in conjunction with Sony, Interactive Com-pact Discs (CD-I).

The Dutch group's performance is being carefully watched as a barometer of Europe's electronics industry. As one of the few remaining diversified European electrics and electronics companies. Philips is a champion of a cause - the maintenance of an independent European capabil-

ity in electronic technologies. The only electronics equip-ment sector in which Europe consistently boasts profitable world leaders is telecommunications, where the long estab-lished monopoly procurement of network equipment in most countries shelters entrenched suppliers from competition and maintains high margins.

Two other possible growth areas for European IT are custom-chips, and the parallel processing field in which European companies are believed to

have an edge.
Europe is also well represented by software development houses and IT service companies. There are some 13,000 computing software and services companies in Europe and, if the region has a future in IT, it probably lies with these companies rather than the troubled giants of the hard-ware business.

As Mr Vittorio Cassoni, Olivetti's managing director, said recently when referring to Europe's weakness in comouter technology, the Commission should not spend money trying to catch trains that Europe had already missed. What is certain is that com-

petition for indigenous Euro-pean IT companies will inten-sify, and that US and Japanese companies will continue to be active in establishing plants in

If Europe's industrial strate gists fail to halt the decline, the future of European IT and electronics may rest in these foreign owned plants.

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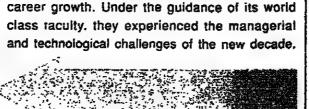
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The impending Single Market gives new urgency to standards harmonisation, writes Paul Taylor

Square holes for square pegs

ogy out of obscurity and into Now the impending arrival of the Single European Market and accompanying moves to harmonise regulations and practices across Europe has eiven added impetus to standard setting in all fields and led the European Commission to try to streamline and hasten

THE CONCEPT of Open Systems has won powerful pro-

ponents among users and sup-

pliers over the past decade and has belped thrust standard set-

ting for Information Technol-

d

the process.

This, coupled with the faster pace of technological change, is putting pressure on standard setters to anticipate developents and not just pick the best from the past. Mr Chris Cheetham, chief executive of DISC, the part of the Britis Standards Institution (BSI) responsible for Information Systems standards, says that "users are increasingly reluc-tant to use new technology if there are no suitable stan-

The idea behind Open Systems in information technology is deceptively simple. In an Open Systems environment, IT hardware is built to a set of common standards so that equipment from one mannfacturer can work with equipment from another, and software can be easily moved from one machine "platform" to

Route planning for UK mail vane cuts delivery costs

sulting, sees Open Systems developments as the product of two relatively recent develop-

• the IT consumer's realisa-

tion "that the availability of

standards-based IT products can break the strangle-hold

once exerted over them by the

fact that interconnection and interfacing techniques were incompatible between different

in the mid 1980s, the

EC decided that big

national IT contracts

should meet Open

Systeme standards

fact that the open nature of the

Today, there is little dispute, in Europe at least, that Open Systems standards lie at the beart of users' future ability to integrate and fully exploit information technology systems in every sector of con-merce and industry — from-cross border mobile telephones to networked computers and database structures.

The pressure from IT users for Open Systems began in the early 1980s after General Motors told its suppliers to mest a protocol based on the Open Systems Interconnection (OSI) standard developed by the International Organisation for Standardisation (ISO). better choice of equipment, and with the protection of their investment against the potential hazards of single-sourcing.

European users and computer suppliers were also among the early advocates of Open Systems which they saw as a meana to loosen IBM's grip on the maintaine equipment market and provide an ment market and provide an alternative to IBM's Systems Network Architecture (SNA) which had become a de facto standard. Under pressure from users IBM itself has now swung firmly behind Open

Tony Jeffree, a principal consultant with Sema Group Con-

tion of the Open Systems con-cept has brought problems as well as solutions. Because Open Systems reduce computing equipment to a series of commodity products, price becomes a dominant factor in purchasing decisions and fierce price competition is one factor behind the recent sharp downturn in most major computer manufacturers' financial for-

> In Europe, the move towards Open Systems was given fur-ther impetus by the EC's deci-sion in the mid 1980s that member governments' major public sector IT contracts should be based on Open Systems standards. This led to the development of the Government information systems pro-file (Gosip) in the UK, and equivalents alsowhere in

Surope. Profiles select from the options within a set of stan-dards and ensure that IT suppliers make OSI products which are compatible with

each other.

Since the public sector is a major IT purchaser, Gosip and the European Procurement Handbook for Open Systems, Ephos have become very influential in determining the implementation of standards. Indeed many industry observ-ers argue that standards have become the single most important issue in European IT.
They suggest that the

manufacturers' equipment.
The availability of products
based on Open Systems standards provides them with a increasingly widespread adop-tion of Open Systems means that those responsible for setting standards have assumed great power.
As a result there has been a

proliferation of user groups seeking to ensure their voices are heard and needs are mot, and of supplier groups who try to influence those standards that concern them.

Predictably this proliferation has alarmed some of the older Open Systems groups who argue that it causes unnecessary duplication.

Rivalry also developed

 the realisation by the IT supplier that the wide use of Open Systems standards actu-ally has the effect of increasing between groups supporting dif-ferent versions of Unix, the software language which has become closely associated with the size of the potential market for IT products, and that this more than compensates for the Open Systems. Competing versions of Unix are available from several sup-

pliers including Unix Interna-tional, which helped establish the Unix version from AT&T standards does not lock in their customer base. Nevertheless, implements-



The world information technology market

1990 1991 1992 1993 1994 1995 1996 1997 Unix System Laboratories (USL) in the market, and Open

Software Foundation which

the two organisations has delayed more widespread adoption of Unix.

developed a Unix version called OSF/L.

Arguably, rivalry between But there are now strong signs that the two groups are moving closer together, in part

as a result of pressure from X/ Open which was set up by sup-pliers in an effort to bring together enough standards to cover all the basic functions of Open Systems under a common application environment

(CAE). The "Unix wars", as they have been called, may be close to resolution, but they have underlined the fact that standardisation itself is not without proble

A good standard must be widely acceptable both to the customer base and to equipment suppliers," says Tony Jef-free, who has direct experience with standards development in ISO and the Institution of Electrical and Electronic Engineers (TEEE).

"To achieve this the standard must address a wider set of requirements than is usual

in equivalent proprietary solu-tions. "This leads to inevitable conflicts and trade-offs between versatility and complexity, and occasionally to the worst of all solutions, which is

Present UK policy has cut Department of Industry support for standardisation to a very low level

complexity without versatility," he says. He argues that a good stan-

dard must also have an eye to future requirements, some-times resulting in the standardised product being less competitive in the short term. A good example of this effect is the current rise of TCP/IP, a

set of networking protocol standards originally developed for use by the US Defense Department's "Arpanet" net-

work.
TCP/IP is widely available, works, and is simpler than the corresponding OSI offering. However, it was designed in the days when it was reason-able to assume that any one organisation would own a handful of computers, and the total number of subnetworks in the world that would require interconnection would be numbered in the 100s or

Such assumptions, although ludicrous now, resulted in TCP/IP being implemented with severe addressing limitations that prevent its use as a global networking solution, and will probably relegate it to the status of a local area net-working protocol before long.

But Tony Jeffree argues that the most serious problem with standardisation at the moment is the impact the worldwide economic slowdown/recession is having on the ability of both supplier and user organisa-tions to participate in the stan-

dard setting process.
"Manufacturers of IT equip ment are cutting back on their standards budgets, similarly user organisations, which have never been well represented in the standardisation process. are finding it increasingly diffi-

cult to participate," he says.
"In the UK, government
departments, particularly the
DTI, have traditionally been a
considerable source of support for standardisation activities but present policy has reduced DTI support for OSI standardisation to an extremely low level. "Given the potential importance of the IT sector in helping to bring us out of the recession, this must be viewed as a dangerous trend."

Although Open Systems standards are usually associated with the computer sector of information technology, the urgent need for widely accepted standards is apparent in many other IT and consumer electronics sectors. For example, it was the need to develop common European telecommunications standards which led to the formation of the European Telecommunica-tions Standards Institute (Etsi)

in 1988. More recently the difficulties faced by the EC in defining a standard for high definition television (HDTV) have served as a timely reminder that in some areas of European standard setting national politics and industrial rivalry still play

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Companies must join forces to ensure survival, writes Alan Cane

An era of global alliances

THE past few years have witnessed a rash of alliances between information technology companies worldwide as they seek greater economies of scale, more effective methods of product distribution and better ways to defray the ever increasing costs of research and development.

For European IT companies, such alliances are an essential element of their efforts to remain in contention with their US and Japanese rivals.

Most of the technological building bricks of the IT revolution are not of European origin. Personal computer micro-processor technology is the province of the US companies Intel and Motorola.

With the exception of Inmos. a subsidiary of SGS-Thomson, no European company has developed a commercial reduced instruction set com-puting (risc) chip, the heart of high performance workstations. The Inmos chip, the transputer, is now being considered by IBM for certain functions in the personal computers and workstations. Operating soft-ware is developed by US com-panies including Microsoft (MS/DOS; NT/Windows) and

European companies have been involved, however, in moves to create a standard operating system based on AT&T's Unix Logica, the UK computing services company, was involved in the Santa Cruz Operation's version of Unix; Siemens of Germany and Groupe Bull of France are founder members of the Open Software Foundation, formed to develop open systems prod-ucts and technologies. European IT compenies are

small, insular and tied to their home markets. Global alliances offer them access to technologies and markets that would be otherwise expensive or unata company with excellent technological skills, is working with International Business Machines, to develop the next generation of high density miconductor memory which will compress 64m bytes of

storage on a single chip.

Olivetti has long maintained a close working relationship with Intel and with Microsoft which has enabled the Italian company to enter the market MAIN MERGER-ACQUISITIONS SINCE 1986 **Target Company** Burroughs (US) Sperry (US) horex (US) Bull (France) Honeywell Info. Systems (US) Prime (US) Computervision (US) Normerel (France) Hewlett-Packard (US) Mitsubishi (Japan) Apricot (UK) Zenith Data Systems (US)

> NÇR (US) Philips micropuling div. (Neth.) Nokia Oata (Finland)

ICL's Bonfield: halo effect

to technology which it could

not afford to develop on its

Since then, a careful market

focus and sound housekeeping have resulted in ICL remaining

Europe's only consistently

profitable computer manufac

The takeover by Fujitsu

the Japanese company holds 80 per cent of ICL's stock - was

nevertheless essential to pro-

vide ICL with long term credibility in an increasingly hostile market place. The purchase of

the computing interests of the

Nokia Group of Finland, financed by ICL from its own

resources, was further evi-dence of ICL's rising star -the "halo effect" as Mr Peter

Bonfield, ICL chairman and

ICL has become part of Fujitsu's worldwide family of

wholly owned and partly

owned companies which include Amdahl, the US main-

chief executive, describes it.

IN2 (France) Nixdorf (Germany)

quickly with, for example, advanced workstation technology. Now all serious computer companies understand the importance of maintaining an alliance with the key chip manufacturers, in order to keep the technological leading edge and to share research and

Bull (France)

Siemens (Germany)

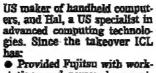
evelopment costs. IBM, for example, has formed an alliance with Apple Computers and Motorola to develop new microchips, based on IBM designs, which could form the heart of the next generation of personal computer and was introduced. and workstations

Groupe Bull has in the past two months signed a far-reaching technology agreement with IBM, part of which provides for the French company to take part in the joint chip develop-

Bull will be much more than a customer for the new chips, according to Mr Bob Dies, director general for products and systems at IBM Europe. It will be intimately involved in the design and will take much of the responsibility for devel-oping a multi-user versions of the chips, a technology known as "symmetrical multiprocessing" in which Bull has pro-found expertise.

The most dramatic example in recent years of a global alli-ance involving a European information technology company has been the merger between ICL of the UK and Fujitsu, Japan's leading com-

The relationship between the two companies stretches back to 1981 when ICL, struggling to return to profitability, signed an agreement with the Japanese company, giving it access



stations and personal comput ers for sale in both Japan and worldwide markets: Began to work on some elements of the technology for

Fujitsu's mainframe computers - as Fujitsu is regarded as the world's best mainframe dener, this is an indication of the regard in which the UK company is held;
• Formed three new compa-

pies with Fujitsu, in two of which it will be majority sharewhich it will be intaidrity share-holder and senior partner. In the US, for example, both com-panies are strong in retail systems. The new joint company, Fujitsu-ICL systems, will have about 2,000 employees and sales of \$350m (£200m). It will be third to IBM and NCR in the US retail market.

Alliances are not confined to the computing hardware business. Cap Gemini Sogeti, Europe's largest and most suc-cessful computing services company, last year signed a wide ranging agreement with Daimler Benz, the German industrial group, worth FFr2.4hn (\$406m) through which Daimler Bens will take a 34 per cent stake in Sogeti, CGS holding company. The idea is that the two companies will cooperate, at first in Germany, but later elsewhere in Europe, the US and the Far East as a method of helping both companies broaden their

their computing services. Late last month, CGS announced a wide ranging cooperative deal with Volmac, a Netherlands-based services group in which it already held a small stake. The new holding group will be two thirds owned by CGS and one third by the World Software Group, Volmac's holding company. CGS has been involved in some 20 acquisitions in recent years.

product ranges and expand

Further consolidation and cross border alliances seem inevitable as the computer industry becomes increasingly a commodity business where volume sales will be essential to adequate profit margins and where services will increasingly be the principal way of adding value.

EUROPEAN collaborative research programmes have always generated controversy. They have been hailed by their supporters as critical to main-taining the competitiveness – if not the very existence – of indigenous European high technology industries, and sometimes dismissed by critics as an expensive waste of mis-

directed money.

Although collaborative research is often viewed as a recent development, the first joint European research and development project began more than 25 years ago - into inclear energy under the 1956 Euratom Treaty. But the real surge in joint

European R&D began in the early 1980s with the Community's first R&D "framework programme" (1984-87) which extended joint research activi-ties to cover a broad range of areas, and which has been followed by three subsequent

The fourth and latest was agreed early last month when the BC's 17 commissioners approved an overall Community budget for the next five years which will be worth Ecu 86bn (£61bn) annually by the time it comes up for renewal in 1997. Some Ecud.Shn will be available for "internal policies", including research and development.

Exactly how it will be spent

has yet to be decided as the Community is only just get-ting round to handing out the 5.7hn earmarked under the third framework programme for the 1990-94 period, some 40 per cent of it for information

technology. EC funding under "framework programmes" is designed to support cross-border consor-tia carrying out pre-competi-tive research – projects with long lead times which will help underpin innovation in European high technology industries. BC funding normally covers up to 50 per cent

of project costs.

The fourth framework programme, which officials are now working on, will probably be divided into six strategic areas which in turn will be split into specific programmes such as information technol-ogy (Esprit) or biotechnology (Bridge).

Esprit, which was launched in 1984 and is probably the best known of the EC joint research programmes, spon-sors collaborative research in logy and is information techno itself subdivided into four areas plus basic research which aims to "enhance the

Research is a red-hot issue, says Paul Taylor

Shrieks over Eureka

cal breakthroughs in IT". The four areas are:

• microelectronics, aimed at strengthening the Community's capability to design and manufacture leading edge integrated circuits, particularly Application Specific Integrated Circuits (Asics);

 software engineering and information processing systems - aimed at increasing software productivity and applying software intensive systems design and engineer-ing to user needs;

• advanced business and home systems and peripherals aimed at developing userfriendly systems for offices and "intelligent" homes. · computer-integrated

manufacturing and engineer-ing aimed at demonstrating how the manufacturing and engineering industries can benefit from the application and integration of IT products The EC's fourth framework programme is also likely to

overlap with its prede which finishes in 1994 and could prove to be the most

The standard application procedure for EC funding usually lasts 18 months

controversial target of Community-funded research yet, with advocates of an interventionist EC industrial policy on one side and the freemarketeers on the other.

Eureka, a pan-European research programme which involves the 12 BC member states, seven other European nations and the EC Commission itself, already provides a forum for the funding of more

market-oriented project It was originally launched in 1985 by French President François Mitterrand as a response to President Ronald Reagan's Star Wars research. Eureka operates out of a small Brussels secretariat and is restricted to civilian research through which it hopes to improve the competitiveness and productivity of European businesses by encouraging cross-border co-operation. Since its inception Eureka has acted like a high-tech dat-ing agency — finding research

partners for companies which approach it with an idea. For funding the partners can go to their governments or to the EC, which offers financial support for the pre-competitive aspects of Eureka projects.

Eureka is designed to comement rather than compete with the EC's top-down projects, encouraging products and ideas which should have a market application worldwide. Sceptics initially dismissed the Eureka initiative. However, it has helped launch more than 450 projects, with a total budget of nearly Ecu10bn.

These include the Joint European Submicron Silicon investigation (Jessi) into advanced microchips, (participants included Britain's ICL until it was acquired by Japan's Fujitsu and its partners threw it out of three Jessi projects), and which may have cost more than Ecu3.8bn by the end of its seven-year span in 1996. Another is the European research project into High Definition Television

Last year, an assessment of Eureka's first five years by a panel of industrialists, academics and civil servants praised the flexibility of the programme's approach as one of its principal advantages, but noted that "strategic projects which would give Europe an additional competitive advantage have not material-ised on a large scale". This, says the report, should be one aim for Eureka's next five

several other problems. These included confusion over the relationship with EC projects, compounded because some in Brussels would like to see funded research become more closely geared to the market. Eureka participants also complained that although applying for and obtaining Eureka approval is fairly simple, pro-jects often get swamped in arranging funding.
The major difference

between Eureka and the directly subsidised RC research programmes is that conform to a set strategic plan the scale and direction of EC research funding can be tion there is a standard proce dure for applications for EC research programmes which usually lasts about 18 months. Other important EC funded

programmes include the esearch and Development in Advanced Communications in Europe (Race) which was set up in 1985 with the aim of establishing a strong EC manufacturing industry in broadband communications and to accelerate the emergence of a competitive Community market for telecommunications equipment and services.

So far, most EC funding has focused on expanding R&D. emphasising mainly pre-com-petitive collaborative projects intended to boost European companies' technological firepower. Advocates argue that, whatever its shortcomings. this constitutes the most effi-cient policy instrument for the EC to promote competitiveness in European industry and they point to the figures which show that Europe's IT compa-nies have doubled their spending as a result. They add that new technological developments today - such as the next generation of semi-con-ductors - are too costly for one company to do the research alone.

But critics counter that EC

subsidies have been too thinly spread to be effective. More fundamentally, some argue that they do not address European manufacturers' biggest traditional weakness - the belief that laboratory breakthroughs can substitute for efficient manufacturing and aggressive marketing.

The sceptics point out that in spite of all the R&D efforts the performance of the Euro-pean IT industry has still to show any substantial improvement. Europe's IT trade deficit has continued to deteriorate in the past decade, industry profitability is poor and the still few fast-growing product markets in which European electronics companies are world leaders.

Some EC officials have argued that more time is needed for results to materialise. But another explanation is that all the attention devoted to R&D may have obscured the more fundamental challenge of how to get new products to

Michiyo Nakamoto scans Europe's consumers

A healthy appetite

THE European market for consumer electronics is often slow to pick up new trends, compared with the markets in US and Japan.

The Japanese are avid con-sumers of electronics products, their enthusiasm unhampered by the monstrous presence of 30-inch TV sets in their already

cramped living rooms.

The Americans may not have an indigenous consumer electronics industry, but the situation apparently has not dulled their appetite for new

products. In contrast, Europeans are slower to embrace new developments in consumer products. At the same time, European manufacturers of consumer electronics products have seen their profits slump and their home markets penetrated increasingly by foreign compet-

However, the enlarged European region, including eastern Europe and the Efta states, is expected to become the world's largest market within the next five to 10 years. As such, it is of tremendous strategic importance to all the major consumer electronics manufactur-ers, regardless of their national

Europe's indigenous manu-facturers hope that the cre-ation of a single market from next year will provide them with the strong home base necessary to remain competitive and from which they might launch their global ambitions. Their efforts to achieve those

aims have been two-pronged they have stepped up their individual efforts at the corporate level to improve competitiveness and profitability, and they have attempted through the European Commission to formulate a European indus-trial policy in electronics, aimed at strengthening the

European manufacturer. Philips, for example, has reemerged from a loss-making year in 1990 as a slimmed-down and more profitable organisa-tion. The company has launched a series of new prod-ucts, stepped up its marketing efforts and outlined a forward-looking strategy for movsupporting its hardware devel-

But as the vision of a single market takes shape, the route which is increasingly being explored to help the revitalisation process passes through the Commission.

To outsiders, this has often seemed like an attempt to keep Europe closed to external com-

Thomson CSF, the French electronics company, and a leading champion of the Euro-pean cause, said recently: "The European consumer electronics market is the largest in the world and has the highest growth potential. This market

must be conserved."

Over the next few years, this strategy of the manufacturers, in cooperation with the Com-mission, will be tested on both fronts, with the final test taking place in the marketplace. So far, the road ahead is far from smooth.

On the corporate front, the recession, and particularly the cyclical downturn of the con-sumer electronics industry, has undermined European manufacturers' efforts to regain prof-

As for a European industrial policy for electronics, the EC's latest directive on high definition television (HDTV) provides important lessons for the

The enlarged Europe is set to become the world's biggest market in the next five to 10 years .

The directive calls for the adoption by manufacturers, television broadcasters, satel-lite operators and other interested parties of a Europe-wide standard for HDTV.

It was important to reach a consensus on a standard to create the single, harmonised market needed for manufactur-ers to benefit from a large

"We don't want to start with a new fragmentation based on standards, commented Dr Joan Majó Cruzate, adviser to the directorate of the EC Commission responsible for tele-communications, information industries and innovation. in practice, however, the

conflicting interests of the various EC member states, and the different industries concerped, have resulted in a compromise solution that may be flexible but is fraught with dif-ficulties, not to mention hope-lessly confusing from the consumer's point of view.

European HDTV is already being audience-tested with the broadcasting of the Winter Olympics at Albertville. While this effort has been hailed by a Commission officer as an example of European technology made in Europe and managed by European broadcast-ers," the move towards full critical for the industry.

HDTV still faces several hur-

The Commission's decision after lengthy negotiations that only satellite services launched after 1995 would be required to be broadcast in D2-MAC, an intermediate high definition format, could mean that the first step towards HDTV - the adoption of D2-MAC - could

be sidestepped.
Since it is up to the broadcaster to decide whether or not
to transmit in D2-MAC, the
costs and the lack of hardware penetration mean that not many broadcasters are likely

Meanwhile, without a sufficient choice of programs broad-cast in D2-MAC, consumers are not likely to invest in the costly hardware needed to appreciate the benefits of the new format.

According to Mr Joseph Flaherty, senior vice president of technology at CBS, the US media group, "D2-MAC has been in intensive care for several years, and the new EC directive has probably discon-nected its last life support sys-

The EC is proposing funding for broadcasters and other soft-ware producers to encourage broadcasters to sign up for D2-

likely to be more concerned about how many TV sets they will need to buy to enjoy full HDTV in Europe and when that day will come.

There is a real danger that the European compromise on HDTV will put consumers off buying a new set until the last moment when they can be particular standard.

Nevertheless, regardless of the relative merits of the directive, it has certainly taken Europe's experiment in industrial policy-making a step for-ward. "The most important point is that it exists," Dr Cru-

zate says. But will the directive, as a concrete expression of Euro-pean industrial policy, help to revitalise the region's con-sumer electronics industry?

Will European manufactur ers regain their competitiveness in time to seize this oppor-tunity and take the initiative in bringing sufficiently attrac-tive new products to the market? Will consumers support the strategy by choosing European products over foreign

The next few years will provide clearer answers to those questions and will therefore be

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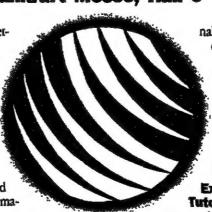
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US leaders slash costs to ride the slump, writes George Black

The scalpels are out

THE leading US information technology companies, battered by an unprecedented slump in business over the past two years, have been forced to take drastic cost-cut-

Now most of them predict a modest recovery in profitabil-ity in 1992, after substantially reducing their workforces and other expenses in Europe and

Most of the major hardware makers, including the Americans, have either plunged into loss or sustained sharply reduced profits. IBM made a loss of £124m in the UK last year and reduced its pay-roll by 2,600. Compaq fell into its first ever loss in the third quarter and laid off 200 at its Scottish factory.

Unisys incurred a loss through servicing its debts and cut its European staff by 14 per cent. All of the leading US companies have been forced to slim down, trying to save money on production and dis-tribution while keeping their sales operations intact and pro-

Across Europe sales of most types of systems have fallen steeply, both because of the economic recession and because the market is now almost as saturated as in the US. Prices have been depressed by an excess of suppliers and the greater standardisation of

products.
The US manufacturers which dominate the European market have been troubled by these problems as much as their European rivals. With most of them already making 30 per cent or more of their come in Europe, there is little chance of expanding their European business to make up for slow trading at home.

There is no reason to expect any rapid revival in the mar-

The level of European demand is now mainly determined by Germany, which is still wrestling with the chal-lenges of reunification. Most European countries are beset by political uncertainties

and many large IT users are waiting to see what happens before they make any further

Suppliers expect little change in the first half of the year with revenue flat or only



Top 10 US 1.T. Companies in western strope (\$m fiscal 1990)				
	REVE			
оптралу	Europe	World	Europe %	
SM .	27.234	69,018	39.5	
gital	5.242	12,942	40.5	
ewlett-Packard	3.534	11,484	30.5	
nisys	3.088	10,111	30.5	
CR (AT&T)	2,212	6,285	35.2	

and integration of systems

should come from multi-na-

tional organisations, especially in the financial services sector.

The leading US hardware vendors believe that the Single Market should benefit them to

some extent by removing a bias towards locally-based sup-pliers, particularly for public sector and utilities contracts.

Some feel that they have

been unfairly discriminated against in the past, although

that tendency has been less in recent years. Now the rules are clearer and most US vendors

can meet the 50 per cent local content requirement laid down

by the European Commission.

However, any significant improvement in trading condi-tions for American organisa-

tions for American organisa-tions in Europe will depend heavily on the outcome of the current round of GATT (Gen-eral Agreement on Tariffs and Trade) talks.

Official rules are not the

most important reason for the

US companies increasing their operations in Europe. They believe their success here

against indigenous suppliers is

partly due to a policy of mov-ing core research activities as

well as manufacturing

slightly up over the year as a whole. Although the volume of IT business may recover, with some bright spots in niche sectors, hardware prices are still under severe pressure and revenue will not grow in line with

Mr Andreas Barth, Compaq's senior vice-president for Europe, sees no prospect of a return to the old days of 13 per cent profit and says he would regard 8 per cent as acceptable

Mr Amit Chaudhuri, senior European research analyst at International Data Corporation, says the IT market has reached a temporary plateau and the investment climate across Europe remains bad, although he adds, "there is plenty of long-term scope for

growth in the European market".

The advent of the Single European Market may help US suppliers to gain sales as well as increase their share of the

The prospect of the Single Market provided a boost for many IT manufacturers a couple of years ago, as their cus-tomers prepared for its arrival with a large capital invest-

IT vendors now expect a second phase of growth to follow the lowering of the barriers, as cross-border competition in many industries is becoming much more intense.

operations to Europe.

Mr Roger Wilson, HewlettPackard's European director of Mr Dick Nuthall, vice-president of marketing for Unisys in communications and public Europe, points out that a big new demand for networking affairs, says the company has steadily built up its research

laboratories at Bristol and other European research activ-ities in the past few years.

HP's laser printer compo-nents factory at Bergamo was set up in 1990 as part of an effort to boost European pro-

Mr William Bird, NCR's assistant vice-president of product marketing for Europe, says it is simply better to develop locally for local markets. NCR has research and manufacturing sites at Dundes, Augsburg and Utrecht. The Dundee facility is more attuned to developing multi-

currency banking systems than any US facility would be. Mr Bird argues.

The Single Market is also radically affecting the way IT suppliers do business. Many have been reorganising their distribution operations to take account of faster customs

Compaq and Unisys are both moving from a distribution centre in each country to a single European centre. Unisys believes it will be possible to ship a mainframe anywhere in the continent in three or four

days. Several of the leading US suppliers contend that their success in Europe derives from ture and structure than indigenous companies, which are centred in one country with outposts in the others. They argue that they should therefore be better able to cope with the change to a Single Market.

The top US players have adopted notably different strategies for strengthening their European presence. Whereas Digital has sought to grow by puter systems division of Man-nesmann in 1990 and Philips' information systems division last year - IBM has so far opted for small minority stakes and a number of business part

nerships.
IBM's recent 5-10 per cent stake in the ailing French gov-ernment-controlled Bull company will help it enlarge its European customer base while at the same time cutting its development costs.

This agreement, and IBM's new relationship with Apple, are intended to address the fundamental problem of cost-cutting, as the industry leader tries to adjust to the much more competitive market.

TRM new eits alongside

IBM now sits alongside Japan's NEC as a minority shareholder in Bull - a situation which illustrates how Europe has now become a bat-tiefield on which the US and Michiyo Nakamoto on the Japanese presence

After the big rush

THE GREAT rush by Japanese electronics manufacturers to locate in Europe prior to the creation of a single market has subsided now that most of the leading companies are estab-

lished in the region.

More than 120 facilities owned by Japanese electronics companies are in Europe and these are likely to draw in fur-ther investments by mediumsized component suppliers.

Contrary to popular belief,

Contrary to popular belief, the main impetus behind the surge of Japanese investment in Europe has not been the fear of a "fortress Europe", although that has been a concern, but the growing need felt by Japanese companies to globalise their operations.

Japanese electronics companies see a strong need to be closer to their markets to

closer to their markets to ascertain the specific needs of those markets as competition intensifies in many of their

product sectors tion among Japanese compa-nies that Europe is a growth market, which will become increasingly important with the closer integration of the Efta countries and Eastern

Europe.

The whole of the Europe block as a market is going to be in the next five to 10 years even more important than the US, and Japanese companies want to be sure to be here for that," says an official at one Japanese electronics manufac-

But there is a growing recognition among Japanese manufacturers that they will have to do much more than settle down in Europe to enjoy the full benefits of the unified mar-

Some Japanese companies with a presence in Europe have discovered that a base within the EC does not necessarily guarantee acceptance as a European company.

When Fujitsu took control of ICL, the UK-based computer

group, it was embarrassed to see it excluded from the Joint-European Submicron Silicon initiative (Jessi). The Japanese companies'

need to increase local content in Europe, to transfer technol-ogy and base more of their R&D activities there is more-widely recognised but these part by the world-wide reces-

sion. Mr Tomotsu Harada, man-Mr Tomotsu Harada, manager of the public affairs office at the Electronics Industries Association of Japan, thinks Association in adjain, that once the profitability of Japanese manufacturers based in Europe is raised further efforts can be channelled into

efforts can be channelled into increasing local content. In this respect, companies which have had a longer presence in Europe have the advantage of being more familiar with the capabilities of local component suppliers.

Panasonic Europe, for example, says that most of its 21 manufacturing plants in the EC have well over 50 to 60 per

EC have well over 50 to 60 per cent local content while its has about 90 per cent local con-

tant.
The group has also cooperated with local component suppliers for some time and claims collaborative relationships with several suppliers in the

K. Panasonic, however, is an

Panasomic, however, is an exception and many Japanese companies still complain that local suppliers do not meet their quality requirements.

The situation presents an opportunity for Japanese component suppliers to follow their parent companies to Lurope. Their moves are being watched with concern by the European authorities, who fear that if too many Japanese component suppliers come to Europe, indigenous suppliers could be

severely burt.
Japanese manufacturers themselves are concerned that the trend could unless further resentment within

Such concerns can only be alleviated if Japanese electronics manufacturers step up efforts to support local compo-nent suppliers through tech-nology transfers.

At the eighth Japan-SC Business Roundtable on Constines Electronics in Tokyo last October, the European position was put forward in a proposal by Mr Robert Verrue, of the Euro-pean Commission's directorate

on industry (DG Three).

Mr. Verrue proposed that
Japanese consumer electronics and development programmes to improve the competitiveness of European component suppli-

not respond en masse to his call, but the message, at least,

will have been heard. In terms of R&D, Japanese efforts in Europe have been concentrated on developing products to meet specific mar-ket conditions, rather than on

hasic design and research. In this respect too, early comers, particularly in the consumer electronics industry, Bean, a director of Panasonic Europe, says that the group already has quite sophisticated

development groups at many of its European plants. For example, Panasonic's television plant in Cardiff is producing a completely pan-European television set which will be its first TV set to be

wholly designed, developed and produced in the EC. Toshiba, on the other hand, which started out as a sales operation in Europe, says that it does not yet plan to oring basic research to Europe, although it expects eventually to introduce applications research capability in Europe as well as the US.

Although it plans to increase manufacturing in the EC, local-isation efforts will be focused first on increasing local sales

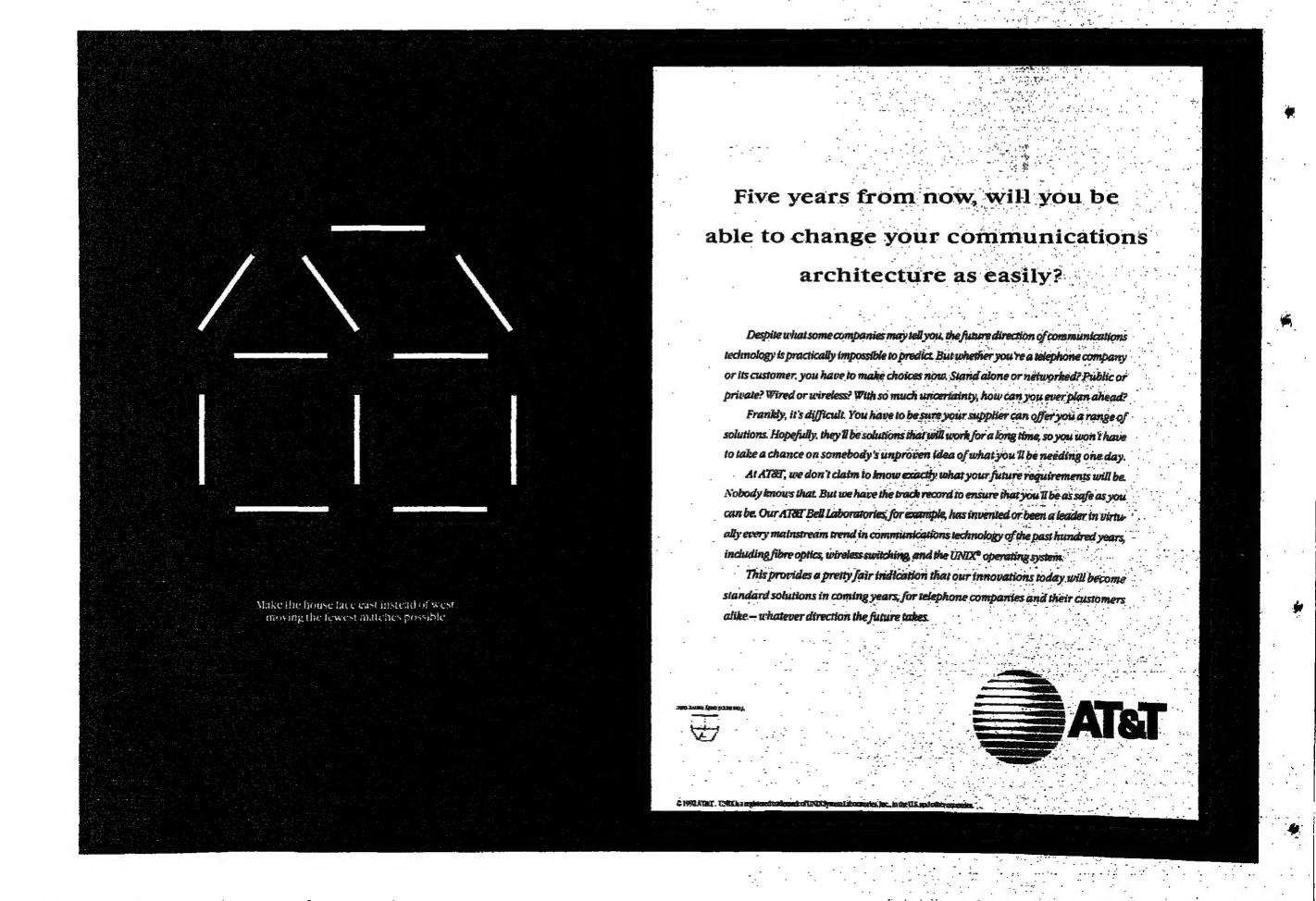
Europe, however, may pro-vide attractive possibilities for basic research in software, especially for medium to large computers; says Mr Shoji Hiroo, executive vice president of Toshiba Europa. Meanwhile, moves by Japa-

nese companies to form rela-tionships with academic institutions in Europe could also increase. These too, have been slower to materialise than has been hoped but; says Panasonic's Mr Bean, "Japanese companies still need a lot of brain power.

opto electronics and voice rec-ognition where Japanese com-panies could learn a lot from

panies could learn a lot from academic institutions in Europe and the US.

Like other electronics groups, Japanese manufacturers are looking increasingly to communications systems, such as mobile telephones and office automation equipment, office computers and business systems as attractive growth systems as attractive growth



Andrew Jack on the changing face of world telecommunications

Many flowers bloom

THE TRANSFORMATION of telecommunications across Europe over the past few years has presented tremendous and undeniable challenges to the users and producers of information technology. Separating the trends from the shifting fog of change is another matter,

Mr Richard Hooper, special adviser on the information industry to PA, the consulting group, says sharply: "I hate the word de-regulation. I don't think it's happening."

He says the experience over the last decade in the UK and the US - two of the countries the US - two of the countries furthest down the process of change - is rather different. There has certainly been a growth in "liberalisation", with the injection of a greater degree of competition into the

But it has been accompanied by a growth in regulation. In the UK, for example, there has been the creation of Oftel, the UK office of telecommunications regulation.

As a result, Mr Hooper prefers to characterise the last 10 years as a time of "re-regula-

The key is how much competition do you permit," he says. "That is the fundamental European issue. There is no doubt that we are seeing competition. But the questions are

where and how much."

Terminology aside, he segments Europe very broadly into three categories on a spec-trum of liberalisation. The UK, in common with the US and Japan, has overhauled telecoms more than most. The basic infrastructure itself has been freed from public control, alongside more peripheral aspects of the service.

Pressures for further change in the UK nevertheless remain Sprint, the US company, has made it clear it is interested in operating within the UK, but will insist on access to profitable international routes from which new suppliers are currently barred.

Mr Laurence Heyworth, a telecoms analyst with Robert Fleming, the securities house,

says: "The UK has gone quite a long way down the road but it has hesitated in going the whole hog. If it allowed compe-tition on international routes, the rates would fall dramatically. BT would have to raise domestic rates, Mercury's financial viability might be questioned, and it would lead to political troubles."

Germany and most of the north European countries, by contrast, hold an intermediate with some restrictions



Callers in Britain: more competition and more regulation

Germany has not yet liberalised its network and voice systems, for example.

pressure for Germany to allow two suppliers of telephony and infrastructure," he says. He infrastructure." he says, he suggests that this will result in a toughly-contested battle with the Bundespost, which will argue it needs to be protected from competition, particularly after it has invested heavily in improving communications in the states of the former com-munist east Germany.

Overall, he says the northern countries "noticed the British model and saw that civilisation didn't end in the 1980s". More controversially, governments saw some evidence that prices had dropped as a result of lib-

eralisation.

Then, he says, it is possible to draw a clear line through Brussels. Southwards, in the "Latin countries", he sees a more traditional, state-con-trolled service which is likely

to change more slowly. In France, for example, two "sacred monopolies" remain: the intrastructure, including the carriage of data and voice information; and the voice and public switch equipment. These elements remain sacro-

sanct, he says. tional role of the French state icy, and a sense of social and democratic obligations

democratic obligations: that residential services should be cross-subsidised by more prof-

itable national and interna-

tional business calls to ensure

the availability of a comprehensive and affordable phone service to everyone.

The UK has also gone further than most countries philosophically, he argues. The Department of Trade and Industry has decided that imdamental questions over the size of the market and how many players should be allowed should be left to the private sector to determine.

In the case of telepoint, the portable phone system which allows out-going calls from a lightweight handset held near one of a number of permanent base stations, that has resulted in licences issued to four operators, three of which are now dormant despite large expenditures on the installation of equipment and recruitment of stomers.

Hooper believes it is difficult to decide how far these fundamental issues should be left to

"It's not the same as making decisions about supermarkets," he says. The distinction is that what he calls "the constraint of how many people want to dig petitive."

the most liberal Americans would say that it was crazy to go too far. You need some mechanism to help you

The implications for the suppliers and users of information technology are widespread but not clear-cut. Hooper sees "a classic consolidation of the industry" taking place. Research and development costs are forcing collabora-

He sees the number of equipment suppliers dropping as a result. A key question is whether there will be a convergence between computer and telecom suppliers.
Robert Fleming's views are

similar. In a research report released this February, it argues that Alcatel Alsthom, the market leader for public communications networks, will survive because of both its size and its geographical and prod-uct spread. (This was under-lined last week by its purchase of ITT's 30 per cent stake in its

Alcatel NV.) Siemens has some of the same advantages, but is heavily dependent on Germany, and is likely to suffer as a result with pending de-regul-ation and privatisation. Smaller suppliers such as Ericsson and Nokia are already suffering cuttacks in delivery suffering cutbacks in delivery volumes. The future of two companies, and of Ascom, an Ericsson licensee, is considerably more in question, Flemings

argues. Liberalisation has certainly boosted the variety and types of equipment manufactured. For users, it has meant very good news: there has been a huge increase in the speed, variety and range of telecom-These include cable television. electronic document interchange and video telephony.

for instance.
On the one hand, the market has grown substantially in those countries which have been opened up to competition. On the other, the pace of innovation and the introduction of new competing businesses has also brought price reductions and the demand for quicker delivery. "In the golden old days, there was a monopoly buyer, and long-term fixedrice contracts," he says. "Now

ft is much more complicated. Adds Heyworth: "I don't think you could argue that lib-eralisation has benefited IT coms will become entirely comHardware makers have never had it so bad, writes Alan Cane

Cries of desperation

if they made the right career choice these days. There are seemingly precious few rewards for staying in the hardware business. The European computer market has always been tough.

Now a combination of the recession, increased competition from the US and Asia and a resistance to buving more computer equipment among the deck resolutely against European-owned players.

A note of desperation is

creeping in. In a grim note to his staff, Mr Carlo de Benedetti, chairman and chief exec-utive of the Italian Olivetti group, outlines a new management structure, adding: "I am firmly convinced that this new organisation is the most appro-priate for the difficult months ahead, during which the survival of the company will be at

Some top computer executives have already decided to seek their rewards elsewhere. Mr Arno Bohn, former marketing director of Nixdorf, the alling minicomputer manufacturer taken over by Siemens turer taken over by Siemens two years ago, left to become chief executive of Porsche, the luxury car manufacturer

Mr Vittorio Levi, a former Olivetti executive who became managing director of Nokia Data, the personal computer manufacturer, left to take up a senior post with the Italian fashion house Georgio Armani when the Finnish unit was acquired by ICL of the UK.

The European landscape is considerably less populated than a few years ago. Fujitsu of Japan acquired ICL which in turn acquired Nokia Data. Keinzle, a minicomputer maker at one time owned by Mannesmann of Germany, was sold to Digital Equipment (DEC) of the US. Last year DEC also acquired the mini-computer interests of Philips of the Netherlands. Norsk Data remains independent but is still losing money despite a dramatic shift in product

The world IT market is dominated by US suppliers although are making an impressive

But of the top 10 manufac-

EUROPE'S top computer turers only three are Euro-executives must be wondering pean, 1990 statistics demonpean, 1990 statistics demonstrate. Siemens-Nixdorf of Germany is in eighth place with a turnover of \$7.7bn, Olivetti is ninth with \$6.4bn and Groupe Bull of France 10th with \$6.3bn. All three are currently losing money. computer Siemens

operations had been making a modest profit, but the merger with the hugely loss-making Nixdorf left it a legacy of unprofitability which it will take time to shake off. To put Europe's troubles in perspecin trouble world wide. IBM, the world's largest computer manufacturer, lost money last year after taking substantial restructuring charges. Profit-

ability has been much reduced at the leading Japanese suppli-ers, Fujitsu, NEC and Hitachi. Nevertheless, Europe's mak-ers are becoming "marginalised" according to the French consultancy idate which points out that in 1990 Europeanowned groups accounted for only 13.9 per cent of the \$278.5bn world IT market, while consuming more than 35 per cent of the total. By comparison, in 1990 Japan accounted for almost a quarter

of global production.

There are a number of reasons for Europe's relative weakness in computing. Despite the advent of the single market, Europe remains a series of small markets each with its own computer champion. Insular attitudes have meant that although these companies collaborate in precompetitive research and in transnational programmes such as the EC's Esprit, it has them to work together on a grand scale for the common

These days, in any case, the wisdom of such an approach is open to question. Small, agile units able to respond quickly and flexibly to customer needs would seem to have the advantage over centralised and monolithic bureaucracies, IBM. for example, is trying to recreate itself in the form of a series of smaller, specialised units each with profit and loss

Merger has become, in any event, an academic question for Europe's surviving manu-



Olivetti's Carlo de Benedetti: a matter of corporate survival



Bull's Francis Lorentz: 10th blagest menufacturer

facturers. There is little talk any more of full blooded takeovers; the aim is rather to form alliances with stronger part-ners able to help defray research and development expenses and giving economies of scale in production.

The European Commission, while anxious to help indige-nous producers, has turned its face against subsidies or other neans of providing aid which might be seen as anti-competitive. It is still considering

plans to pump millions of francs into Groupe Bull are

It is, however, prepared to provide the impetus for what has become known as the European Nervous System, a transnational computer network designed to help to co-ordinate aspects of social policy

throughout the community. e options open to Europe's manufacturers are narrow and getting still narrower. They are all heavily overstaffed and must lose people on a large

In the case of Olivetti, it required six weeks of negotiations to persuade the Italian government and trade unions to agree to a cut of 1,500, far short of the 2,200 the company

was hoping for. They must also look for niche markets which play to their strengths. Now only IBM can hope to cover every area of the hardware business. Groupe Bull, after a protracted discussion period, has signed a broad ranging alliance with IBM giving it access to the US giant's expertise in reduced instruction set computing (risc) as well as a market for portable computers from its Zenith Data Systems subsidiary. IBM, in return, benefits from Bull's expertise in multiprocessing and networking. The deal gives Bull substantially more credi-bility in the marketplace. Mr Francis Lorentz, Bull chairman, is looking more relaxed than for many months.

Siemens and Nixdorf have yet to settle into a comfortable working relationship. Broad cultural differences between the two companies are said to be causing difficulties and delaying the synergies expec-ted of the merger. This is com-mon in the computer business, where troubled mergers are more common than successful ones. It took ICL years to paper over the joins between English Electric, Ferranti Computers and other companies which former British computer cham-

If there is a future for a European owned computer industry, it lies in services Nixdorf already derives 37 per cent of its revenues from services. Olivetti 27 per cent and

Semiconductors lack a local hero, writes Michiyo Nakamoto

Outsiders in full command

IN THE build up to a single unified market, concerns over non-European supplies of semiconductors prompted calls to create a European Industry heavyweight champion.

But as the formation of a singie market draws ever closer, the prospect of a powerful European semiconductor group able to take on foreign compet-itors has faded.

Even Thomson-CSF, the French electronics group which until the very end had hoped for a merger of SGS Thomson, its semiconductor business, with those of Siemens and Philips, was forced to admit that there was no

European champion.

Leading European manufac-turers have been left to take their own initiatives in regain-

ing competitiveness.

Philips, the large Dutch electronics group, which was the only European manufacturer in the the world's top 10 semiconductor manufacturers last year, has put profitability at the top of its priorities. After a substantial loss in

1990; Philips's semiconductor division managed to record a profit last year, largely

through cost-cutting measures. The next step will be to draw up a viable commercial strategy for the semiconductor business, which still depends heavily on internal demand from companies within the Philips group.

A huge debt burden means

that Philips does not have much financial leeway. It withdrew, for example. from certain programmes in

static random access memory chips due to the excessive financial burden that those entailed. Siemens, the German group which is soldiering on as the

of dynamic random access memory chips (DRAMS), is looking to its development agreement last summer with IBM to boost the flagging fortunes of its semiconductor

business.
The decision by Siemens to co-develop the next generation of silicon memory chips - 16 megabit DRAMS - with IBM was what, in the end, killed the idea of a strong indigenous group to champion the Euro-

pean cause.
The IBM link is not, however, a short-term solution for

The deal, in effect, allows the German group to acquire a much-needed technology drive from IBM. But this is not without its costs. The group's semiconductor division, which has not been profitable, received a large injection of capital from the corporate side to cover Siemens's contribution to the joint programme with IBM in DRAMS.

However, it will be some time before Siemens will be able to derive external sales based on the 16-megabit technology it is developing through

the IBM link.

GEC Plessey has had to stand on its own two feet and make money, a factor which probably makes it more successful. Mr Eastlake says.

The group has opted to focus on specialist sectors, specifi-cally on application specific

Meanwhile, Jessi, the joint European research effort in semiconductors, is no longer the European flagship that it was meant to be.

The market is just taking up 4-megabit DRAMS and will not

standard products. In terms of application specific ICs (ASICS) GEC Plessey is approaching the top 10 worldwide.

These moves highlight the growing trend among European manufacturers to seek their own solutions to problems many of which they share

This has not, however, ruled out collaboration between

As the single market draws ever nearer. leading European semiconductor manufacturers have been left to take their own initiatives to regain competitiveness

be ready for 16-megabit technology for some time, says Mr Jim Eastlake, the senior computer industry analyst at Data-

quest Europe.
As for SGS-Thomson, the abandonment of the cause by other European groups left it in a rather awkward position. It remained for the French authorities, led by Mrs Edith Cresson, the prime minister, to come up with an ambitious and highly interventionist plan, announced at the end of

last year, to secure the future

of the group. By bringing it under the control of CEA-Industrie, the profitable industrial division of France's atomic energy comprovide a stable financial environment that would allow the semiconductor group to make crucial R&D investments.

The French plan to create a

national champion in technol-

ogy is in sharp contrast with the British approach as exem-plified by the UK's GEC Ples-

sey, Europe's fourth largest

indigenous groups on a smaller

Last year, SGS-Thomson and GEC Plessey agreed to pool their resources in the development of advanced semi-custom chips while the French group and Philips have also signed a letter of intent to build a stateof-the-art chip plant in Gren-

But as European manufacturers move ahead in their own efforts to regain competitiveness, foreign manufacturers have also been stepping up their activities within the EC. Europe will consume \$20.7bn of semiconductors in 1995.

according to a recent forecast by Dataquest. It is a highly attractive growth market. Yet European manufacturers have only 35 per cent of their indigenous market, compared with Japanese manufacturers' 85 per cent stake in their own domestic market and 70 per

cent of the US market held by American groups. American manufacturers with plants in Europe may also start simultaneous manufac-

ucts in Europe and the US Digital Equipment (DEC), for example, announced that it will start to manufacture its new Alpha chips, powerful microprocessors theoretically capable of processing 400m instructions per second, both in the US and at its South

Queensferry plant in Scotland. Japanese semiconductor manufacturers have forged ahead with plans to set up manufacturing plants in Europe.
While these moves could

lead to foreign competitors increasing their share of the European market, the trend has been for Japanese manufacturers to win market share from the Americans rather than for both to take share from indigenous players. So, while the share of European companies may not rise dramatically, it is not likely to fall much either but to remain

stable at its present level. Regional demand is dependent on regional strength in applications, says Dataquest's Mr Eastlake. The main threat of American companies is in computer applications, an area in which Europe does not have as strong a demand base as in

European manufacturers have strength in communications, auto, industrial and consumer applications where they will continue to see demand from their European buyers. The European semiconduc-

tor industry in the years ahead will continue to see manufacturers from the leading industrialised regions co-exist as competition for market share For the Europeans, the main

question will be what strategy

to adopt in trying to regain

competitiveness.

The relative success over the medium term of those groups which go for profits first, exemplified by GRC Plessey and to some extent Philips, compared with the groups that are guided by an interventionist,

nationalist stance, should pro-

vide a salutary lesson for Euro-pean industrial policy not only in electronics but in other

equipment suppliers in the short term. It's more a matter of what could happen in the long term. It is totally inevitable across Europe that tele-

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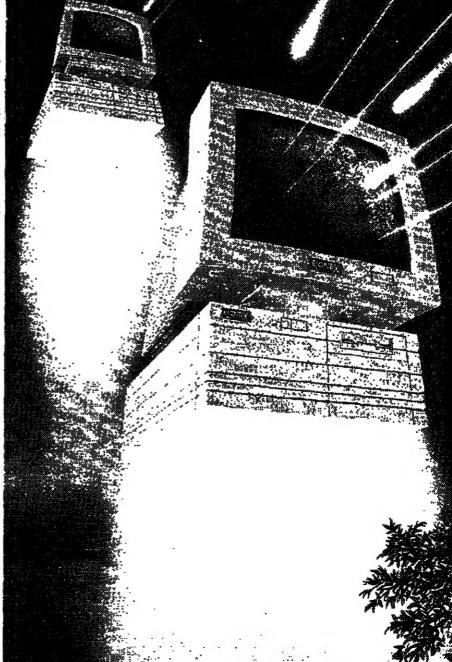
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Mobile phone calls will soon span the Continent, writes Neil Buckley

A boost for push-button power

MOBILE telephones will soon become truly mobile. Within the next two years, it should be possible to drive from Helsinki to Rome and use the same handset anywhere along the

It is an impressive vision, although achieving it has taken rather longer than was originally hoped. Fifteen coun-tries signed the memorandum of understanding in 1987 to set up the pan-European cellular communications network, with a target of July 1991 for the launch of a service covering at least each country's capital city. Problems with the tech-nology, wrangles between dif-

Mobile users will be able to make and receive phone calls in any country in the European system

ferent manufacturers and other delays meant that by the end of 1991 only a handful of countries had anywhere near a

functioning system.
"I think the original targets were a bit tongue-in-cheek," says Mr Chris Gent, managing director of Vodaphone, one of the UK's two cellular phone operators. "They needed to give people some sort of impe-tus, but the fact that we have got as far as we have is quite

The aim of the initiative – called GSM, the Groupe Speciale Mobile – was to set up a standardised cellular network for the whole continent, run by individual operators in each

country.

Mobile phone users will be able to make and receive calls in any country in the system. Their phone will register on

work will record and regularly update its location so that incoming calls are automatically rerouted.

System users' details will be recorded on a "smart" card. the size of a credit card, containing a microchip. When this is plugged into the slot in a GSM phone, the phone will temporarily "adopt" the user's number, and all calls will automatically be billed to the card owner. This will allow users to travel without their own phones, but use standard handsets fitted in hire cars, for

In addition to standard facilities such as call hold, call transfer and multi-party, a "short message" service will allow messages of up to 160 characters to be sent to a subscriber and stored even when the phone is turned off.

the phone is turned off.

A cell broadcast facility will allow short messages - for example, warnings of traffic delays or accidents - to be sent to all phones within a certain geographical area.

Perhaps most importantly, the system will be fully digital, improving both voice and data transmission.

Digital encryption also makes calls virtually invulnerable to interception, making the system suitable for police and the military. Fax and data transmission will be much faster than in existing systems at 9,600 hits per second, and as the system is digital modems will not be

GSM is at last becoming a reality, although it seems unlikely that all these features will be available before the end of 1994. And there are still

some teething problems.
While the technological challenges presented by the system itself have been largely overcome, testing equipment to ensure products meet the system's exacting standards is still being developed. For example, while Telecom Fin-land and the UK's Vodaphone successfully tested the first sections of their GSM systems last year, neither is able to sell

any phones.
"It is," as a telecoms expert put it, "a bit like building a eautiful motorway and there being no cars to run on it." To speed up the process, an interim testing standard has been adopted, less exacting than the full specification, and testing equipment should be available before the summer.

Technical challenges have been solved but testing equipment for the new products is still being developed

This could mean, however, early subscribers to GSM fac-ing the possibility of having their equipment recalled if it

their equipment recalled it it fails to pass the more stringent full tests later next year.

There are other possible disincentives. GSM phones will initially be much more expensive in the UK — between £1,200 and £1,500 (\$2,100 and \$2,625), against the £200 to £400 raid for existing analogue cells. paid for existing analogue cell-phones, although the differ-ence in price will be less in other countries where analogue phones are more expensive. They will also be much bigger, and more than twice the weight.

Most operators are confident that economies of scale will allow for a swift drop in prices, and that, having successfully developed suitable digital hard-ware, manufacturers will now ion. Mr Damien Callaghan, a spokesman for Cellnet, Vodaphone's competitor in the UK market, says: "GSM is not a technology issue, it's a marketing issue. Initially our sales men face the challenge of sell-ing something that is bigger, more expensive, doesn't do as much, and can't be used in as many places as our existing product. "By 1994, however, we believe all that will have

Cellnet is introducing its own GSM service later this year. Vodaphone, whose ser-vice was launched last December, says it expects to provide nationwide coverage by the

Before that it plans to launch a second service on the back of GSM, which could prove a blueprint for similar systems in Europe The Micro-Cellular Network,

or MCN, will be a low-cost urban-based portable telephone service aimed at domestic con-

Call charges are expected to be cheap, from only 10 pence (\$0.17) a minute within a user's home town, to 20 pence a min-nte for national calls. If they occasionally roam further afield, MCN subscribers will be able to access the nationwide and pan-European GSM service albeit at a premium rate.

Mr Gent believes the UK

mobile communications mar-ket could be as large as 7m by the end of the century, with the as yet untapped domestic market accounting for half of

This venture and similar ones elsewhere in Europe will face competition for the domestic market from Personal Com-munications Networks. These will comprise pocket-sized phones using higher-frequency 1.8GHz (Gigahertz) radio signals over shorter distances to link users to traditional tele-phone exchanges via a system of relay stations.

Supporters argue that PCN has a number of advantages over GSM, including smaller phones, and a greater network capacity as cells are smaller, and so the same frequency spectrum can carry a greater volume of calls.

Three UK companies -Microtel, Unitel and Mercury communications - are devel-oping PCNs, with the latter two having agreed to share much of the infrastructure and already installing it. On a Europe-wide basis, however, GSM remains the

in eastern Europe cellular networks can be a cheap way to Introduce business communications links

most important advance since the development of cellular phones. It is also a catalyst which is changing the way European telecommunications operate. Many countries are using it to introduce competition to nationalised monopo-

It looks likely to spread into eastern Europe, where, as dem-onstrated in east Germany, cellular systems can be a cheap and effective way of introducing a business communications

Whether it will go any fur-ther is doubtful. While Austra-lia, New Zealand, and some Middle Eastern and African countries have shown interest in GSM, both the US and Japan have plumped for different

The dream of a global mobile communications system remains some way off.



SOFTWARE AND COMPUTER SERVICES

Battleground where giants contend

EUROPE is the cockpit for the latest round in the battle of the information technology giants

- the struggle for a leading
position in software and computer services (SCS).

SCS is a heterogeneous sec-tor, difficult to define and analyse. In Europe, there may be as many as 16,000 small SCS companies as well as a small number of large ones, not one of which has more than a few per cent of the market. The sector comprises, how-ever, five broad areas of activ-

services, including the develop-ment and management of IT strategy. The consulting arms of the large accounting firms, Andersen Consulting, Price Waterhouse, Arthur Young and so on have traditionally had a strong position in this area, as have the US manage-

ment consultancies McKinsev and CSC-Index. Few European owned con sulting firms have the global perspective and coverage of these large players, nor have they the financial muscle to stay at the forefront of

irch and development. Second, processing services. Computer bureaux offering simple data processing sar-vices to companies without their own computers are effec-tively extinct, killed off by the growth of the microcomputer (although a few companies have maintained a thriving business in payroll processing). Today processing services encompasses sophisticated activities like facilities management and data network management. Cap Gemini

management. Cap Gemini
Sogeti (CGS) of France, Sema
Group of the UK/France and
Electronic Data Systems of the
US are among the leaders.

Third, professional services. The traditional stamping
ground for SCS companies, this includes technical assistance, business software, industrial software, training and educa-tion. The leaders include CGS, Sema Group of the UK/France and Volmac of Holland.

Fourth, software pack-

ages. This area has always been dominated by US companies; when mainframes were at theheart of the computer business, financial packages from Management Science America and McCormack & Dodge were the principal competition to be snoke solutions written by bespoke solutions written by European companies. Now major US microcomputer software suppliers like Microsoft, Lotus Development Corpora-tion and Wordperfect have the lion's share of a market in which few European compa-

which lew European companies have any presence.

• Fifth, systems integration
(SI). SI has many definitions, but essentially means putting together the best mix of software and hardware to solve a customer's TT problem. Large SI contracts are often let on a SI contracts are often let on a si contracts are often let on a fixed price basis and demand considerable expertise on the part of the computing services company if costly delays and overruns are to be avoided. SD-Scicon, a UK computing services company in which British Agrospace held a stake

British Aerospace held a stake, was sold last year to EDS of the US after more than a dozen fixed price contracts slipped out of control leading to more than £20m in losses.



CGS president Serge Kampt an

According to Sema Consult-ing, a leading Anglo-French player in the SCS sector, the European market is the world's second largest after the US with sales estimated at Ecu85bn in 1995. Sema says: "The European market is expected to grow at 12 per cent from 1990 to 1995, much reduced from the average

annual growth rate of 24 per cent of the past five years." Sema says that systems inte-gration and software packages have the highest growth rate while professional services and software packages will account for two thirds of the market by 1995. Computing services, nevertheless, remains one of the few areas of growth in an industry hit by recession and market saturation. That is why it is so important to so many different kinds of player.

The large computer manufacturers, for example, are exanding their services activities to compensate for declining profit margins on hardware. ICL, the UK-based subsidiary of Fujitsu of Japan, now derives more than half its revenues from service

IBM is strengthening its activities in systems integration. Earlier this month in the UK it announced it would set np a separate computing services company with a staff of 1,500 to tackle facilities man-

agement and consultancy.

There is a measure of scepticism among traditional SCS companies about these moves on the part of hardware manufacturers; the fact remains that when IBM expands into a mar-ket sector, everybody has to take its presence seriously. These trends are contribut-

ing to the changes the SCS industry is going through. The market is maturing, technological change shows no signs of decelerating and there is a shift towards a more capital intensive industry — with the inevitable acceleration in the rate of mergers and acquisitions as the principal players look for size to guarantee stability and survival.
Where are the European-

owned players in all of this?

Unlike the hardware business where Europe has little to offer, it has a range of skills in software and services that are the equal of any. It has, how-ever, few companies with the size, finance and skills of EDS, the computer services arm of General Motors.

An exception is Cap-Gemini-Sogeti, the largest SCS company in Europe with annual sales of about FFr10bn. It has pursued an aggressive acquisi-tion policy at home and abroad with the intention of building a with the intention of building a company with strengths in France, the rest of Europe and North America.

To date, few European soft-

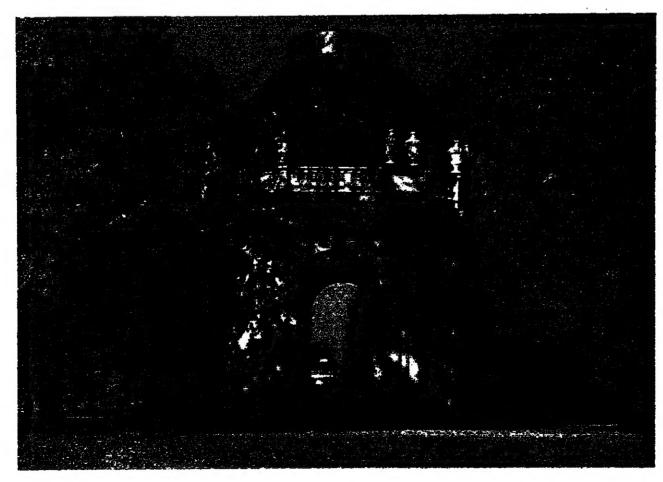
ware houses have made much of an impact outside their home countries. SAP of Germany is, however, having con-siderable success providing integrated accounting software to large corporations who are beginning to standardise

world-wide on its product.
Microfocus of the UK continues successfully to sell soft-ware tools which make it simpler to write programs in Cobol, the most common business computer language.

There is, however, no real European challenger to the major US packages like Micro-soft's MS/DOS and Windows 3.0 or Lotus Development Cor-poration's 1-2-3 spreadsheet. And none is likely to appear unless the European Commis-sion can bring about a speedy harmonisation of national trafts and traits and practices. Europe remains a collection of small heterogeneous markets where software cannot be moved easily from country to country.

European countries lack the skills in international market-ing and distribution necessary to succeed overseas, especially in the US. An interesting test case is Sage Group of the UK, a successful supplier of low cost accounting software in its home market, which has bought a somewhat similar US company, DacEasy Inc, of Dallas, which has been selling its accounting software interna-

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